

# FINANCIAL TIMES

LOMBARD

The hurdles EMU has to jump

Page 16

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## World News

**Thief grabs £292m in UK daylight robbery**

The Bank of England injected some £250m (£410m) of extra liquidity into London's money markets after a City messenger was robbed of Treasury Bills and certificates of deposit worth £22m.

The Bank also agreed to protect the owners of the bonds against any losses and issued an alert to banks to beware of anyone trying to raise a loan using the bonds. Page 18

**D-Mark swap agreed**

The Germans have reached a compromise on monetary union that will allow older East Germans to swap up to 6,000 Marks at par. Page 18

**Overhaul planned**

The US said the list of strategically sensitive exports to eastern Europe and the Soviet Union now covered by multilateral licensing requirements should have "a complete overhaul" by the end of this year. Page 18

**Rival parties' pact**

Hungary's two strongest political parties announced a pact to end their bitter rivalry at the inauguration of the country's first democratically elected parliament in more than 40 years. Page 18

**Mediation appeal**

Vytautas Landsbergis, president of the breakaway Soviet republic of Lithuania, appealed to West Germany and France to help open negotiations with the Soviet authorities. Page 18

**Poland assured**

Senior Foreign Ministry officials from Poland and the two Germanys are to meet today for the first time to discuss a planned treaty under which a united Germany will recognise Poland's western frontier. Page 18

**UK local elections**

Local elections take place today throughout England and Wales. The ruling Conservative party is preparing for widespread losses to the Opposition Labour Party, but hopes to retain control of its "fledgling" councils and turn the tide of opposition to the recently introduced Community Charge. Details, Page 11

**Emergency ends**

Afghan President Najibullah ordered that a state of emergency which has existed in Kabul for more than a year will be lifted tomorrow.

**Unity advanced**

The leaders of North and South Yemen advanced the union of their two states by six months to May 26.

**Illegal export charge**

The managing director of one of the companies at the centre of the Iraqi supergum affair was charged with illegally exporting equipment. Earlier story, Page 12

**New rights in Nepal**

Nepal's new Prime Minister Krishna Prasad Bhattarai said freedom of speech will be protected in a new constitution.

**Taiwanese offer**

President Lee Teng-hui offered the premiership to Taiwan's top military official in a move that the opposition termed a step backwards for democracy.

**Damages for Swede**

A Swede who won an appeal against his conviction for the 1986 murder of Prime Minister Olaf Palme was awarded SKR300,000 (\$49,000).

**Questions on fire**

Libya is questioning two West Germans about a fire at a Libyan chemical plant in March.

**Black out**

Saboteurs dynamited a major electrical transmission tower in Guatemala City, blacking out most of the country. Page 32

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## EUROPEAN NEWS

## Poles and Germans in border talks

By Christopher Bobinski in Warsaw

SENIOR Foreign Ministry officials from Poland and the two Germanys will meet here today for the first time to discuss a planned treaty under which a united Germany would recognise Poland's western frontier.

The meeting comes just before the "two plus four" talks on German unification in Bonn on Saturday and during a visit by Mr Richard von Weizsäcker, the West German President, aimed at dispelling Polish anxieties about a united Germany.

"Poland's current western frontier will remain inviolate," Mr von Weizsäcker said yesterday. "Neither today nor in the future do we make any claims whatsoever on territory in Poland or in any other neighbouring country."

He added a warning that "we should be careful that the newly won freedom from coercion under the dictatorships does not cause old antagonisms to break out."

Poland has asked that a formal treaty recognising its western frontier be finalised by both German states before any coalition and signed thereafter.

Today's meeting is expected to focus on this question, regarded as crucial by the Polish Government.

Earlier in Gdańsk, Mr Douglas Hurd, the UK Foreign Secretary, met Mr Lech Wałęsa, leader of the Solidarity trade union.

Mr Wałęsa expressed concern that "30 per cent of the population were experiencing difficulties" as a result of economic austerity measures. But he pledged support for the Polish Government. "My union



Getting to know the general: President Weizsäcker with Gen Jaruzelski in Warsaw yesterday

will support this Government because we think it is doing the right things," he said.

The Foreign Secretary was in Gdańsk retracing the steps of Mrs Margaret Thatcher, the Prime Minister, when she visited the city in October 1983 several months before the fall of the last Communist Government.

Mr Hurd said that the Solidarity leader had told him that "the west must help Poland, must help the private sector, must help to build new enterprises but not through

huge government loans."

Mr Wałęsa explained that the fact that western businessmen and their counterparts in Poland were still talking different languages was a heritage of "more than 40 years of Communism" and that this should be taken into account.

• The US trade union movement is looking to invest some \$250m worth of its pension funds in Poland over the next five years, according to Mr John Joyce, a deputy chairman of the AFL-CIO trade union

congress, who is on a visit to Gdańsk.

Mr Joyce, who is on the movement's pension investment committee, said that he was exploring the possibility of investing \$40m in the country "within the next year." The American unions wanted to invest in projects identified and backed by institutions like the World Bank, the International Monetary Fund and the US Government's Overseas Private Investment Agency, he said.

## Soviet D-Marks call rejected

By Leslie Collitt in East Berlin

THE EAST German Government has rejected a Soviet call for trade to be conducted in D-Marks from July 2, when the West German currency will be introduced in East Germany.

The Soviet demand for payment in hard currency six months earlier than previously agreed was raised during the visit to Moscow last weekend by Mr Gerhard Pohl, the economics minister, as part of a delegation led by Mr Lothar de Maizière, the Prime Minister.

East German-Soviet trade until now has been conducted in transferable roubles on a clearing system basis.

"We are opposed to payments in D-Marks for Soviet oil and gas as it would be very costly for us," Mr Karl-Joachim Haase, the spokesman for the Economics Ministry, said.

Mr Haase said, however, that his Government was prepared to pay lower subsidies to companies in order to maintain vital exports to the Soviet Union. Moscow has indicated

that maintained trade is one of its conditions for Soviet approval of German reunification. The Bonn Government has also assured the Soviet Union that it will honour East Germany's trade commitments.

In a further demonstration of its economic goodwill towards Moscow, East Germany agreed on short notice to deliver Ecu50m worth of meat, sugar and consumer goods this year, which are in critically short supply in the Soviet Union.

## De Maizière pledges clean up of Bitterfeld

By Leslie Collitt in East Berlin

EAST GERMAN Prime Minister Lothar de Maizière, campaigning ahead of local elections this weekend, visited one of Europe's most polluted towns yesterday and promised a costly clean-up package, Berlin reports from Bitterfeld, East Germany.

"We know that the Bitterfeld region has been particularly exploited," Mr de Maizière told the local council.

Bitterfeld, 180km south of

## Schipol to increase investment in Europe

AMSTERDAM Airport Schipol, the company operating the Netherlands' airports, will today unveil the first stage of a Fl 1.5bn (\$754m) investment programme aimed at helping the Dutch capital's Schipol airport become one of the key European hubs in the 1990s, writes Paul Abrahams.

The first part of the project — a Fl 180m pier being opened tomorrow — will increase the airport's capacity from about 15m passengers a year to about 18m. A Fl 500m (\$342m) terminal due to open in 1993 will increase capacity to as many as 27m passengers.

The Dutch airport is facing increasing competition from airport companies in the UK, France and West Germany.

BAA, the company which runs Heathrow, Gatwick and Stansted, has invested more than \$1bn (\$1.64bn) since 1986 in developing new and existing terminal buildings.

Aéroports de Paris, which controls the Parisian airports, is investing FF1.4bn (\$246m) this year and FF1.5bn next year in an attempt to create a Eurohub.

### Lafontaine home

Mr Oscar Lafontaine, the West German opposition's candidate for Chancellor who was almost killed in an assassination attempt, left hospital yesterday with doctors recommending that he give up campaigning for a rest, Reuters reports from Cologne.

The political process is still one of devolution, or has become one of disintegration.

The political decision by the Baltic republic of Lithuania to secede was clearly a rebellion against Moscow — although perfectly legal in terms of the Soviet constitution as it stood on March 11. Its disintegrative effect was compounded by President Gorbachev's decision to impose an economic blockade on the republic in an attempt to bring it to heel.

Yet Lithuania is only the most extreme example of a process now under way in many parts of the great Soviet empire. Whether deliberately encouraged or not, the rules and the laws of Moscow are now being more or less openly defied by everybody from individual republics, to regions, cities, enterprises and workers' organisations.

All the Baltic republics now impose restrictions on the goods and foodstuffs that can be bought by non-residents on their territory and taken to other parts of the union. So

## Revolt against Moscow gathers pace across Union

By Quentin Peel

THE SIGHT of Soviet demonstrators openly defying President Mikhail Gorbachev and his ruling Communist Party on a May Day parade before the hallowed tomb of Vladimir Lenin was symbolic of the explosion of political debate across the Soviet Union.

It was not just anti-Communist slogans which were belted out by radical protesters in front of the mausoleum. The supposedly loyal trade unionists

had voted to form a council to unite the country's unofficial workers' groups in a challenge to the state labour movement, Reuters reports from Moscow.

"The aim is to unite all forces and to guarantee the rights of working people in this difficult economic situation," said a spokesman in Silivinsk, the western Siberian city in which the meeting was held.

The congress expresses support for the breakaway republic of Lithuania and agreed to form an organisation to defend the rights of rural workers. A resolution condemning the Soviet leadership for taking the economy to the brink of collapse was also approved.

doe the huge city of Leningrad. They have imposed what amounts to an economic blockade of the rest of the Union.

For example, from May 1, Estonia's Economics Ministry established "export quotas" of wood, leather and fur to foreign countries, but to other Soviet republics.

On April 20, the Central Asian republic of Uzbekistan, ruled by a loyal Communist Party leadership, suspended deliveries of many vegetables, fruit and dried fruit to the rest of the USSR until June 1 "in an effort to stabilise its domestic market."

Exports of locally produced goods including furniture, TV sets, cars and electrical appliances have been drastically cut, according to Tass, the official news agency.

The Western Ukraine, now ruled at the local level by Ukrainian nationalists is contemplating the same — restricting shipments of meat and other farm products.

As for the workers themselves, the average number on strike each day this year has reached 100,000, compared with 100,000 a day last year, in spite of legislation which ought to outlaw such action in a range of key industries. Indeed, Mr Vadi Balašev, the Interior Minister, openly admits that the new law gave him no powers to stop the strikes, other than the power of exhortation.

has taken a host of different forms. The most blatant are in Azerbaijan, where railway workers have been imposing a blockade on neighbouring Armenia in total defiance of Moscow for months. Mr Gorbachev, and the Supreme Soviet in Moscow, have ordered that it shall cease. A law was passed outlawing any strike action on the railways and other essential services. All the power of the Ministry of the Interior's troops has failed to lift the action.

Another group of Azerbaijan workers, in the town of Stepan, seized control of their television station, and refused to transmit national television news, replacing it with local nationalist discussions.

In neighbouring Armenia, protesters have been dismantling all roads signs bearing the name of Lenin. In Georgia, they have demolished every statue of Lenin in every major town except Tbilisi itself, where it is said to be under permanent guard.

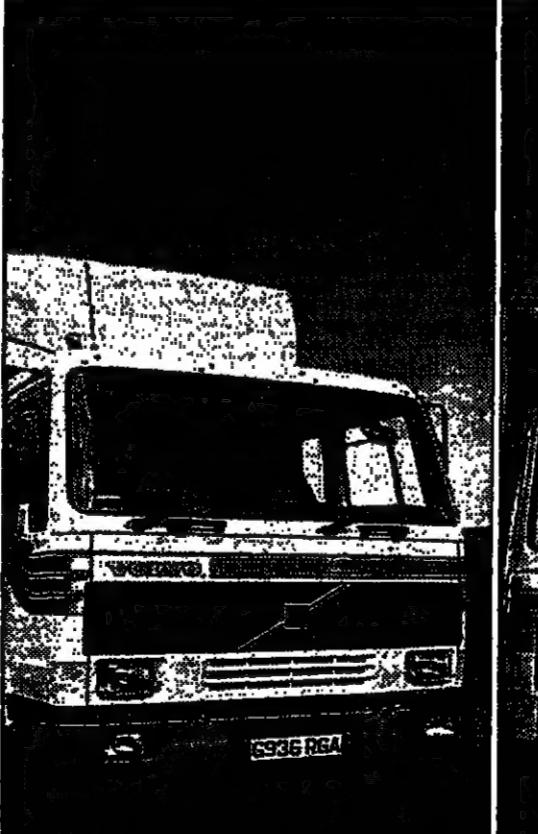
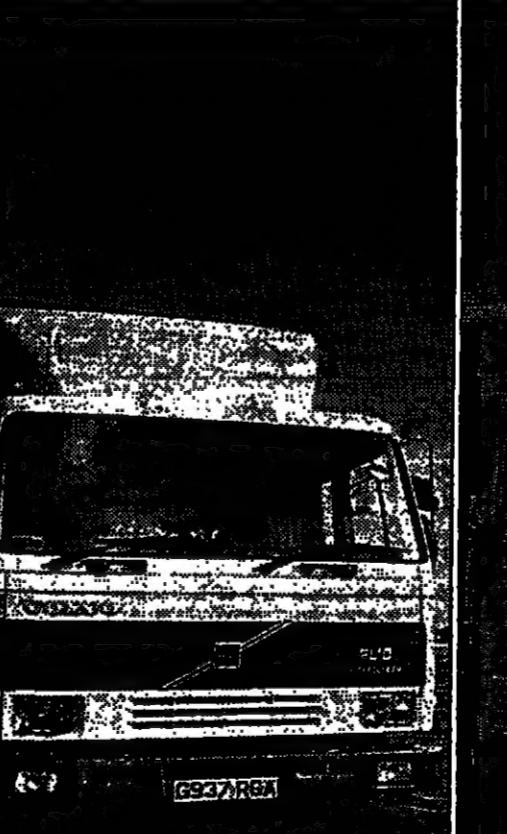
The process of flouting the power of Moscow has gone further. Some regions are simply refusing to enact new legislation, either because they find it too conservative, or too radical. Thus the autonomous republic of Komi has never put into effect restrictions on cooperative businesses approved by the Council of Ministers. Other regions are refusing to register any co-operatives at all.

At enterprise level, the crumbling economy has promoted a host of semi-legal or openly illegal practices. Factories have long been involved in direct barter transactions to get around the bottlenecks of central purchasing. Now they are forced to use other devices like priming their orders with scarce dollars, to ensure supplies.

As for the workers themselves, the average number on strike each day this year has reached 100,000, compared with 100,000 a day last year, in spite of legislation which ought to outlaw such action in a range of key industries. Indeed, Mr Vadi Balašev, the Interior Minister, openly admits that the new law gave him no powers to stop the strikes, other than the power of exhortation.

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**VOLVO**



All smiles at the summit. But Mrs Thatcher's views are increasingly seen as irrelevant

## Europe union: do nothing is not an option

**M**RS THATCHER is, of course, quite right when she says that the other members of the European Community do not know what they mean by the political union they seem determined to pursue. But she is quite wrong if she thinks that the gibe is conclusive, or even relevant. Her kind of discourse may be admired in Downing Street, but it is simply not listened to on the other side of the Channel.

This much is obvious from the unfolding of events in Paris last week, and in Dublin on Saturday. On Tuesday of last

**IAN DAVIDSON**  
ON EUROPE

week Mr Douglas Hurd, the British Foreign Secretary, gave a French audience a reasonably urbane version of Britain's well-known reservations about political union. And he broke constructive new ground when he went on to appeal for a much closer co-operation between Britain and France in thinking about Europe's new defence structures inside the western alliance.

He might as well have saved his breath on both counts. Two days later the French President and the German Chancellor announced that they were launching their own bilateral study of Europe's defence needs. They also called for an early commitment on negotiations on political union in the EC, a call which secured an effortless majority of the other member states at the summit in Dublin.

There was a time, not very long ago, when Mrs Thatcher's readiness and ability to make trouble in the Community was a subject of mildly anxious debate in other capitals. Now her views are regarded simply as an irrelevant nuisance. In that sense, Dublin marks an important watershed, both in the marginalisation of Mrs Thatcher, and in the development of the Community itself.

In one form or other, economic and monetary union is now widely regarded as a foregone conclusion, even though there are still six months to go before the opening of formal negotiations on the details of an EMU treaty. And some form of political treaty now looks almost equally probable, despite current uncertainty about its content.

If Mrs Thatcher has lost her power to mesmerise the rest of the Community, it is partly because she is in political and economic trouble at home and is no longer the triumphant standard-bearer of invincible economic and political truths. But a more important reason is

that the torrent of change in the real world of eastern Europe and the Soviet Union seems to demand a response from the members of the European Community, and to most of them Mrs Thatcher's foot-dragging looks irrelevant and indeed absurd.

The absurdity is, alas, pitifully self-evident. In Dublin Mrs Thatcher proclaimed her determination to protect the British monarchy against any threat from political union in Europe; but the threat she denounces is purely imaginary, since half of the member states are headed by royal families, and none intends to abolish its monarchy in the name of some revolutionary federalism.

But what about her central objection, that the others do not know what they mean by political union, or at any rate have not yet agreed on the meaning? Is this not a fatal flaw? Unfortunately for Mrs Thatcher, it is not. The critical dividing line in the Community is not between those who know and do not know what they mean; it is between those who want to do something, and those who want to do nothing.

With the vagaries of power-trust in the Soviet Union, the uncertain consequences of German unification, the quandary of arms control, and the question mark over America's role in Europe, European politicians are faced with a multi-dimensional series of problems which are as complex, unpredictable, and as potentially dangerous, that they cannot be solved by taking thought. The only plausible policy response is to find friends.

That is the only reasonable explanation of the Franco-German defence undertaking and of the Dublin decision to press ahead with negotiations on political union. There is no more reason to assume an *a priori* agreement on defence policy between France and Germany, than an *a priori* agreement on political union. But France and Germany believe it ought to be in their interest to stick together, and the same goes for the Twelve. As with marriage, so with political union; it's who you do it with that counts.

When all the familiar cards of international stability are being thrown in the air, doing nothing is not a plausible policy posture, especially if it consists of doing nothing on your own. Perhaps the British Government would prefer to keep Nato as it is, with its existing doctrines of forward defence and flexible response, and with a substantial presence of American ground forces in Germany. But the first two features will simply not be available.

## IG Metall workers in more wildcat strikes

**WEST GERMANY'S** largest union disrupted car and electronic production yesterday with a second day of wildcat strikes to put its claim for a shorter working week, Rester reports from Bonn.

Nearly 70,000 members of the huge IG Metall union across the country stopped work, a union spokesman said.

The Opel car plant in Bochum was the worst hit as 5,500 workers walked out, halting production for several hours.

IG Metall, the western world's biggest union with about 2m members, began its war of nerves with employers with strikes on Monday, the

eve of the May Day workers' holiday.

It wants wage rises of up to 9 per cent and a cut in weekly working hours to 35 from 37. Employers have offered a 5 per cent increase over 15 months and to discuss a cut in working hours in 1993.

The threat of a major strike, coupled with inflation fears based on the introduction of the West German mark into East Germany in July in preparation for unification, pushed the mark down on foreign exchange markets on Wednesday.

"It looks like things are heating up and the positions are being drawn for a major battle," one trader said. "And that would be bad news for West Germany and the mark."

Yesterday's strikes also hit Audi carmakers and the electronics firm Telefunken in the south of the country. More warning strikes are planned for today, Friday and Monday.

A three-year contract between the union and employers expired at the end of March. During a 30-day cooling off period, which ended on Sunday, unions were not permitted to call strikes, nor could employers lock out workers.

Union leaders have pledged that if they do not achieve their aims in talks resuming on Thursday, they will decide next week whether to hold a strike ballot for members.

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## Brussels to extend financial aid to east

By Tim Dickson in Brussels

**DETAILED** proposals for extending financial assistance to five newly democratised countries in eastern Europe were endorsed in Brussels yesterday, writes Tim Dickson in Brussels.

The European Commission - co-ordinating the so-called Phare programme on behalf of 24 western nations (G24) - agreed that Bulgaria, East Germany, Czechoslovakia, Yugoslavia and Romania should be included.

The European Commission - co-ordinating the so-called Phare programme on behalf of 24 western nations (G24) - agreed that Bulgaria, East Germany, Czechoslovakia, Yugoslavia and Romania should be included.

The plan, if adopted by member states, will land industry with a large but as yet unquantified bill to make the necessary adjustments.

It follows the culmination

last year of a long and politically charged EC battle to cut emissions levels from cars.

Unveiling the new directive

at a press conference in Brussels Mr Carlo Ripa di Meana, the EC's Environment Commissioner, pointed out that "handfuls of gas from all types of road transport represent 50 per cent carbon dioxide caused by man's behaviour, 50 per cent of all hydrocarbons and 50 per cent of nitrogen oxides."

Referring to the much greater use of roads than rail or river for the purposes of commercial transport, he commented: "The carriage of transport by road is a cancer which we cannot delay dealing with."

The principal areas of financial assistance proposed by the Commission are improved access to western markets, food aid, training, the environment, investment and economic restructuring, and financial support.

One significant dimension of yesterday's announcement is the bearing which the proposed directive may have on

mainly to do with noise.

Mr Ripa di Meana yesterday

proposed new Brussels proposals on noise limits later this year and pointed out that the new limits for diesel lorries from the Commission would be

identical to those due to come into effect next year in those two neighbouring states.

Commission officials say that manufacturers have the necessary technology to meet the new standards for diesel motors and that following consultation Brussels believes that a two step approach is appropriate.

The first will come into effect at the same time as the new car emission levels (July 1992-January 1993) with the second tougher regime scheduled for 1996-97.

• Mr Michele Lacalamita, President of the Association of European Community Shipowners, yesterday called on the EC to improve the effectiveness of port inspection procedures for vessels.

Commenting on "the number of recent accidents" he said that any developments in the field of safety standards and crew qualifications should be "internationally agreed" and that any EC remedy "would lead to a dangerous proliferation of different and conflicting requirements worldwide."

However, port state control mechanisms were sometimes "tax" and a European co-ordinating body would be welcomed by the industry.

## Commission proposes cuts in truck diesel emissions

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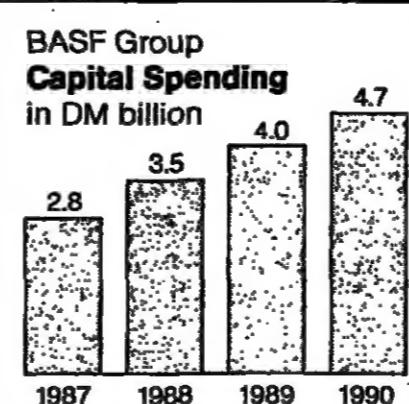
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## EUROPEAN NEWS

# Romanians intent on breaking their long silence

Owen Bennett-Jones in Bucharest reports on an electorate developing an enthusiasm for campaigning

A DEMONSTRATION on University Square in the centre of Bucharest which has been running almost continuously for a week now, seems to symbolise an electorate which, kept quiet for decades, now seems intent on making itself heard.

Even a dawn raid by the security forces failed to dampen the enthusiasm of the protesters. In fact, it had the opposite effect, as the authorities have tacitly admitted by their subsequent inaction.

Since that intervention, a crowd, the size of which fluctuates between 200 and 5,000, has resolutely yelled anti-government slogans and displayed not the slightest intention of moving.

Take a recent electoral rally of Mr Radu Campeanu, the National Liberal Party candidate, in the Transylvanian town of Sibiu. He addressed a crowd of about 3,000. The majority were his supporters but about 500 had come to heckle on behalf of the National Salvation Front. It looked like a situation with violent potential but instead developed into a singing competition between the two groups.

"Down with Iliescu" and "Terrorists" shouted the Campeanu supporters. "Up with Iliescu" and "Victory is Ours" came the reply from the others.

But when one man went so far as to throw a crumpled up piece of paper at the other camp he was immediately rewarded by everyone around him. The chanting went on for several hours before the crowd dispersed and people returned to their homes.

It's an auspicious start to a campaign that has now begun in earnest with three candidates officially in the field. Mr Ion Iliescu, the interim President and leader of the National Salvation Front is the favourite to win but opposition strategists argue that they still have a chance if they can force a second round.

The third candidate, Mr Ion Ratiu, head of the National Peasant Party, are polling between 5 per cent and 10 per cent. Supporters account for the low figure by arguing that the polls are based on samples from the big cities and therefore miss much of the peasant party support.

Nevertheless it's unlikely that Mr Ratiu, a reputed millionaire, who is widely perceived as having been selected by the Peasant Party for the resources he would bring to the organisation, will be able to challenge the two front runners. He has already declared that he would back Mr Campeanu in a second round.

His personal support, however appears to be lagging behind that for his party, the National Salvation Front. While the front consistently polls 50 per cent to 60 per cent support, Mr Iliescu himself typically attracts around 40 per cent. Mr Campeanu though, apparently draws a similar degree of support as his party.



President Ion Iliescu: facing increasing opposition from anti-government demonstrators

Mr Iliescu from scoring more than 50 per cent support in the first round election on the May 20.

Under Romania's electoral law, if no candidate polls more than 50 per cent, then a second round of voting will be held on June 3 in which the two leading candidates will fight it out.

There is little to choose between any of the candidates' policies. The National Salvation Front has issued the most detailed programme but more often than not it falls back on bland generalities. In fact, all of the party manifestos read like hastily assembled lists of desirable objectives. And by

and large they are all the same with successive paragraphs describing the importance of pluralist democracy and the introduction of some markets into the economy.

On economic policy the Front, like the other parties, favours the immediate privatisation only of small businesses. There seems to be a consensus that control of the large enterprises and those of "strategic importance" should remain in the Romanian Government's hands.

Unlike the other parties, however, the Front specifically supports allowing foreign investment to own 100 per cent of Romanian enterprises, although it fudges on the whole question of the repatriation of profits.

This would maintain the position taken by the interim government and goes further than the opposition parties which all talk about encouraging only joint ventures. Mr Ratiu, it should be said, parts company with the National Peasant Party on this point saying that he welcomes any form of foreign investment in the country.

And the Front programme does go into some detail on price reform. Citing anticipated difficulties with abandoning the present rigidly controlled price system, the Front says that in the short term, it will maintain prices both between

enterprises and for retail goods at their current levels.

In the agricultural sector the Front supports giving land to the peasants for their private use. But in a caveat not mentioned by the other parties it would not allow the peasants to sell this land but that they could only pass it on to their children. This measure, the Front argues, will prevent any one landowner dominating the economy of a village.

But as the parties themselves know, the election is not going to be fought on policy alone. It is a battle for an electorate which, concerned and motives do not extend to the fine detail of, for example, the plans for privatisation. The question rather is, who do the people trust?

The established post-revolutionary leader, Mr Iliescu, or the man who says that the Front is too supportive of the old Communist structures, Mr Campeanu.

The electorate seems satisfied with the post-revolutionary government. This is associated only with Mr Iliescu despite the fact that the opposition has 50 per cent representation in the provisional council for national unity.

Mr Iliescu is credited with having provided more food, heat and light in three months than the Ceausescu regime could deliver in 26 years.

# Short extension to shipbuilding subsidies system

By Lucy Kellaway in Brussels

THE EUROPEAN Commission has proposed that its system of subsidies to shipbuilders should be extended for a further two years, rather than the five years hoped for by the industry.

The new directive will bring Spain and Portugal under the rules for the first time, and will also contain tighter provisions than before on aid to shipyards.

At Ecu300m (\$360m) budget for developing energy networks in the poorer parts of the community was agreed yesterday by the European Commission. The money will go towards building a natural gas network in Greece and Portugal, towards establishing connections between the electricity and gas networks in the Southern States, and "coordinations between the gas networks of Ireland and the UK."

# Turkey scraps plans for Kurdish camp

TURKEY has scrapped a United Nations-sponsored project to build homes in central Anatolia for 13,000 Iraqi Kurdish refugees, a UN official said yesterday. Reuters reports from Ankara.

"We have been informed by the Turkish Foreign Ministry on April 23 that the project, as it stands, would be stopped," Daniel Conway, representative of United Nations High Commissioner for Refugees said.

He said over \$14m had been pledged internationally for the housing project in Yozgat province, 230km east of Ankara, and some of the funds had already been paid. Turkish Foreign Ministry spokesman Mr Murat Sungur said the project had been stopped after reaction from the people of Yozgat who had formed committees to block the settlement of the Iraqi Kurds.

About 13,000 of some 36,000 Iraqi Kurds who fled over the Turkish border in July and August 1990 to escape Saddam's military drive in Kuwait, where demonstrators defied a ban on May 1 celebrations.



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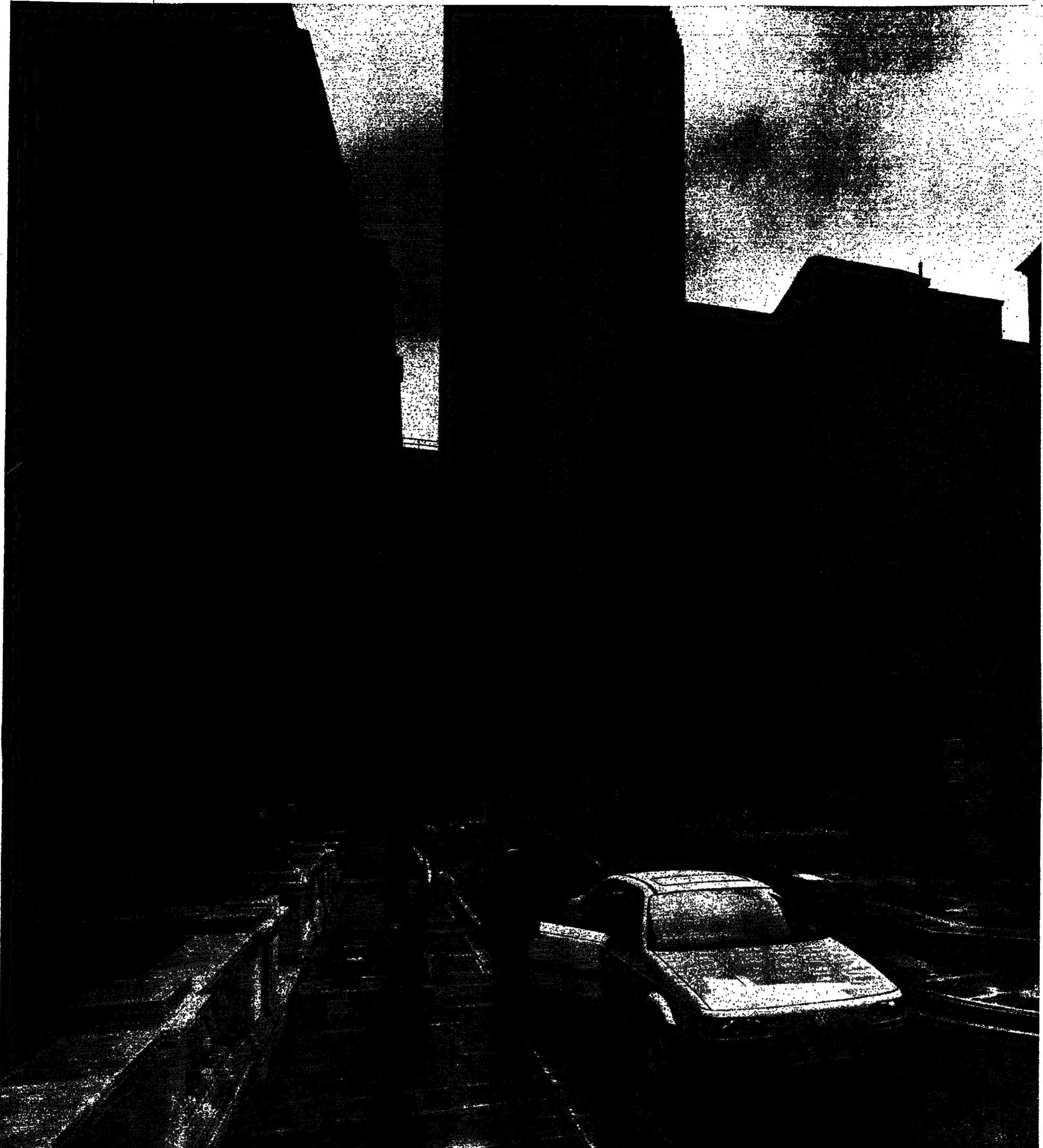
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## OVERSEAS NEWS

## Arab foes step out on road to reconciliation

By Tony Walker in Nicosia

THE ARAB world took a step towards closing ranks yesterday with the visit to Damascus of President Hosni Mubarak of Egypt - the first to the Syrian capital by an Egyptian leader in 13 years.

At the same time, bitter foes, Syria and Iraq were reported to have toned down their media campaigns against each other while efforts continue to resolve their differences.

Mr Mubarak was greeted on his arrival in the Syrian capital with a 21-gun salute and a warm hug from Syria's President Hafez al-Assad. The Egyptian leader's arrival was broadcast live on Syrian television.

The late Egyptian president Anwar Sadat visited Damascus in 1977 shortly before he shocked the Arab world by going to Jerusalem in November of that year. Egypt cut relations with Syria in protest at the virulent Syrian campaign against its peace treaty with Israel. Relations were restored last December.

Mr Mubarak told reporters in Damascus that a process of reconciliation among the Arab was "a vital and necessary step" to deal with threats to the Arab world.

Arab leaders have been stung into fresh attempts to resolve differences by fears of the threat posed to regional stability by the influx of tens of thousands of Soviet Jews to Israel.

Mr Yasir Arafat, chairman of the Palestine Liberation Organisation, has been campaigning for an Arab League summit in Baghdad later this month to discuss the Jewish immigration issue.

Mr Arafat fears that newly arrived Soviet Jews will flood the occupied territories, foreclosing the possibility of any settlement of the Palestinian question for generations to come.

Egypt and Saudi Arabia have not yet committed themselves to supporting calls for an emergency summit in the Iraqi capital. Their support will depend, it seems, on whether the Syrian and Iraqi presidents can be persuaded to put aside their differences - if only momentarily - in the interests of Arab unity.

Presidents Assad and Hussein, the two leaders of rival



President Assad (left) laid on a guard of honour for President Mubarak in Damascus yesterday.

wings of the Arab Baath Socialist Party, have been at loggerheads for 20 years. Syria's support for Iran in the Gulf War further exacerbated their long-standing differences.

President Saddam Hussein is also anxious to secure strong Arab enforcement for what he views as a western-inspired campaign against Iraq. Iraq has come under con-

cerned criticism recently in the West over its human rights record and its attempts to acquire a sophisticated arsenal of weapons of mass destruction.

## Iranian exiles returning to the economic fold

Industrialists are attracted by an easier political and social climate, writes Scheherazade Daneshkhur

DURING the past year, an increasing number of Iranians have been returning to the land they abruptly left after the 1979 revolution. Many are former industrialists who have gone back to reclaim factories or property taken over by government hands.

The climate of change in Iran is such that people who might once have feared for their lives now take seriously the prospect of making a living in their former home.

There are estimated to be 2 million Iranians living outside the country. Many of the more affluent exiles chose to live in Europe, especially in France, Germany and the UK, which is home to some 25,000 Iranians. Many more live in the United States - 200,000 in California alone. There is also a sizeable population of less affluent Iranians living in the Indian sub-continent.

President Hashemi Rafsanjani has made the restoration of the economy his number one priority. He has singled out the country's lack of productivity - factories are running at around 25 per cent capacity - and a shortage of managers as among the main impediments to growth. Skilled and semi-skilled workers across the board are needed.

Rafsanjani has also said that the key to independence lies in the creation of a wealthy society. "Anyone who is poor and needy certainly cannot raise his head in the world," he said - a far cry from the statement of the Ayatollah Khomeini that poverty and isolation were a small price to pay for independence.

Israel cuts water supplies to its subsidised farmers

By Hugh Carnegy in Jerusalem

DEBOUGHT has forced Israel to cut water supplies to farmers, the main users of the country's already badly depleted water resources, by 35 per cent. Rainfall over the winter rainy season in the main northern catchment areas has been only 70 per cent of the annual average.

The new political party has been formed to put pressure on the government to restore order and provide protection to all citizens. Its members are directly threatened by the violence.

Although the King is also a target of the instigators of the violence, it is unlikely that he will openly support the new party since he is trying to maintain a neutral position.

The new party, however, plans to contest the first free elections in Nepal when they are held in the next 12 months and expect to cash in on the fact that most people in the kingdom still worship the King as a living god.

Members of the new party allege that the current wave of violence is due to the helplessness of the government to act in the face of intimidation by its communist members.

The authorities, on the other hand, however,

feel supporters of the previous system have hired thugs to unleash violence in a bid to damage the image of the government.

Last week, Mekorot, the Israeli Water Authority, said it was cutting supplies to agricultural users by 20 per cent for the next five months, the main demand period. This was in

addition to previous cuts of up to 15 per cent for farms in the northern Galilee area and 7 per cent in the south.

Agriculture accounts for about 70 per cent of Israel's annual consumption of nearly 2bn cubic metres a year. Recently there has been growing concern of misuse of water by the heavily-subsidised farms. Some 17 per cent of all water supplies goes to the irrigation of cotton, a crop which is not particularly in Israel.

This year, only one quarter of the 400,000 cubic metres now drawn from the Sea of Galilee, a chief water source, will be pumped because of dangerous low water levels.

Over-pumping of aquifers also threatens them with salinisation. The crisis has prompted the authorities to consider importing water from Turkey by sea in special giant plastic barges, although they say this remains at least two or three years away.

Rafsanjani encouraged return

of Iranian exiles

a competitive rate to state individuals for their imports of raw materials. Officially one US dollar buys 70 rials, but the competitive rate of Rls600 is closer to the free market rate of Rls300.

Mr Rafsanjani has encouraged the return of the exiles and has tried to foster a more relaxed social and political climate to attract them back. In a speech to mark the Persian New Year in March, he urged those who had left "for no reason" to return. Their managerial skills are needed and their gradual return helps create the more stable business climate needed to encourage greater private sector investment, another key Rafsanjani policy.

He cited as an example of the inefficiency and corruption of the system the fact that a domestically-produced car priced at Rls710,000 (26,000) rep-

resented a loss of Rls700,000 for the Sipa company which assembled it, but that after delivery it could be sold on the free market for Rls7m (250,000).

President Rafsanjani has also acknowledged that corruption is hindering the government's plans to revitalise the industrial sector. Asked last month why the Central Bank had not disbursed foreign exchange to industry at the competitive rate promised, he replied: "The exporters did not return any of their foreign profits to the Central Bank and the Bank thus refused to give them any more."

If this policy is not proving successful, the government appears to have fared better in attracting back to the country an increasing number of those living abroad. Present estimates indicate that 15 per cent of exiles have returned, though this includes Iranians denied refugee status abroad.

Of those who return freely, the case of Reza is not unusual. He returned to Iran recently for the first time in almost a decade to reclaim his print equipment factory. It had been managed by the government but had not been confiscated.

After a lengthy interview at the Revolutionary Court, he was asked whether he had paid Islamic dues (*kharaj* and *sakiz*). "I had no problems," said Reza. "I had always paid Islamic tax and I even had reciprocal. Not only were the authorities extremely well organised, they were also very courteous."

But others speak of having to green palms. Generous "donations" to government organisations are on the way out. In one case, a businessman donated 80 per cent of his industrial holdings amounting to Rls20m (215 million at the official exchange rate) to the Martyrs Foundation.

Many of those returning for the first time since the revolution are surprised by their reception. One woman affirmed nervously to one of the airport security police that she had lived abroad for over ten years. He leaned over and said, "You did the right thing."

## Nepalese old guard sets up right-wing opposition party

By K.K. Sharma in Kathmandu

ABOUT 150 right-wing members of the dissolved National Assembly are to form a political party to oppose the new multi-party coalition government, led by Mr K.P. Bhattarai of the Nepali Congress.

The new party, which has not been named and which does not yet have a leader, will be made up of adherents of the former "party-less democracy". Its members include the former prime minister and 60 former ministers.

The party-less system introduced 30 years ago was the basis of the administration in the Himalayan kingdom until a popular movement for restoration of the multi-party system forced King Birendra to remove the ban on political parties last month.

Violence has been curbed in Kathmandu, the capital, by a strict night curfew and army patrols. But it has spread to other towns and provinces, notably Pokhara. Members of both the extreme left and right groups are thought to be behind the violence in which more than 50 people have died in the past week.

The new interim government's main task is to formulate a new constitution for Nepal but it finds itself saddled with a serious law and order problem. This could lead to a situation of near civil war.

The new political party has been formed to put pressure on the government to restore order and provide protection to all citizens. Its members are directly threatened by the violence.

Although the King is also a target of the instigators of the violence, it is unlikely that he will openly support the new party since he is trying to maintain a neutral position.

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## OVERSEAS NEWS

First increase for 13 months

## Japanese current account surplus widens to \$8.1bn

By Robert Thomson in Tokyo

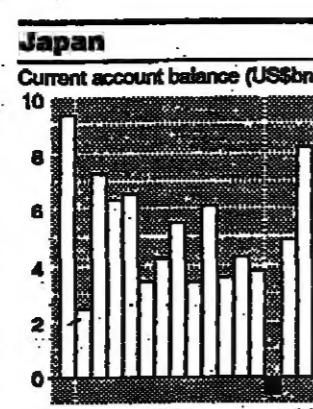
JAPAN'S current account surplus widened during March for the first time in more than a year as the yen's weakness slowed import growth and disrupted the adjustment of the politically-sensitive trade surplus.

The current account surplus in March was \$8.1bn (24.93bn) up from \$6.8bn a year earlier, the first increase of its kind in 13 months, while exports increased 3.5 per cent month-on-month to \$23.5bn and imports rose by 1.9 per cent to \$17.2bn.

Balance of payments figures released by the Finance Ministry yesterday showed that the turbulence in Japanese financial markets and end of fiscal year window-dressing by Japanese investors resulted in a significant turnaround in foreign securities holding.

Net sales of foreign bonds by Japanese for March were \$1.75bn while net sales of stocks were \$2.75m, compared to net purchases of bonds of \$3.65bn and of stocks of \$4.47bn in February.

Meanwhile, foreigners' net sales of Japanese stocks were \$2.3bn compared to \$2.3bn in



February, as the continuing fall of the Tokyo market prompted investors to reduce holdings.

The balance of payments for the month showed a deficit of \$757m, compared to a surplus of \$1.6bn a year earlier, partly because of a larger deficit in the long-term capital account.

For fiscal 1989, the trade surplus was \$70.15bn, down \$25m from the previous year, while the current account surplus was \$33.5bn, a fall of \$2.76bn from fiscal 1988.

The increase in the trade surplus for March is partly explained by a relative rush of imports in March 1989 in expectation of a national consumption tax, introduced in April last year, but the weakness of the yen in recent months has clearly slowed the adjustment of the trade surplus.

Mr Kenneth Coutts, chief economist at DB Capital Markets, said that Japanese products are 30 per cent cheaper in the US and 15 per cent cheaper in Western European markets than a year earlier, while imported products are that much more expensive in Japan.

"The improvement in the trade surplus probably bottomed out in the fourth quarter of 1989. In yen terms, exports are being expanded."

"This has to be a topic of conversation for the Group of Seven countries," Mr Coutts said.

During March, Japan's net invisible trade was \$1.05bn, the first surplus since April 1986, according to Ms Chiharu Sumita of UBS Phillips & Drew. Interest payment inflow was \$4.4bn, up from \$2.7bn in February and from \$2.6bn a year earlier.

The squeeze on credit has partly

## Taipei stock market gamblers come to grief

The bursting of Taiwan's bubble will please foreign investors, writes Peter Wickenden

A HEADLINE in a Taiwanese newspaper last week got it the wrong way round when it said: "Taiwan's money supply follows Taiwan down." For the central bank's tight credit policy, and an ever-increasing flow of funds offshore resulted in the biggest monthly fall in money supply growth in March, and this is seen as the main cause of an unprecedented plunge in the island's illusive liquidity-driven bubble.

From its record high of 13,682 in mid-February, the weighted index has now declined to 8,574. On Tuesday it plunged 557 points or 6 per cent, the second largest one-day fall in its 28-year history, on rumours of further political instability.

The same reason was cited by analysts for a further 160-point drop yesterday, when news spread that former military strongman General Hau Pei-tsun might be appointed Taiwan's premier.

According to central bank figures, Taiwan's M1B money supply growth fell to an annual rate of 11 per cent in March, a sharp drop from February's 9.7 per cent. (M1B comprises cash in circulation, passbook savings and current accounts.)

After the traditional mushrooming of the money supply over Chinese New Year in early February, when the stock market staged a spectacular bull-run, the central bank resorted to tough credit-tightening measures in an effort to keep the lid on inflation. This seems to have been successful, as the consumer price index grew by only 2.8 per cent in February, down from January's 3.9 per cent and the smallest rise in a year. The squeeze on credit has had two side-

effects: thousands of small- and medium-sized companies that needed loans for legitimate purposes have been complaining bitterly, and thousands more that used loans purely for short-term stock speculation have pulled their funds out of the market. The money has been put back in the banks or converted into foreign currency in expectation of a brief depreciation of the Taiwan dollar.

The volume of cash flowing offshore so far this year has been huge, and is expected to go on increasing as political infighting in the government continues and companies speed up plans for offshore investments. The government approved nearly 80 investment projects worth \$22.8bn in the first quarter, a six-fold increase over the same period last year. But to avoid taxation, most companies do not seek government approval, and the real volume is widely thought to be seven to 10 times higher than the official figures suggest.

Analysts say that another major cause of the loss of liquidity and the draining of funds from the stock market has been the sale of the central government's shares in the three main commercial banks. The issue has been more than 100 times oversubscribed, although the prices of shares already on the market have now dropped below the offer price. If the issue goes ahead and flops, there may well be a surge of stacked-up cash back into the market. Meanwhile there has been brisk grey-market trading in the shares of several new private banks that do not yet even exist officially.

Grey market financial dealings are thought to account for up to a third of



Investors' glee at a seemingly ever-rising market has turned sour

Taiwan's GNP, and it is the impending collapse of the Homye Group, the biggest underground investment racket of all, that has delivered the hardest psychological blow to stock market investors. Homye admitted late last year that its pyramid scheme, by which several hundred thousand investors were paid interest at nearly 50 per cent a year, was in trouble. It was by far the largest single player in the stock market until

December, when it pulled out almost completely after the introduction of a new stock tax designed to dampen speculation. This tax and the old capital gains tax that it replaced, brought unexpectedly large revenues to the government and made wanton speculation more expensive.

The feeling that now prevails among Taiwan's 3m unsophisticated small-time investors is one of sheer bewilderment. It all used to be so simple - and safe - just do today what Homye did in the market yesterday.

Homye and other large players ramped up share prices to their 7 per cent fluctuation limit, and the small fry followed, taking windfall profits sector by sector. The news that Homye's management may be sent for trial as gamblers, along with the boss of the Fortune Group, another major unlicensed investment empire, sent further shudders through the market in mid-April.

The extent to which stock market profits have been an engine of the economy is obvious and alarming. Department stores, coffee shops, restaurants and expensive nightclubs are suddenly half empty.

However, the government, and some foreign securities analysts are glad to see the speculative frenzy of the last two years finally fizzle. Officials say that there has already been a slight easing of the chronic labour shortage in manufacturing industry as full-time gamblers go back to work. And foreigners are even daring to hope that a prolonged slump in the market and a period of relative stability might bring forward the day when direct foreign investment is allowed.

## Thai cabinet shies away from imposing VAT

By Roger Matthews in Bangkok

THE government of Thailand has backed away from contentious plans to introduce a value added tax. At yesterday's cabinet meeting, called to discuss the results of a three-year study and proposals by the Finance Ministry, the only decision ministers could reach was to postpone consideration of the issue.

The failure to agree on VAT is a blow to Mr Pramual Sahasvansin, the Minister of Finance, who had staked a great deal of his remaining political capital on a favourable cabinet decision. It will also serve to reinforce the impression that political rivals within the ruling coalition are seriously handicapping the government's capacity to undertake urgent reforms and reforms.

Already this year the government has virtually given up on its privatisation programme: has refused to grant banking licences to at least five foreign banks after they had agreed terms with the Finance Ministry; and has tolerated continued vacillations over the urgently needed \$1.6bn mass transport railway system for Bangkok.

The main virtue of the proposed single 10 per cent VAT rate was that it would simplify collection procedures, encourage demands for receipts and therefore accuracy in accounting, while making tax evasion more difficult. This was also seen as one of its political weaknesses, as the imposition of VAT could hit at the interests of powerful business groups.

The Finance Ministry and



the Revenue Department had prepared the ground carefully, visited more than a dozen countries to study the application of VAT and sought to ensure that its wider benefits were fully understood in official circles in Bangkok. Nearly 1m leaflets have been printed, videos prepared, thousands of staff trained and computer budgets approved for the proposed launch of the VAT system early next year.

Opponents of the new tax had, however, been playing on the fears of politicians and allied business groups that VAT would limit tax avoidance possibilities and add to the heavy weight of bureaucracy in Thailand. And with opposition parties threatening to introduce a motion of no confidence in the government in the next parliamentary session, most ministers appear to have decided to limit the risk of additional controversy.

The Finance Ministry and

## Australian inflation hits 8.6% a year

By Kevin Brown in Sydney

AUSTRALIA'S consumer price index rose by 1.7 per cent in the three months to March, raising the annualised inflation rate to 8.6 per cent, the Bureau of Statistics said yesterday. The first quarter figure was down from the 1.9 per cent increase registered in the three months to December, and in line with market expectations.

The announcement had little effect on the share market, which rose 1.5 per cent to close 22.3 points up at 1462.9. The Australian dollar was also stronger, closing at 75.2750 US cents, up from 74.6250 cents.

However, dealers warned that the markets were waiting for the release today of March current account figures for the balance of payments, which is expected to be between A\$1.3bn and A\$1.7bn in deficit, following a deficit of A\$1.9bn in February.

Mr Paul Keating, the Treasurer (finance minister), said the government was determined to achieve a significant reduction in inflation in the next two years.

There would be no changes in monetary policy because the government had taken account of the outlook for inflation when it eased monetary policy after being returned to power in a March general election.

Mr Peter Reith, the opposition treasurer spokesman, said the government's economic policies were leading to a return of stagflation - recession coupled with high inflation. Most economists said the annualised figure was likely to fall over the next few months, although Australian inflation would remain above the average of its trading partners.

De Beers announced an increase in attributable profits to R2865 million (US\$1127 million)

and a 40% increase in dividends. For the seventh year in succession, world retail sales of diamond jewellery set another record. However, as anticipated, growth slowed to a more normal rate and it was a year of consolidation in rough diamond sales. The rough diamond market was strong in the first part of 1990 and we expect another satisfactory year.

## Record earnings from an international business.

Six points from Julian Ogilvie Thompson's Chairman's Statement for 1989.

### The diamond market

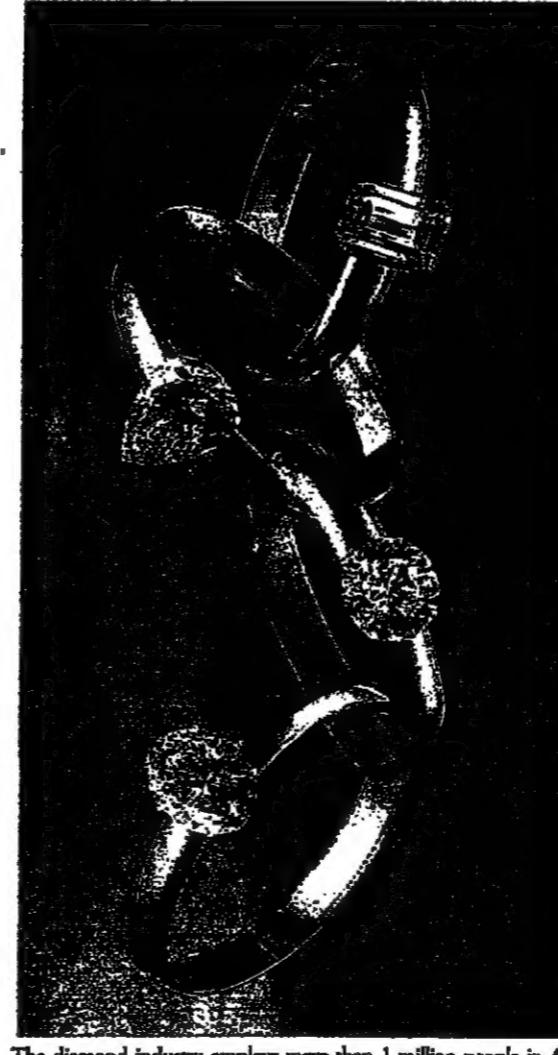
De Beers announced an increase in attributable profits to R2865 million (US\$1127 million) and a 40% increase in dividends. For the seventh year in succession, world retail sales of diamond jewellery set another record. However, as anticipated, growth slowed to a more normal rate and it was a year of consolidation in rough diamond sales. The rough diamond market was strong in the first part of 1990 and we expect another satisfactory year.

### New Swiss company

The diamond industry operates on a global basis. In 1989 80% of De Beers' attributable profits were earned outside South Africa. In recognition of this, we have proposed the establishment of a Swiss based company, De Beers Centenary AG, to hold the foreign interests of the group. De Beers and De Beers Centenary AG will continue to co-operate closely to maintain the stability of the industry. These proposals have been well received by the stock market and the substantial re-rating of De Beers will stand shareholders and the industry in good stead in the years to come.

### Namibian independence

De Beers and our subsidiary CDM applaud Namibia's admission to the community of nations and, as longstanding corporate citizens, reaffirm our commitment to its development



The diamond industry employs more than 1 million people in 40 countries around the world, all linked by a common goal and all working toward a defined target. We owe our success to their commitment.

and success. This commitment is best illustrated by our investment in the Navachab gold mine, and the new diamond mines at Auchas and Elizabeth Bay. CDM marked Namibia's independence with a special donation of US\$2 million towards a national educational institute.

### De Beers

The full Chairman's Statement is contained in the Annual Report of the Company for the year ended 31st December 1989, which has been posted to Shareholders.

### Investments in Botswana

In Botswana, the major crush plant at Jwaneng will come on stream in mid-year. Debswana has also announced the establishment of a new diamond cutting factory, creating 500 jobs in the first phase. Work is on schedule at the US\$362 million Sua Pan Soda Ash project, in which De Beers has a 12.75% interest.

### Major new mine

The new US\$430 million Venetia diamond mine in the Northern Transvaal represents a major investment in the future of South Africa. Venetia will have a life of at least 20 years, and will yield 4 million carats a year of medium quality diamonds. Employing 750 people, it will have a substantial multiplier effect on economic activity in the area. Full production will be reached in 1992. Total production from Debswana and De Beers increased by 2% in 1989 to 24.8 million carats.

### South Africa

De Beers welcomes the dramatic developments in South Africa, which have profound implications for the entire sub-continent. It is to be hoped that a new constitution and bill of rights will facilitate the creation of a prosperous, non-racial, multi-party democracy which could be the engine of growth for a region that desperately needs an escape from poverty. We believe that all people must have access to the market place as much as to the ballot box if they are to create wealth for themselves and prosperity for their country. De Beers will continue its programme of social investment, and maintain its role as an agent for positive change.



# AST: Ten Years Of Achievement

Founded in 1980, AST Research was one of the first companies to offer expansion boards to increase the power and functionality of the IBM PC. One of their first products, SixPakPlus, was to become the largest selling enhancement board in history, and is still one of the most popular products of its kind today. But that was only the opening chapter in AST's rise to becoming one of the world's most respected makers of microcomputers and related products.

The early days of enhancing IBM's open architecture PCs provided a strong foundation for AST to apply its expertise. And in late 1986, they introduced the ultimate enhancement — their first computer, the AST Premium/286. Building on an excellent reputation for hardware and software compatibility, quality and reliability, the Premium/286 was a runaway success with both industry experts and customers.

Able to build on a strong multiple channel distribution strategy put in place for the earlier board-level products, AST computers were soon being marketed through a variety of channels throughout the world including major chains, independent dealers, value added resellers (VARs), large distributors, OEMs and U.S. government (GSA) approved dealers. Now, AST computers are found on desktops in businesses everywhere — from the very small to over 60% of the nation's largest — and in government agencies.

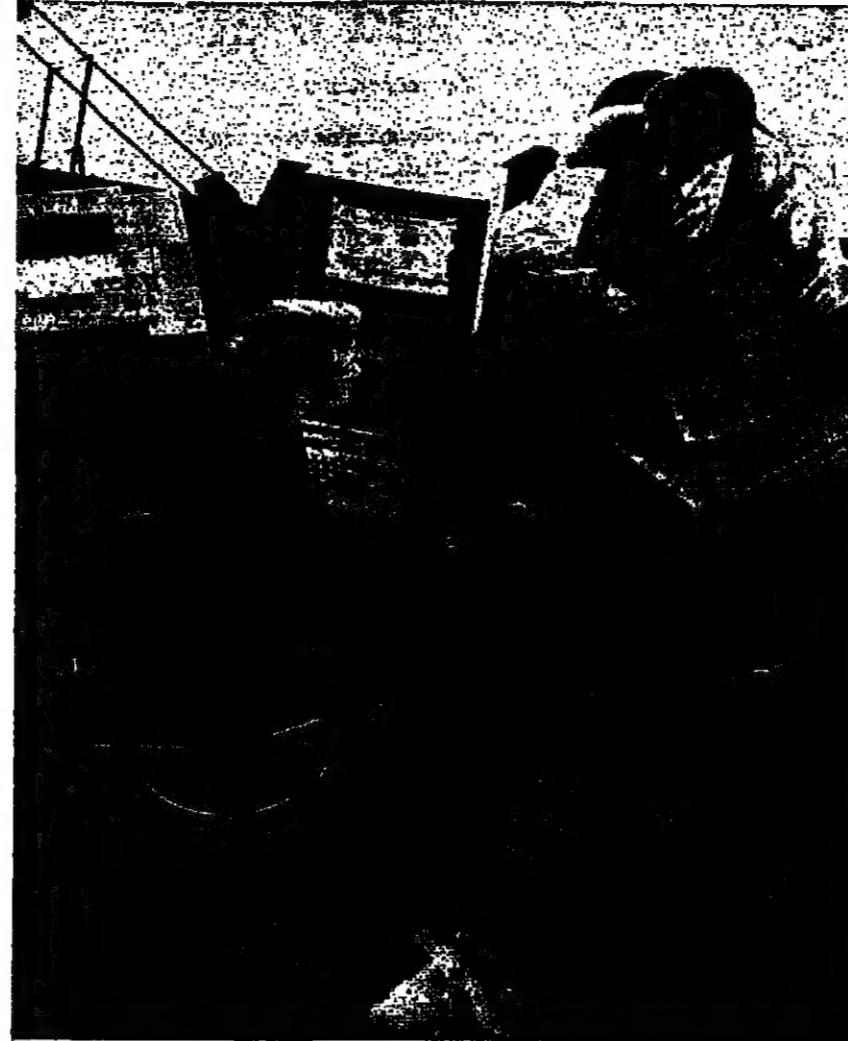
Today, AST offer a full family of computers — one for every performance and price range, for a variety of business and personal applications — from the entry-level Bravo/286 and Bravo/386SX to the high-performance Premium 386 and i486 based systems. They also continue the tradition of enhancing systems by offering award-winning memory, multifunction and graphics products, and provide for customers' connectivity needs with LAN, 5250 and 3270 products.

A cornerstone of AST's technological leadership is the growing popularity of the patent-pending Cupid-32 (Completely Universal Processor, I/O Design) architecture. This technology separates components according to whether or not they are likely to change as microprocessors advance. All hardware that is dependent on the type and speed of the processor, including the microprocessor, cache memory and numeric coprocessor are located on a plug-in, printed circuit board.

As a result, customers can avoid desktop obsolescence by upgrading AST's Cupid-32 Premium computers to the next level of performance by simply replacing a board. Upgrades can be completed in a matter of minutes, and can be accomplished throughout the Premium product line, from 386SX to i486-based products and beyond.

The underlying flexibility of Cupid-32 technology also allows AST to respond to changing market conditions with a very rapid product development cycle. In fact, AST was the first company to announce shipments of ISA i486 computers based upon Intel's production release version microprocessor.

AST's corporate headquarters are in Irvine, California but they are truly a worldwide company, marketing products in more than 77 countries. They also build them around the world, and design them to fit international requirements — AST manufacturing facilities are located in the United States, Hong Kong, Europe and Taiwan and AST support them wherever they are installed with offices established throughout the U.S., Europe and in Canada and wholly owned subsidiaries in the United Kingdom, France, Germany, Switzerland, Italy, Hong Kong, Taiwan, Australia and Japan.



Over 2,000 employees are dedicated to delivering the highest quality desktop computers and related products. It's a commitment that begins long before the products reach the desktop. And it's demonstrated in every area of the company.

AST's engineering and marketing teams work closely together to design innovative products answering the needs of the marketplace. Starting at board level design, AST

uses CAD/CAM and surface mount technology to reduce component size and product cost. ASIC (Application Specific Integrated Circuits) technology is another key strategic asset allowing AST to remain a leader in product development. With ASIC, AST can envisage and create custom products that provide exceptional value and ease of upgradeability.

AST's commitment to quality is second to none, and it allows them to boast one of the lowest return rates in the industry. Thorough examination and testing are prevalent throughout the entire manufacturing process, including a complete burn-in process for every computer. Reliability labs, agency compliance testing (FCC, UL, CSA, VDE, etc.), product safety labs and compatibility labs also ensure quality. A few of their commitments to compatibility include unique enhancements to BUS technology allowing faster operation and selectable CPU speeds for strict software compatibility.

AST are dedicated to their customers. AST's Product Support Centres are staffed by fully trained technical support teams available to answer any question by telephone as well as 24-hour on-line electronic systems which provide a variety of information, including free software upgrades. Should an AST product ever need repair, service centres and optional on-site service is available throughout the world.

With so many great products, dedicated employees and strong resellers, AST's future never looked better.

## A LEGACY OF AWARD-WINNING PRODUCTS

1983

► AST's first memory/multifunction board, ComboPlus™, earns two first-place titles in the PC "World Class" Competition.

1984

► SixPakPlus® ranks No. 1 on the Softsel Hot List for the first time. It would remain on the hot list for most of the next five years. It becomes the standard against which all multifunction boards are compared.

► SixPakPlus named the favourite memory/multifunction by PC World readers in its "World Class" competition. Readers would choose it again for the next five years. SuperDrive chosen top disk emulator.

1985

► Rampage!® selected the "Most Significant Product Of 1985" by PC Week.

► AST's LAN product ranked among top six by PC World.

1986

► Rampage! rated excellent in five categories and earns top score by The Journal of Corporate Computing.

► Computer Reseller News names AST top add-in board supplier.

1987

► AST Premium/286 awarded Editor's Choice by PC Magazine.

► "The Best Of 1987" award is presented to AST for the Premium/286 by PC Magazine.

1988

► Premium/286 merits PC Digest's top rating, and is the only system to earn overall rating of excellent.

► LAN Magazine recognises the AST Premium Workstation/286 for its sleek design.

► Premium/386 named top-ranked 386 system by InfoWorld.

► AST picks up Reader's Choice awards in six categories of PC World's "World Class" competition — AST Premium/286, SixPakPlus, Rampage!, Advantage®, Premium and SixPak-Premium with the Premium/386 voted one of the most promising newcomers.

► AST rated number one in technical support in PC Week survey.

1989

► RampagePlus 286 voted best EMS 4.0 board and wins "Product Of The Year" award from InfoWorld.

► Byte magazine gives AST an award of excellence for its work with EISA.

► AST Premium 386/25 earns the highest score for 32-bit memory upgrade in PC Week "Scoreboard."

► InfoWorld magazine gives the AST Premium 386/33 its "Best in its Class" distinction.

► Government Computer News readers select the AST Premium/286 as their top choice.

► PC World selects the AST Premium 386/33 as its "Best Buy".

1990

► AST Premium 386SX/16 earns the PC Magazine Editor's Choice award.

► The German publication, Computer Persönlich, reviews the AST Premium 386SX/16, ranking it number one.

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## AMERICAN NEWS

## Conservatives snipe at Bush over Lithuania

By Peter Riddell, US Editor, in Washington

PRESIDENT George Bush faces growing public criticism over the Lithuanian independence crisis, mainly from conservative Republicans, but also from some Democrats.

His handling of this issue has brought to the surface wider unease among conservatives about the President's support for President Mikhail Gorbachev's desire to keep open high-level contacts with the Chinese authorities, his unwillingness to take a public stand on such social issues as abortion, and about what they see as his appeasement of the environmentalists over clean air legislation.

Until now, most conservatives have been willing to give Mr Bush the benefit of the doubt because of his willingness to consult them frequently, his high opinion poll ratings, the prominent role of Mr John Sununu, the conservative White House Chief of Staff, and the President's resistance to raising taxes.

While congressional leaders of both parties have supported Mr Bush's refusal to introduce sanctions against Moscow over Lithuania, conservatives, including such widely-read newspaper columnists as Mr William Safire, have been uneasy. In particular, many are concerned that the sanctions decision was followed within two days by a similar trade deal with Moscow which promotes the Soviet Union access to the US market.

Nine Republican senators unusually went public in calling for the trade deal to be abandoned from the agenda of the Bush/Gorbachev summit at the end of the month.

Senator Gordon Humphrey said his patience ran out over Lithuania and that the trade deal was "callous and unfeeling in the extreme". However, Mr Humphrey will retire early next year. More significant was the suggestion by Senator Robert Dole, Republican minority leader, that he might "slow walk" the deal through Congress, arguing this was not the time to do the Kremlin any

favour, or for business as usual.

Late on Tuesday, the Senate approved by 73 votes to 24 a non-binding resolution urging Mr Bush to postpone the start of most favours to the Soviet Union until Moscow has lifted its economic blockade of Lithuania and started negotiations with Vilnius. This suggests that the required legislation may face a long, tough passage in the Senate.

Mr William Seidman is chairman of the Federal Deposit Insurance Corporation, which is responsible both for insuring commercial banks and for the Resolution Trust Corporation which handles the savings and loan rescue.

Aged 69, he has said he wants to leave before the expiry of his term next year.

The White House has not tried to dissuade him and is discussing a successor.

However, Congressional Democrats have urged President George Bush to retain Mr Seidman.

Mr Seidman has criticised interference by the Treasury in the details of the rescue.

His likely departure comes at a time when there is growing concern that the cost to US taxpayers of the rescue will be substantially more than previously estimated, largely because of the level of interest rates and property prices.

## S&L rescue hits more cost trouble

By Peter Riddell  
in Washington

THE US Congress has moved nearer negotiations with the White House over a deficit-reducing budget package for fiscal 1991 starting this October, writes Peter Riddell in Washington.

This is certain to be very different from the proposals outlined by President George Bush in late January.

The Senate Budget Committee yesterday adopted by 14 votes to seven a plan which would cut the deficit by \$43bn down to below the \$64bn Gramm-Rudman deficit reduction target for fiscal 1991. Late on Tuesday, the House of Representatives approved by 218 votes to 208 a Democratic plan to cut the deficit by \$55.5bn.

Both versions have lower defence and

higher domestic spending than the Administration proposed. They are intended as opening positions in the talks between Congress and the White House.

However, the Administration itself now estimates that a deficit reduction package of at least \$65bn, and possibly much more, is needed to meet the target because of slower economic growth during the winter and higher than forecast interest rates.

The House version sets defence spending authorisations, including commitments for future years, at \$260bn, or nearly \$10bn less than sought by the White House, with projected spending outlays of just over \$250bn, more than

\$28bn lower than the Administration proposed. The Senate committee version proposes defence spending of nearly \$10bn less than the Bush budget.

At the last minute House Republicans did not even offer the Bush budget for a vote because it had been overtaken by changes in both the economy and world politics.

A leading Republican said: "We would get to our negotiations more quickly if we did not offer the Bush budget." But they disagree with the Democratic plan because it cuts defence excessively.

In the Senate, Republicans argued that the committee package was unrealistic, particularly in its approach to defence and was not going to

be implemented.

On paper, the House version seeks to cut \$35.5bn, though Mr Leon Panetta, chairman of the House Budget Committee, has estimated "hard savings" at no more than \$26bn to \$27bn, with \$30bn unexplained and \$13.5bn in additional revenue still in dispute.

The Senate version combines cuts in defence, an additional \$13.5bn in taxes, \$4.2bn in user fees, cuts in entitlements and other domestic programmes and foreign aid of \$3.5bn. An associated plan for an amnesty on tax evasion and enforcement efforts is projected to raise a further \$11bn to increase total savings to \$54bn.

## Costa Rica and banks line up Brady-style debt deal

By Stephen Fidler, Euromarkets Correspondent

COSTA RICA and foreign bank creditors are set to begin signing on Saturday an agreement which will reduce the country's bank debt service bill by almost three-quarters.

The agreement will become the third comprehensive package to have been completed under the debt reduction initiative launched last year by Mr Nicholas Brady, US Treasury Secretary, when the pact becomes effective on May 31.

The initiative envisaged the use of official resources, mainly from the International Monetary Fund and World Bank, to finance a reduction in the bank debt of middle-income

countries agreeing to economic reform.

Signature of the agreement by the government and by seven banks (led by Bank of America) which sit on the country's bank advisory committee will start in the Costa Rican capital San José.

The remaining 300 banks will begin to sign in New York next week.

The agreement is expected to reduce the country's annual debt service bill from about \$150m annually to about \$40m, according to bankers. Costa Rica has only been partially servicing its debt to banks since 1986, building up arrears

of more than \$325m.

The agreement contains no request for banks to make new loans to the country - a factor which was expected to make agreement easier.

Banks representing only 2 per cent of the \$1.5bn in bank debt have not entered the agreement. High participation among banks has marked the three Brady agreements so far completed.

Banks representing some 65 per cent of the total debt opted to sell their debt back to the country at 16 per cent of face value.

Banks holding about 17 per cent of the total debt agreed to

convert more than 60 per cent of their exposure into low-interest bonds with a 5% per cent annual coupon, a 20-year maturity and an 18-month rolling guarantee on interest payments.

These banks also swap their

overdue interest into 15-year

floating rate bonds with a

three-year rolling guarantee of interest.

Banks

representing a

remaining 18 per cent of the

total debt opted to convert less

than 60 per cent of their exposure and their back interest into bonds which carry longer maturities and no interest guarantees.

The fear of establishing a precedent of a debt reduction agreement with a country in arrears to banks delayed completion of the deal.

A 20 per cent down payment on the overdue interest was included in the agreement, in what bankers said was an attempt to discourage arrears elsewhere.

Mexico and the Philippines have already completed Brady-type agreements; Venezuela and Morocco have outlined agreements with bank creditors. Chile has used official resources under the Brady plan for a modest debt buy-back.

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## Congressional testimony by Milken likely

By Roderick Oram in New York

MR MICHAEL Milken is likely to begin testifying to Congress as early as July about the junk bond market he pioneered and the business dealings which led him last week to plead guilty to six felonies and to pay \$600m in penalties.

His appearance would be required by a subpoena which a House of Representatives sub-committee voted unanimously to issue. The panel, chaired by Mr John Dingell, a Michigan Democrat and frequent critic of Wall Street, also agreed to offer Mr Milken immunity from further prosecution in return for his testimony.

Mr Milken would testify if he was guaranteed none of his evidence could be used against him in state or federal court, one of his spokesmen indicated last week.

The House Energy and Commerce Committee, also chaired by Mr Dingell, has to approve the sub-committee's resolution, but no hitch is expected.

The investigations sub-committee is likely to ask Mr Milken about his relationship with savings and loan associations - some of his biggest customers. The financial health of many of these has been severely impaired by junk bonds.

It will also ask Mr Milken about the 400 or so investment partnerships that included him and fellow employees of Drexel Burnham Lambert, the now defunct Wall Street firm.

## Indicators show recovery

By Anthony Harris in Washington

THE official index of leading indicators and the rate of ordering from US factories recovered strongly in March, matching their end-1989 levels after a sharp fall at the beginning of the year.

The index of leading economic indicators rose 0.9 per cent, and factory orders in March rose 3.8 per cent. Both figures were well above market expectations (of 0.7 and 3.1 per cent respectively), but both were heavily influenced by the 6.3 per cent jump in aircraft orders in the month. This is regarded as an aberration, and there was no market response.

Smaller contributions to the rise in the leading indicators came from initial state jobless claims, new orders for con-

sumer goods, vendor performance, plant and equipment orders, sensitive materials prices and stock prices. However, growing signs of a construction downturn were negative influences.

The rise in factory orders was 1 per cent if aircraft and cars are excluded to give a better measure of the trend. Since the end of 1989 the total is virtually unchanged, but durable goods orders are down about 2.5 per cent, and non-durables up by the same amount.

Investments fell 0.2 per cent for the second successive month, which suggests that the correction, mainly in the motor industry, may now be complete. Order books rose 0.7 per cent.

## Brazil seeking price freeze this month

By John Barham in São Paulo

MR ZELIA Cardoso de Mello, Brazil's Economy Minister, said yesterday that key retail prices will remain frozen this month.

However, despite significant rises in independent and official price indices in April, the government has already stated that wages paid in May will not receive cost of living adjustments. This is because, it says, inflation has fallen to zero, following the adoption of its tough economic policies on March 18.

Under the new radical anti-inflation policies, prices and incomes are subject to government-decreed ceilings.

## Manley asks for Caribbean aid to stay

By Canute James in Kingston

MR MICHAEL Manley, Jamaica's Prime Minister, will tell President George Bush today that he and other Caribbean leaders are concerned at the possibility that aid promised to the region will be diverted to support eastern European countries and the new governments in Nicaragua and Panama.

Several other Caribbean prime ministers have recently complained that levels of official aid were being reduced at a time when many countries, struggling to meet their debt obligations, had implemented programmes to restructure their economies.

## Volatile profits predicted for new power companies

By David Thomas, Resources Editor

NATIONAL POWER and PowerGen, the two new electricity generators, will have more volatile profits than the 12 companies now supplying the UK, the first large-scale City seminar on electricity privatisation will be told today.

Representatives of almost 100 City institutions will be briefed by James Capel, the Government's broken in electricity privatisation, on the sale which is due to begin in November with the flotation of the 12 area companies.

James Capel will today also publish the most substantial analysis yet of the prospects for the industry as it heads for privatisation in a 98-page report, which has been seen in draft by the Department of Energy.

The position of the 12 area companies is cushioned because more than 90 per cent of their profits will come from their monopoly over local distribution networks, James Capel has concluded.

Area companies with large percentages of domestic customers are likely to enjoy higher profit margins than those more reliant on industrial

customers, the James Capel report shows.

The Government, however, has compensated for this — and for the varying needs of the companies for capital investment — by setting a regulatory regime which will allow the more vulnerable companies to raise their prices more rapidly.

By contrast, with the area companies, "the profile of the generation is likely to be more volatile," James Capel says.

The report stresses that the final supply of electricity to customers is a low margin activity. This suggests that the recent competitive scramble between the new electricity companies to sign up large industrial customers may fall off once the new electricity market is established.

James Capel forecasts that the amount of electricity consumed will increase by 1.4 per cent a year over the decade, with growth stronger during the second half of the 1990s. This compares with 1 per cent during the whole of the 1980s and 1.5 per cent during the past five years.

## Ministers prepare for poll losses

By Michael Cusack

MINISTERS are preparing for widespread Conservative Party losses to Labour in today's local elections but are hoping the Tories can retain control of their "flagship" councils and help turn the tide of opposition in the poll tax.

With all parties cautious about predicting the outcome of today's contest for the 5,300 council seats at stake, Mr Kenneth Baker, the Conservative Party chairman, said the government aimed "to hold what it has" and would make significant gains in some areas.

Mr Baker, who said the poll tax — the new tax to pay for local services — is "here to stay", claimed his party had successfully persuaded many voters that Labour-led councils were to blame for high bills.

Mr Jack Cunningham, Labour's campaign co-ordinator, repeated claims that his party would be delighted with net gains of around 200. He said Labour had a "pretty good chance" of victory in Wandsworth.

Conservative victories in the "flagship" councils such as Westminster and Wandsworth in London would prove disappointing for Labour, "even though it would not normally have expected to win."

## Political parties undergo a local 'acid test'

The controversial poll tax will dominate today's elections, writes Richard Evans

### POINTERS ON THE PARTIES' PERFORMANCE

#### TORY PARTY will do well if:

- loses fewer than 250 seats;
- retains any two out of Wandsworth, Westminster and Bradford;
- gains good support in Tory authorities with a low poll tax;
- recaptures Sutton from the Liberal Democrats.

#### It will do badly if:

- fails to take control of three London boroughs;
- loses control of Brent and Ealing;
- fails to recapture Tower Hamlets from the Liberal Democrats.

#### Party of Britain in Bolton, Leicester and Bradford.

#### It will do badly if:

- fails to retain control of three London boroughs;
- loses control of Brent and Ealing;
- fails to recapture Tower Hamlets from the Liberal Democrats.

#### LIBERAL DEMOCRATS will do well if they:

- retain control at Eastleigh, Pendle and Sutton;
- gain seats at Cheltenham, Gloucester, Southend and Winchester;
- poll more than 15 per cent of the popular vote.

#### They will do badly if they:

- loses control of any council, including Tower Hamlets, Sutton and Richmond and seven shire districts;

taxes, will be pored over to assess whether the local authority is being blamed or the national government.

It is in London that the Conservatives will be at their most vulnerable. This is partly because the capital has a high proportion of marginal seats among its 82 boroughs, and partly because all the seats are at stake, making the chance of wholesale changes greater.

The biggest prizes are Wandsworth and Westminster because of their low poll tax levels and their aggressively Thatcherite leadership. Their loss would be a very great humiliation to Mrs Thatcher.

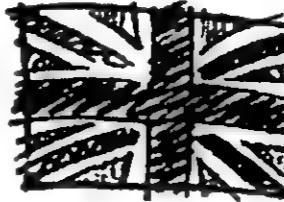
The Liberal Democrats face a practical difficulty since they are fighting only 3,100 of the 5,300 seats at stake, compared with the 4,400 candidates put up by the Alliance in 1985.

In Scotland, the Tories control nine of the nine regional councils and the only outside prospect of recovering control is at Grampian which is ruled by a Liberal Democrat minority administration.

The Scottish National Party is expected to make some gains, partly at Labour's expense, but is not expected to capture any councils.

The Green Party is fielding 1,370 candidates in England and Wales, twice as many as ever before, but it is defending just three seats.

### BRITAIN IN BRIEF



#### Reserves fall \$98m in April

The Government intervened to prop up sterling less than the market expected last month, according to data released by the Treasury yesterday.

The UK's official reserves of gold and foreign currency fell by an underlying \$200m in April, compared with a fall of \$200m in March. Total reserves now stand at \$600bn.

The consensus of market opinion was that \$300m of reserves had been spent, and some investors expected a drop of as much as \$500m. But the market made little movement on the markets — sterling was slightly down on the day and gilt yields only slightly on the news.

#### UK on course to join ERM

Britain has urged Italy to take tough action against British soccer hooligans during next month's World Cup football contest.

"What we have been saying to (Italy) is, 'If you take action against your own people, do the same against any British hooligan who causes you a problem,'" said a spokesman for Mr Colin Moynihan, the Sports Minister.

Mr Moynihan travels to Italy next week for discussions with government officials on controlling violence at the games.

#### Tough action on hooligans

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Mr Peter Lilley, Financial Secretary to the Treasury, has given further assurance that Britain is on course for joining the exchange rate mechanism of the European Monetary System when the Finance Bill was given a second reading by a majority of 130.

He ignored a challenge by Mr Chris Smith, a Treasury spokesman for the opposition Labour Party, over apparent differences between Sir John Major, the Chancellor of the Exchequer, and Mr Robin Leigh-Pemberton, Governor of the Bank of England, on the issue.

Mr Smith claimed that the Chancellor had rejected the Governor's view that, apart from the present high level of inflation, Britain had already satisfied the conditions for entry laid down at the EC summit in Madrid.

Mr Lilley said the Government welcomed recent moves by Italy to abolish exchange controls, but there still remained conditions to be met, "notably a reduction of inflation in this country."

#### US fighter crashes

Pieces of an American F111-F jet fighter yesterday rained down on buildings piercing roofs as the crew of two ejected before the aircraft crashed on the east coast.

The jet, on a routine training mission, plunged into a wheat field near Ruislip, about three miles south of Hinksey Point, Norfolk, said police.

The pilot and weapons systems operator were taken to the hospital at their base, RAF Lakenheath in Suffolk.

#### Security review in N Ireland

Northern Ireland's security chiefs are trying to pinpoint how terrorists managed to stage a booby trap bomb attack inside a County Antrim

## Nine remain in custody over Iraqi gun affair

By Jimmy Burns

NINE EXECUTIVES of British companies at the centre of the Iraqi gun controversy were under arrest yesterday after being held overnight by Customs officials at police stations in Sheffield and Birmingham.

A senior Customs and Excise officer is understood to have authorised a 12-hour extension for the arrest of the nine, who were not named, so last night they were approaching the maximum period for which they could be held without being charged, released or brought before a magistrate. However, a magistrate could grant a further 36-hour extension.

The two companies involved — Sheffield Forgemasters and Walter Somers — said they had not been informed by Customs officers that any of their executives had been arrested.

Sheffield Forgemasters said six executives of group companies had been asked to make statements on Tuesday and were continuing to do so yesterday accompanied by their solicitors.

Eagle Trust, the parent company of Walter Somers, said of its executives: "We have not been told that they have been arrested; all we've been told is that they are assisting with enquiries."

## ITV companies plan to buy own transmitters

By Raymond Sneyd

THE ITV companies are going to try to buy their own transmitters when Britain's Independent Broadcasting Authority transmission system is privatised next year in a deal that could be worth more than £100m.

The Independent Television Association, the trade organisation for the 18 commercial companies, is believed to have informed Price Waterhouse, the consultancy and management consultancy firm charged with selling the system, of its interest.

Virtually all the ITV broad-

casters are publicly quoted companies which will have to operate in an increasingly commercial and competitive environment as a result of the Broadcasting Bill now going through Parliament.

So far more than 40 companies from Europe to the US and Japan have expressed interest in Transcom — the working title for the privatised system.

The Broadcasting Bill does not preclude a non-European Community company buying the entire UK commercial broadcasting transmitter system.

## Race group calls for law on choice of education

By Alan Pike, Social Affairs Correspondent

THE COMMISSION for Racial Equality has written to Mr John MacGregor, Education Secretary, asking him to change the law to prevent parents selecting schools on racial grounds.

If Mr MacGregor refuses, a court confrontation between the commission — a statutory body — and the Government appears unavoidable.

Mr MacGregor has upheld a decision by Cleveland County Council to allow Ms Jenny Carney, a white mother, to transfer her daughter to a Middlesbrough school with fewer Asian pupils.

The council argued that its duty under the 1980 Education Act to accept parental preferences unless these interfered with the efficient use of resources superseded the 1976 Race Relations Act. This says that the allocation of school places must not be discriminatory.

Commission officials have written to Mr MacGregor asking whether, since he is interpreting the law in the same way as the council, he is prepared to change it.

Unless he agrees, the commission is likely to seek a judicial review to establish the relative standing of the two pieces of legislation.

"It is for us an absolutely central issue and we would want to test it," said Mr Michael Day, the commission's chairman, yesterday.

The commission has also told ministers that the particular needs of ethnic minorities have been virtually ignored in the Government's white paper on the reform of the criminal justice system.

It is calling for a package of measures including the right to racially mixed juries for all defendants.

A two-year research project by the Centre for Criminological Research at Oxford University, funded by the commission, is looking at how the criminal justice process affects different ethnic groups.

Ethnic minorities are heavily over-represented in the prison population.

## Flying the flag for small European airlines

Paul Betts and Paul Abrahams talk to British Midland chairman, Michael Bishop

THE collapse this week of German Wings, the German airline which was seeking to compete against Lufthansa, was an eloquent example of the difficulties facing Europe's small independent operators against the might of the big national flag carriers.

"I won't let it happen to us," says Mr Michael Bishop, the chairman of British Midland Airways, outlining a broad range of initiatives his airline has taken to try to win a bigger share of the British air transport market both domestically and in Europe, as well as defending the interests of independent airlines in a more deregulated European airline environment.

In recent days, Mr Bishop has intensified his lobbying of UK government officials in Whitehall and MPs in Parliament, and sought support from the country's press. He has also taken his campaign to Brussels to win the European Commission to his cause.

Barely eight years after the demise of Sir Freddie Laker's airline, Mr Bishop suggested yesterday that there was now a growing risk of history repeating itself with the dominant European flag carriers trying to put smaller airlines out of business.

Both in London and Brussels, Mr Bishop has vigorously opposed BA's and KLM's plans to invest in a 20 per cent stake each in the new Belgian Sabena World Airlines and to

establish a new European hub based in Brussels.

BMA claims the deal, now under investigation by the EC and the UK Monopolies and Mergers Commission (MMC), would seriously distort competition.

Mr Bishop held talks with Sir Leon Brittan, the EC competition commissioner, this week. Both the EC and the

due to approve the second stage of European airline liberalisation next month.

Mr Bishop argued yesterday that alliances between dominant carriers were clearly uncompetitive but that investments by large airlines in smaller airlines could help strengthen the financial and competitive position of these second tier carriers as long as

between Air France and Lufthansa and the Air France takeover of UTA, the independent French long distance airline, and Air Inter, the domestic French carrier.

However, he is worried that many European governments, especially France, are fundamentally opposed to the operations of smaller independent airlines favouring the concept of big national carriers.

Mr Bishop has also filed a complaint against Aer Lingus for uncompetitive practices.

But BMA's main battlefield is much closer to home. Mr Bishop, whose airline provides BA with most competition on domestic routes out of Heathrow, has complained that his company is finding it increasingly difficult to compete with BA.

Mr Bishop has long campaigned for more slots at Heathrow, although BMA has the second biggest position with 14 per cent of slots compared with BA's 38 per cent.

Mr Bishop claimed the national carrier was abusing its position on the scheduling committee at Heathrow airport, which allocates take-off and landing slots.

We totally refute BMA's allegation of predatory behavior on the Glasgow service. We do not control the Heathrow scheduling committee. The BA are not as badly off for slots at Heathrow, as they claim. BA fired off in a statement yesterday.

The war of words has only just begun.



Michael Bishop lobbying hard for more competition

MMC are expected to reach a decision by the end of June.

EC competition officials are concerned by the recent spate of partnerships and alliances between large carriers. They fear these pacts will make it difficult for small competitors to enter the market and risk pre-empting the EC's latest efforts to liberalise European air transport.

European governments are

they remained independent.

He claimed this was the case of Scandinavian Airlines Systems (SAS) 25 per cent investment in his own airline. He also suggested if BA or another large carrier had taken a stake in German Wings, the independent carrier would have had a good chance of competing against Lufthansa.

Mr Bishop is also opposing the cooperation agreement

## Labour criticises fuel deficit

By Alison Smith

BRITAIN had a trade deficit in fuel in 1989 and the first quarter of 1990. Mr Frank Dobson, the opposition spokesman for energy said yesterday.

Mr Dobson said previously unpublished figures showed that on top of the 6m tonnes of coal equivalent deficit in 1989, the first three months of 1990 had left a deficit of 1.3m tonnes.

Britain had much greater fuel trade deficits in the 1970s, but last year's figures of 119m tonnes exported and 125m tonnes imported represented the first such deficit since 1981.

Mr Dobson said a sharp reduction in oil production last

year looked set to continue into the next financial year because of shutdowns for maintenance and safety improvements.

Another factor was the import of low sulphur coal, in preference to expensive fine-gas desulphurisation.

Mr Dobson said most of the 49 British low-sulphur coal mines closed over the last 10 years had been because they were "uneconomic" rather than because the supplies were exhausted. Safety considerations made it unlikely that they could be reopened.

For the longer term, he doubted whether the UK had

"adequate and good enough gas resources" to cope with the moves towards gas-fired power stations. Either power stations would import gas or their increased use of British-produced gas would force British Gas to import.

"Government recklessness has gutted our self-sufficiency in fuel in just eight short years."

He said a Labour Government "might well take the grid company back into public ownership" with greater powers, while duties to promote and invest in energy efficiency might be imposed on the distribution companies.

## More companies to lease sites at Canary Wharf

By Paul Chesseright, Property Correspondent

THREE or four more companies will sign leases on space at Canary Wharf, the largest single commercial property project in the UK. Olympia & York said yesterday.

Olympia & York, the privately owned Canadian group, plans to build 16m square feet at the 24ha development in London Docklands and aims to establish a new commercial community complementary to central London, to the West End and the City.

A wave of new leasing agreements would serve to dispel the belief in parts of the British property industry that Canary Wharf could turn out to be a white elephant and would suggest some faith that existing road and underground links will relieve the transport difficulties of Docklands.

The expectation of more private sector clients comes against the background of speculation that the Government might put forward Canary Wharf as the site for the proposed European Bank for Reconstruction and Development, designed to channel western finance into eastern Europe.

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FINANCIAL TIMES

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## ONTARIO

## BUSINESS LAW

## Path is cleared for non-US issuers

By Marilyn Mooney

**I**N A MOVE which could revolutionise US capital markets, the Securities and Exchange Commission (SEC) has adopted Rule 144A, which allows, for the first time, immediate resale of certain privately placed securities to qualified institutional buyers.

This rule paves the way for non-US issuers to offer securities in the US without the costs associated with SEC registration or with historically illiquid private placements.

The SEC also made two equally significant moves designed to enhance the attractiveness of US markets to non-US issuers. It approved what will be the first market trading system in the US for privately placed securities. Known as PORTAL (Private Offering, Resale and Trading Through Automated Linkages) and designed by the National Association of Securities Dealers, the automated system will facilitate primary placement and secondary trading for Rule 144A securities transactions in multi-currency settlements.

In addition, the SEC, in effect, reduced the holding period requirements of safe harbour under Rule 144 which have been in effect since 1972.

Under the amended rule, substituted purchasers not affiliated with the issuer may combine or tack their holding periods of securities issued in private placements or resold under Rule 144A (including those of non-US issuers) in order to satisfy the two or three year holding period requirements of the rule.

This rule will enhance liquidity by allowing restricted securities to reach the US public marketplace far earlier than previously permitted.

At the same time it adopted these changes, the SEC also adopted Regulation S, which clarifies when offshore offerings are not subject to US registration. Regulation S focuses on flowback into the US of securities issued abroad, whereas Rule 144A deals with resales of securities in the US.

Both Rule 144 and the new Rule 144A provide safe harbour relief from the registration requirements of section 5 of the Securities Act 1933 (Securities Act) for resales in the US of privately placed securities.

Unlike Rule 144, Rule 144A requires no holding period before resales can occur to

qualified institutional buyers. Hence, the competitiveness and liquidity of the markets are enhanced, thereby lowering the cost of capital to issuers in the first instance.

The number of qualified institutional buyers is estimated to exceed 3,000. Except for registered broker-dealers, qualified institutional buyers must own and invest on a discretionary basis a minimum of \$10m in securities of unaffiliated issuers. The threshold for registered broker-dealers is \$10m. In the case of both domestic and foreign banks and savings and loan associations, an extra requirement that they have a net worth of \$25m has also been imposed.

Although Rule 144A will lower capital raising costs in the US for non-US issuers, it has not exempted these issuers from the registration requirements of section 12 of the Securities Exchange Act 1934 (Exchange Act). Securities of a non-US issuer that are traded on a US securities exchange must be registered under section 12.

In addition, any class of equity securities of an issuer with total assets of more than \$5m that are held of record by 500 or more persons (including PORTAL qualified investors), at least 300 of whom reside in the US, must be registered under section 12(g).

Non-US issuers who offer equity securities privately in the US as a result of Rule 144A will in time probably trigger the section 12(g) registration threshold. To date these securities will usually be more freely tradable after three years pursuant to Rule 144, they will be able to be quoted and to move than 500 persons. Many of these issuers will be exempt from Section 12(g), however, pursuant to Rule 12g-2(b).

Accordingly, non-US issuers who have not already established the Rule 12g-2(b) exemption should do so. The exemption is available for a non-US issuer as long as:

- it has not in the past 18 months had securities registered pursuant to section 12 or been subject to a reporting obligation under section 15(k);
- its securities were not issued in connection with the acquisition of another issuer that had issued securities in a US public offering or had sec-

tion 12 registered securities;

- its securities are not quoted in an automated inter-dealer quotation system (ie, NASDAQ, but not PORTAL) or represented by American Depository receipts so quoted except for certain securities that have been traded since 1983.

The Rule 12g-2(b) exemption can be claimed and maintained by furnishing the SEC information of material interest to investors that is required to be or voluntarily is, made public in the issuer's home jurisdiction. Thus, establishing the exemption is not onerous to non-US issuers.

Although Rule 144A's benefits are far-reaching, non-US issuers will need to consider some technical requirements when securities are privately placed in reliance on the exemption from registration under section 12(g) of the Securities Act or safe harbour Regulation D thereunder, so as to ensure that the new rule will be available for resales and that the cost of initial placement will thereby be reduced.

Use of Rule 144A is only available for certain securities and is conditional on the provision of specified information by certain issuers. In contrast to earlier proposals, Rule 144A, as finally adopted, contains no additional restrictions of non-reporting non-US issuers.

Rule 144A is only for "securities which are not of the same class as securities listed on a US securities exchange or quoted in a US automated inter-dealer quotation system (which currently includes only NASDAQ, not PORTAL and not bid and ask quotations in the current "pink sheet" of the National Quotation Bureau, Inc.).

Also included as part of the ineligible class are securities of an open-end investment company, a unit investment trust or a face amount certificate company that must be registered under the Investment Company Act.

Waivers that can be applied for traded or quoted securities less than three years from the date of issue or at an exercise premium of less than 10 per cent are included in the same class as their underlying securities.

Moreover, securities underlying American Depository Shares (ADS) are deemed to be of the same class where the

ADS are traded or quoted securities. Other securities are generally considered to be in the same class if they are similar in character and rights and privileges. Debt securities are considered to be in the same class, for example, if their terms relating to interest rate, maturity, subordination, security, convertibility, call and redemption are similar.

Rule 144A requires that certain issuers supply specified information to purchasers on request at the time of resale. This arises only for issuers that do not have securities which are (1) registered under section 12 of the Exchange Act; (2) Rule 12g-2(b) exempt, in the case of non-US issuers; or (3) eligible to be registered under Schedule B of the Securities Act, in the case of foreign governments.

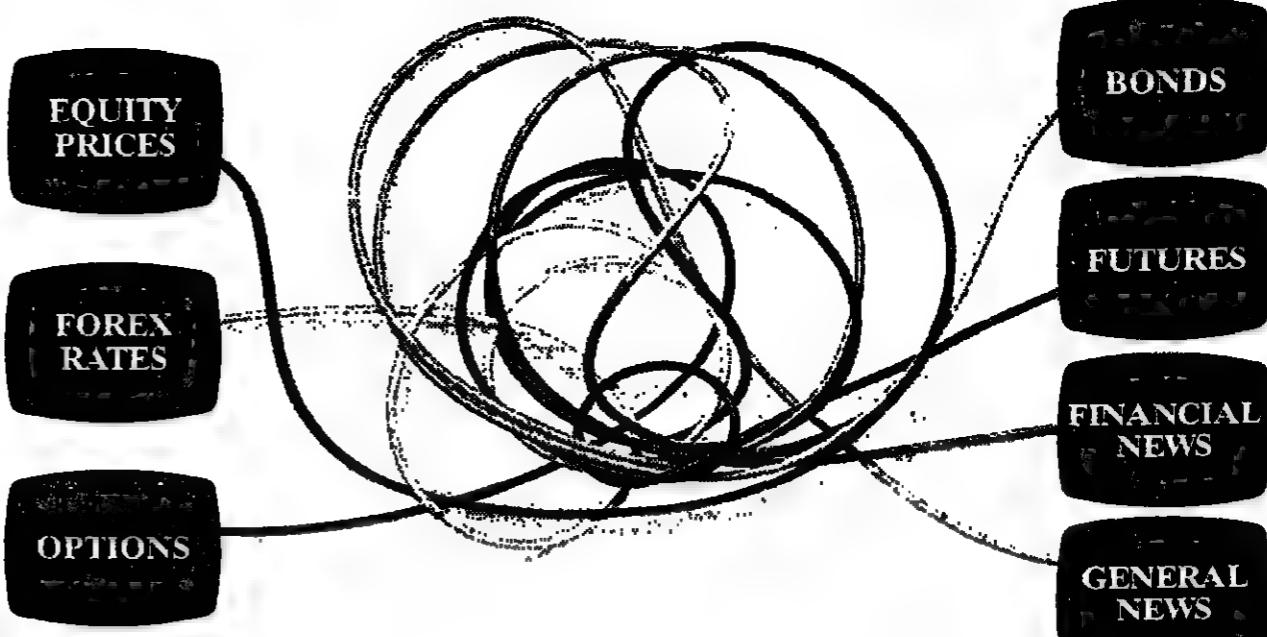
It is unlikely that the informational requirement of Rule 144A will deter non-US issuers from launching offerings in the US based on the new rule. First, those potentially most likely to do so - the over 1,100 non-US issuers already Rule 12g-2(b) exempt - will not be subject to this requirement. Further, non-US issuers can always voluntarily become Rule 12g-2(b) exempt, even where they have not otherwise triggered the section 12(g) registration thresholds. Finally, the information required of those non-US issuers actually subject to this part of Rule 144A is expected to be relatively easy to provide.

The information required under Rule 144A would include statements on the issuer's business, the issuer's most recent balance sheet and profit and loss and retained earnings statements; and similar financial statements for the two preceding fiscal years or for any shorter period the issuer has been in operation.

In adopting Rule 144A, the SEC was explicit in indicating that Rule 144A in its current form will be re-evaluated and refined over time. With the simultaneous adoption of Rule 144A, PORTAL and Regulation S, the SEC has firmly gone on record that internationalisation of the securities markets, including the US markets, is now under way.

The author is a partner in the Washington office of US law firm Fulbright & Jaworski.

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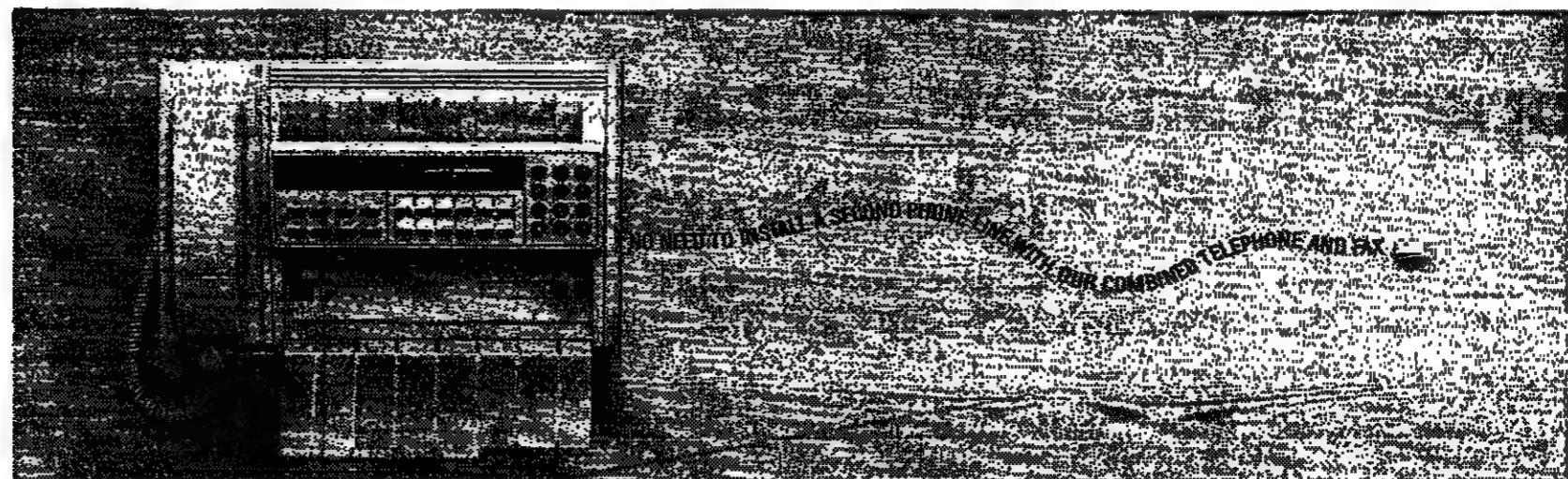
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FINANCIAL TIMES  
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## MANAGEMENT: Marketing and Advertising

Death of an advertising name

## Media buying under a new Aegis

Alice Rawsthorn on the restructuring of WCRS

**O**n Tuesday one of the best known names in the London advertising industry will disappear when the WCRS Group rechristens itself the Aegis Group.

The choice of name marks the end of the old WCRS Group's ambitions of becoming a force in the international marketing services industry. Only a few years ago WCRS, like so many other publicly quoted London agencies, made most of its money from advertising in the UK, but was determined to diversify into other disciplines and other countries.

Today the original advertising agency has been absorbed into EWDR, the international network controlled by Eurocom, the French marketing group. Aegis has retained a minority holding in EWDR, but has handed over managerial control to Eurocom.

For its part, Aegis will concentrate on Carat, the French media buying business which is now by far the largest part of its interests. The remaining activities comprise a headquarters staff of 15 and a handful of public relations and sports sponsorship subsidiaries.

The catalyst for the re-structuring of WCRS was the stock market crash in autumn 1987. Until then the company had made acquisitions after acquisition, fuelled by a膨胀的 stock market. WCRS conformed perfectly to the City's cliché of an ambitious young agency. Its directors favoured flamboyant glasses and florid bow ties. They showed analysts with circular oozing rhetoric about its embryonic "enterprise of empire".

WCRS acquired agencies in the US and Australia and diversified into other disciplines. But it was still too small to compete against the established international advertising networks, like Saatchi & Saatchi and Young & Rubicam. It needed to make more acquisitions, but could no longer depend on paying for them with highly rated shares.

After the 1987 crash the environment changed, says Peter Scott, one of the founders of WCRS and now chairman and chief executive of Aegis.

Scott, who was chief executive of WCRS and is now chairman and chief executive of Aegis, "and we had to change with it."

The few deals WCRS did after the crash – including buying 50 per cent of Carat – were paid for with debt. Last spring it decided that, as it could not expand all its interests, it should concentrate on one particular area of activity.

As the original WCRS agency was floundering – it had suffered a series of account losses and staff departures – it was decided to concentrate instead on media buying.

Carat, which was founded by the Gross brothers, Gilbert and Francis, was the obvious vehicle. It already dominated the French media market and was expanding into other European countries.

Media buying has traditionally been carried out by specialist departments within advertising agencies. But agencies have tended to concentrate on creative work, often at the expense of media. The Gross brothers exploited this weakness by persuading advertisers to separate media buying from the rest of their advertising and to channel it through their specialist buying business. The Gross brothers are renowned for their negotiating skills. Gilbert Gross is a world poker champion.

Throughout last spring and summer WCRS was embroiled in negotiating the sale of its advertising interests to Eurocom and the purchase of the remaining shares in Carat. It completed the deals in December. The advertising industry, nothing if not emotional, was outraged by a leading agency abandoning advertising for media buying.

Scott is unrepentant. He says his chief responsibility is to shareholders and that "if that means taking decisions that are unpopular with the advertising industry, *tant pis*."

Aegis is now structured as a conventional holding company. It runs Carat in the same way as its other subsidiaries – Pascoe Nally, the sports sponsorship company run by former



Peter Scott: one of the founders of WCRS and now chairman and chief executive of Aegis

developing new areas like programme sponsorship and banner syndication.

The consensus in the City is that so far Aegis' new strategy has succeeded. The group has announced profits of £15m before tax and extraordinary items on turnover of £345m for the six months to December 31.

"Media buying is a buoyant market and Carat is well placed to expand in the future," says Lorna Tilbian, an advertising analyst at Warburg Securities. "But the media buying market is about to become much more competitive."

One problem is the response of the other ad agencies to Carat. Some small agencies, notably in Italy, have banded together in "media clubs" as a defence against Carat's growth.

But the main threat comes from the large agencies which have centralised their media buying in some countries. The networks owned by WPP and Omnicom have formed the Media Partnership. The independent agencies have created Initiative. Saatchi & Saatchi is also buying into the UK buying unit of Zenith.

These new units have already taken some business away from Carat. It recently lost its Omnicom account in Paris to the Media Partnership. More important, the new units are intensifying the pressure on profitability. Margins in French media buying have already been depressed by the emergence of the new buying

groups.

Another potential problem is a French government inquiry into media buying in France. The inquiry should be completed by the end of next year in the meantime Aegis' share price is almost certain to suffer. In the longer term it faces the threat of legislative intervention in France, its biggest single market.

The spectre of increased competition and legislative controls comes at a time when Aegis is already under financial pressure. The group has hefty borrowings: with net debt of £72m on negative net assets of £112m at the year end. It must also pay another £100m for Carat over the next four years. This payment, which will be in cash and possibly shares, is not performance-related so Aegis will have to find the money whether Carat fares well or not.

These financial constraints mean that Aegis will be dependent on organic growth. There may be some small acquisitions for Carat and possibly Pascoe Nally. But most analysts suspect it will have to reduce its holding in EWDR as it will be unable to help finance its expansion.

Over the next few years Aegis will discover whether its new strategy can succeed in an increasingly competitive climate or whether it may even find itself back in a position of being overly weighed down with debt and unable to expand.

## Seeking a wider market for a perfume of Arabia

Victor Mallet explains the strategy for Amouage



Five years ago Sayyid Baqr bin Hamood Al Bu Said and his family, members of the Omani royal line with extensive business interests in the Sultanate, hired Frenchman Guy Robert to create a classic fragrance.

The outcome of Robert's efforts was "Amouage", a perfume given an exotic oriental image associated with the frankincense trees of southern Oman and a price tag which made it the most expensive in the world. Amouage was one of a number of Oman's attempts to diversify its economy away from reliance on oil and gas, and the perfume has now become the flagship of the Sultanate's efforts to move into new markets.

Like any fast-expanding small company, Amouage has experienced growing pains. Production facilities are overstretched, so the company plans to set up a second production line in Muscat, increase the workforce from the current level of 25, and introduce a three-shift system for continuous operation.

Management has already been streamlined by allowing the company to operate independently of the family-owned Oman conglomerate Sabco: previously decisions had to be taken by Sabco's board, which was unable to devote all its attention to Amouage's international efforts because it was also dealing with dozens of other companies in areas ranging from contracting to agriculture and real estate.

With a wholesale turnover of around \$5m, Amouage is still not large enough to win substantial bulk discounts on inputs such as perfume bottles. Cash flow can also be difficult as the business expands.

"Our biggest problem is that we buy 90 per cent of what we need in Europe on 30-day terms, and sell 75 per cent in the Gulf, where 120 days is normal," says Griffin.

Perfume, however, is all about marketing and high mark-ups. "If the cost of goods is more than 10 per cent of the end retail price, we are out of business," says Griffin. "The trade takes more than half."

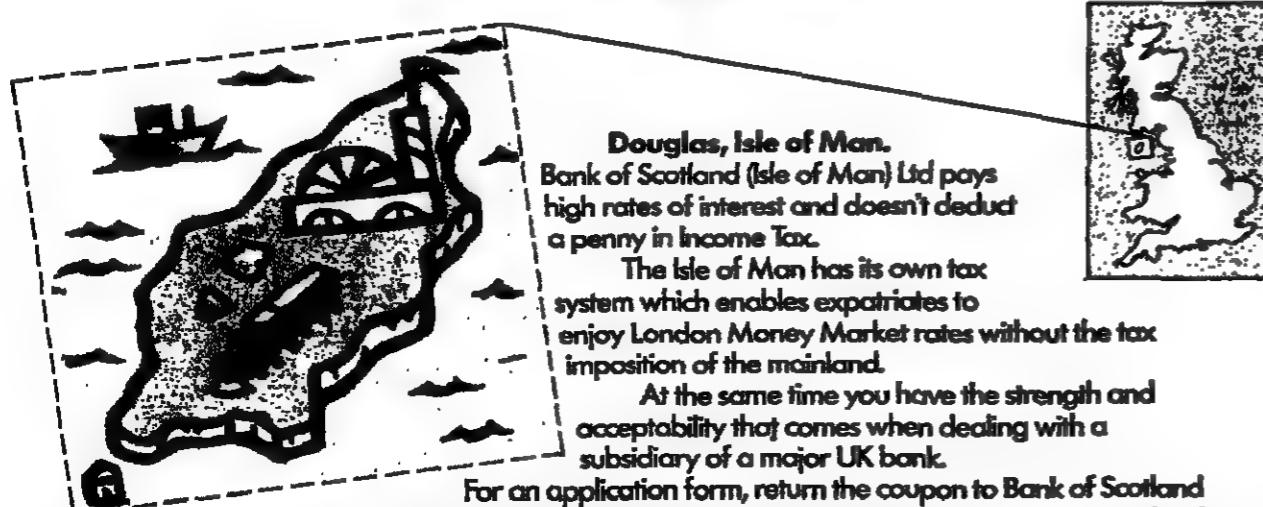
The skills of Guy Robert, who also created Madame Rochas, have combined with an effective marketing strategy to establish Amouage as a classic perfume with a touch of oriental mystery. There are frankincense trees in Oman, but Amouage, like most of its rivals, contains only a small amount of synthesised frankincense oil.

"We've found through bitter experience (in the Gulf) that there's a limit to how much Amouage you can sell," says Griffin, who notes that increasing the number of outlets in a given country does not necessarily boost sales among such a select group of customers. Geographical expansion is,

however, limited by the cost of shipping and the difficulty of finding buyers in remote parts of the world. That may rise to about 100 in the next couple of years, but Sayyid Baqr and Griffin believe that the dangers of over-expansion and the need to maintain an image of exclusivity.

"Up to about 12 months ago we were so small that nobody really bothered very much," says Griffin. "Now that we've got some packaging with more appeal I think they are beginning to take it a little bit more seriously, and in some markets we are very close to doing the same volume as Joy."

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## LEGAL NOTICES

No. 282769 of 1990

IN THE HIGH COURT OF JUSTICE  
CHANCERY DIVISION  
IN THE MATTER OF  
WIMPEY-OMNILEX LIMITEDAND  
IN THE MATTER OF THE  
COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that a Petition was on 10 April 1990 presented to Her Majesty's Court of Justice for the confirmation of the amalgamation of the above-named Company with CLARKE'S LTD, of the consequence of which the Plaintiff will be the sole shareholder of the Company amalgamating as CLARKE'S LTD.

AND NOTICE IS FURTHER GIVEN that the said Petition is directed to be heard before the Master of the Court of Justice on 10 May 1990 at the Royal Courts of Justice, Strand, London, EC4A 1LL, on Monday the Fourteenth day of May 1990.

Any Creditor or Shareholder of the said Company desiring to appear before the Master of the Court of Justice on the date and hour aforesaid for the purpose of objecting to the amalgamation may appear at the time of the hearing in person or by counsel for that purpose.

A copy of the said Petition will be furnished to any such person requiring the same by the registered office of the Plaintiff for the regulated charge for the same.

Dated this 10th day of April 1990,  
BIRMINGHAM & CO.  
18 Newgate Street,  
Oxford, OX1 2PLFAX: 081-964-0000  
E-mail: [info@wimpey.com](mailto:info@wimpey.com)

Facsimile for the above-named Company

## PUTNAM EMERGING HEALTH SCIENCES TRUST S.A.

SCAV

Liberation 11, rue Adolphe

R.C. Luxembourg No 2 1990

Notice of Extraordinary General Meeting

The shareholders of Putnam Emerging Health Sciences Trust S.A. are hereby convened to attend a second Extraordinary General Meeting of shareholders to be held at the registered office of the Company on June 3, 1990 at 3.00 p.m. with the following agenda:

## Agenda

- Amendment of the corporate denomination in Article 1 so as to omit therefore s.s.a.
- Decision to delete the text of Article 7 and to remember the two last paragraphs of Article 6 to constitute the new Article 7.
- Amendment of Article 21 first paragraph, lines 15 and 19 to delete the words word adjusted for the effect of any variations of exchange rate.

Due to the fact that a first Meeting held on April 17, 1990 did not reach a quorum and that it is hereby convened by notice given in accordance with Luxembourg Law, there is no quorum requirement of the second general meeting, at which resolutions shall be passed at a majority of two thirds of the shares present or represented.

The Board of Directors

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by GUTTMANN &amp; MARCOVICI

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## ARTS

## CINEMA

*A rush of blood to the head Down Under*

Jane Campion's *Sweetie* is the best Australian film of recent times. It proves the long-established theory that since life in the Antipodes is lived upside down, normal existence is impossible. Blood rushes to the head and shoes must be magnetised to the earth. In these conditions it is quite possible that two mentally disturbed sisters would wreak havoc among boyfriends, family and each other.

Kay (Karen Colston) is slim, nervous and phobic about trees. Her dreams are haunted by the sapling crackling through her paved frontyard. Dawn, nicknamed "Sweetie" (Genevieve Lemon), is fat, emotional and failed in show business. (She wanted to be a singer.) Kay spends the movie's first half quarreling with live-in lover Louis and his sister Sweetie, who has arrived trailing clouds of chaos plus her boyfriend-mother. Then Kay, Louis and Kay's Dad leave Sweetie's tantrums by driving off to see Mum, who is resident cook in a seedy Outback cowboy town. Soon Sweetie is chewing china animals and wrecking the home she has been left in. And worse is yet to come.

Campion does not actually attribute these people's problems to Australia's upside-down position on the globe. But she does take conventions of Australian drama — the family soap opera, the outback idyll, the career dreams of the country mouse or suburban squirrel — and lift them up by the ankles so that blood thunders to the brain.

*Sweetie* is My Brilliant Career held by its heels till its head turns red. For the feminist achievements celebrated in that movie, read frustrated career dreams and psycho-sexual crisis. For a single-minded heroine, read a pair of schizophrenic sisters (which adds up to four warring identities). The movie ends with Sweetie, who has been chewing the afore-

**SWEETIE**  
Jane Campion  
**SHE-DEVIL**  
Susan Seidelman  
**SEE YOU IN THE MORNING**  
Alan J. Pakula  
**INTERNAL AFFAIRS**  
Mike Figgis  
**NUNS ON THE RUN**  
Jonathan Lynn

said china and carving up the furniture, painting her nude body black and climbing a tree. From here she yells blue murder at the returning family and the last real moment begins.

Campion shows us an Australia where bad little girls dream of monsters and commit manslaughter. Its blisseries were slipped into a naturalistic setting and performance style. In *Sweetie*, first-time feature director Jane Campion — formerly a prize-winning maker of short films — gives the whole movie the glib of visionary madness. The colours and camera angles suggest Diane Arbus let loose in Wonderland. (The cinematography is by Sally Bongers, first woman cameraman to shoot an Australian feature.) And the storytelling combines moments of near-slapstick mirth with a darker, fiercer pessimism.

Whenever you think the movie is about to decline into a down-under "French and Saunders" (Ms Lemon herself is a dead ringer for Dawn), it changes into a more lethal gear and suggests a "strine Strindberg. The cumulative effect is funny and shocking, ridiculous and sublime: the

portrait of an idyllic land fissured by identity crisis.

In this feminist age, as women rise up from 10,000 years of oppression (give or take a millennium), they will inevitably be depicted as monsters as well as justice-seekers. One would expect such depictions to be perpetrated mainly by male directors, guarding their collective ego. Yet both *Sweetie* and *She-Devil* have all-female writing and directing credits.

Susan Seidelman's *She-Devil* takes Fey Weldon's already-television novel and makes a mess of turning it into a movie. Meryl Streep alone strides tall, as the smoky lady novelist who whisk new boyfriend Ed Begley Jr from the tender embrace of his plump, ugly wife Roseanne Barr (American TV's favorite housewife, who, according to the *Daily Mail*, has her sights set on the American Presidency but here kitted out with warts and moustache). Miss Barr sweats vengeance, and the mayhem begins.

Streep is wonderfully funny as she orchestrates her symphony of airs of grace from purring ingratiations on TV that she can't seem to get away from in the flesh. This is the world of the lady novelist as her own exquisite creation. "Writing can be so, so lonely," she exclaims soulfully, and smashes a cognac glass to the floor. Goodness knows on what real-life scribe, if any, Streep based this performance. It is like Elton Glyn rolled up into Edna O'Brien. And it shows that an actress we thought of as La Ponderosa can also be La Hilariosa.

The movie's problem is Ms Barr. Underplaying a role that needs judicious overplaying, she is like a coma victim essaying Lady Macbeth. Gifted with lines that should bring the house down — "Till go get a strainer" she commands when a gerbil is found in one of her stews — Barr's flat, nasal readings barely register; till on the comic Richter scale.

The result is a black comedy with a black hole in the middle. And the director's sex may be to blame. Unlike Jane Campion, Susan Seidelman looks to have had a failure of nerve with her own "she-devil." Loyal to her sex, she cannot make a monster of her avenger anti-heroine. So we have the ludicrous spectacle of a chain of vengeance executed by a woman who barely displays the energy to get up from a crumpled bed in the morning. There is no point in the devil having the best times if he or she is denied the expressive bravura with which to play them.

Or for a devilish time in *See You In The Morning*. This plots emotional drama was written and directed by Alan J. Pakula (*Kate, All The President's Men*) of memory of his own divorce. It could, I fear, have been written and directed by a computer from memories of yesterday's weepies. Piano music stirs its ivory tears over the tale of Dr Jeff Bridges, well-hailed psychoanalyst, who divorces beautiful Farrah Fawcett and marries beautiful but younger Alice Krige. Will he find happiness? More important, will his children adjust to the change of man seen in the role of mum, housewife and cook?

Someone should have come in and per-



Genevieve Lemon and Karen Colston in Jane Campion's 'Sweetie'

Just be glad we could afford the air tickets.

\* \* \* \* \*

Indian ferocity by Garcia; and much light-

heeled, impudent chicanery from Gere in

the gift rule of a cop you love to loathe.

British movie comedy is a dear, defence-

less thing and we must all give generously

from time to time. But I refuse to fork out

a single P for *Nuns On The Run*. One: it is

already making enough money in Amer-

ica. Two: it is excruciatingly unfunny.

Robbie Coltrane and Eric Idle are the bank

robbers hiding out in a London nursery

and soliciting our choruses for the trans-

vestite consequences. If your sides burst at

the mere sight of a razorbare countenance

donning a snood or wimple, Jonathan

Lynn's witless film may be for you. If not,

get *Some Like It Hot* from your video shop

and see how cross-dressing comedies

should really be done.

Nigel Andrews

*The Duchess of Malfi*

THE PIT

The film of Tennessee Williams' *Suddenly Last Summer* took a powerful hold from Webster's Jacobean master when the anguished confined Elizabeth Taylor created a bridge over a room full of men who leapt and clawed at her, much as the hapless Duchess is surrounded by eager hounds and torment. Cinematic parallels recur throughout Bill Alexander's production: the consciousness of plot, the inexorability with which "having fashioned themselves of nothing, they strive to bring themselves to nothing," are unmistakable elements of *film noir*.

First seen in Stamford last November, this production has one notable cast change. Stephen Boxer plays Bosio, the household — by turn murderer, without the conventional hint of Machiavellian villainy. This is an interestingly understated performance: dead-pen, watchful, cool with diabolical, a bespectacled *Espresso* disposing of cadavers

when necessary, but occasionally erupting into impulsive snarls (wolf imagery looms large with Webster's darkling muse) of anger and self-contempt.

The actor uses a naturalistic technique but successfully, less successful is such literalness applied to the madmen (the scenes emerge as neither harrowing nor moving); or the murders of the Duchess and her lady, where spasmodic twitching and throbbing bring an all-too-aware clinical touch to the black poetry.

Harriet Walter as Duchess is for the most part strong and moving, though very vulnerable in the woe of her steward (Dick Ford, a stiff stiff and callow), though the grief that nearly unhinges her is almost impossible to convey for matronly taste. She convinces in both the dignity of her station and the fragility of her humanity, less in staring at the depth of tragedy. As the elder of her murderous brothers Bruce Alexander, impressive Mekon forehead patently bulg-

ing with evil, does not avoid the melodramatic scowl — and Sally Andrews' poor Carola finally resorts to gaping incredulously, as well she might, as horrors pile on horror.

Roundabout's set is oddly clean-lined with right-angled doorway and metallic-looking gallery, all of which suggests even more Humphrey Bogart as Bosio and Claire Trevor as the lustful Julia. Cardinal's mistress who falls for him and pays the price. In fact Patricia Kerrigan is outstanding in the role, very proper courteous and charming her tiny pistol with style.

The production's strength lies in its clarity, the briskness with which it recounts the tragedy. If the cast could hide their detectable self-consciousness at moments of gore and outrage, and overcome their obvious fear of overdoing it, it would perfectly evoke Webster's gloomy, charnel-house genius.

Martin Hoyle Harriet Walter and Bruce Alexander

*Las Hermanas*

BADLY'S WELLS

The family has ever been a favoured location for Kenneth Macmillan's explorations of the human psyche. Within the clear structure of its relationships, he finds causes for anguish and subterfuges — and affections — which he examines with clinical precision. From the extraordinary family of Anastasia to the haunted siblings of *My Brother, My Sister*, he has probed and gnawed his characters, forging the while a language of rare expressive potential.

*Las Hermanas* remains one of his most direct and succinct exercises in domestic tension, and given performances as taut as those from Sadler's Wells Royal Ballet's artists on Tuesday it has lost none of its power to hold the viewer.

It is melodramatic in outline, with its patriarchal bully and frustrated women; its lusts are furtive and its emotions raw, yet the choreography, and the interpretations, it inspires, never cease, nor stress the obvious. Instead, the characters are drawn with penetrating clarity, and the chief sisters exist as individuals from the point of view of the dancer. The British sitter (Josephine Chapple) has but to stand in his too-tight clothes for us to know him.

Marion Tait as the eldest sister catches all the frustration and repressed sensuality of her role, so piercingly fixed by a circling gesture of her linked hands; Karen Donovan and Bonnie Moore as the middle and youngest sisters offer studies in

conflicting pieces that revels in incisiveness, and delights by the finest way its cast present the choreography. It is a trifle, but the central quartet treat every least moment with the proper seriousness, and we are intrigued and held by something as prettily ridiculous and impermanent as a soap bubble.

The bonne-bouche in an evening that ended with *Elite Syncopations*, was Miyako Yoshida and Tony Fabre, buoyant and quick-footed in the *Don Quixote* pas de deux. They had the groundlings in a roar. The two considerable scores of the evening — for *Las Hermanas* and *Paramour* — sounded very well under Philip Ellis's baton.

Clement Crisp

## ARTS GUIDE

## EXHIBITIONS

London

The Tate Gallery. The entire permanent collection has been rehung so that the visitor may now see the works in circulation through the newly restored galleries. The works range from 16th century British painting through to the most recent of modern international art. It is a curatorial triumph. The Royal Academy. Modern Masters from the National Collection — a self-explanatory exhibition of masterpieces of the 20th century from Bonnard and earliest Picasso to Picasso the old man, by way of all the great names of the School of Paris, Matisse, Modigliani and the rest. Until July 15; sponsored by Guinnes.

Paris

Grand Palais. Soliman Le Magnifique. A treasure trove of goldsmiths' work, miniatures, ceramics and textiles recall the splendour of the reign of Soliman "the shadow of god on earth", whose Ottoman Empire stretched in the 16th century from the Caucasus to the gates of Vienna and from Africa to the Persian Gulf. Closed Tues. Wed late closing. Ends May 14 (42285410).

Brussels

Musee d'Art Moderne. Retrospective of the Belgian abstract-expressionist school. Belgium van Ardecht (1946-1961). Closed Monday, ends May 13.

Ghent

Museum voor Schone Kunsten. Flemish Expressionism in a European Context (1890-1930) with works by De Smet, Ernst, Pemba, Van den Berghe and Zelma.

kine. Closed Monday, ends June 10.

Venice

Palazzo Grassi. Andy Warhol. Retrospective, 1962-1987. The major exhibition organised by Kynaston McShine for the MoMA in New York last spring, to which have been added about a dozen from private Italian collections. The show has since toured Germany, London and Cologne, to end its tour at the Beaubourg in Paris this summer. Until May 27.

Rome

Braccio di Carlo Magno in Piazza San Pietro. Michelangelo and the Sistine Chapel. This exhibition marks the 500th anniversary of the ceiling of the Sistine Chapel and the beginning of an estimated four years' work on The Last Judgment. Remarkable for the exceptionally generous opening hours (open every day except Wed and Sat from 9.30am to 11.00pm) and hand-some catalogues as well as a rich collection of drawings by Raphael, Rubens, Annibale Carracci, showing clearly Michelangelo's powerful influence, the exhibition also carefully documents the techniques used and the difficulties encountered by the masters. Ends July 10.

Palazzo Venezia. Art for Popes and Princes of the 17th and 18th centuries. Over 70 large and exuberant canvases from the country seats of Popes, Cardinals and the Roman aristocracy (Chigi, Barberini, Colonna, Pamphilj etc.) in the area stretching south of Rome, once known as the

Campagna Romana. Not surprisingly, most of the subjects are religious, but varying from the limp and mendacious account by Van Wittel, of Pope Clement XI's visit to Albano to the splendid rest on the night into Egypt by the Venetian Carlo Saraceni.

Madrid

Museo Arqueológico Nacional. Art in the court of Naples in the 16th century. Different examples of art including paintings, sculpture, furniture, porcelains and tapestries produced during the reigns of two Bourbon Kings: Charles III and his son Ferdinand VII. Ends May 6.

Barcelona

Kunsthalle der Hypo-Kulturstiftung. Theatrical. 15. Joan Miró. A collection of scuridous sculptures and previously unpublished drawings by Miró will be on display in Munich's Kunsthalle until June 17.

Saarbrücken

Moderne Galerie. Growing on the Move. Retrospective of Paul Klee (1879-1940) in honour of his 100th birthday. The exhibition also carefully documents the techniques used and the difficulties encountered by the masters. Ends July 4.

Vienna

Kunstforum. Works by the Romantics, ranging from Caspar David Friedrich to Adolph Menzel.

Museum für Volkerkunde has a marvellously exotic exhibition

called Jemen, focusing on the world around the Queen of Sheba. Ends June 10.

New York

New York Public Library. More than 125 documents of the Abolition Movement, including photographs, letters and rare books, display the spirit and drive of the movement to free the slaves.

Sept. 15

Museum of Modern Art. In its

serious though way the

museum gives its version of

the history of photography, showing

off earlier image-developing tech-

niques along with 275 photo-

graphs. Ends May 23.

Washington

National Gallery. A joint Soviet-American collaboration brings together Matissé's frithful and somewhat playful work in Morocco during his visit in 1912-13 including 23 paintings and 45 drawings, among them the famous Moroccan Triptych from the Pushkin Museum, never before exhibited in America. Ends June 3.

National Museum of Women

in the Arts. The first major retrospective of the work of Dame Elizabeth Frink includes 60 sculptures and 22 drawings, including monumental bronze casts of male figures, portraits and animals in characteristic roughly textured heroic poses. Ends July 4.

Chicago

Chicago Historical Society. The Land of Lincoln does its most famous citizen proud in the exhibition A Home Divided. America in the Age of Lincoln, with documents, mementos and personal

effects of last century's Great

Emancipation.

Chicago Historical Society. A special exhibit of Frank Lloyd Wright's designs for art-glass windows, furniture and interiors completed the distinctive Wright

# FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL  
Telephone: 01-873 3000 Telex: 922186 Fax: 01-407 5700

Thursday May 3 1990

## Gorbachev in the club

**UNHAPPY** the country where the leader is worshipped. On that test, the events in Red Square on May Day should be judged as increasing the happiness of the Soviet people, and the happiness of the world, with Mr Mikhail Gorbachev. He has now joined the club of those heads of state who provoke public fury on the part of some and who do not or cannot stop them showing it.

President Bush was heckled over his invasion of Panama; Chancellor Kohl was boozed in West Berlin the day after the wall was opened; Mrs Thatcher, now, would receive the same treatment unless the audience was carefully selected. It is one of the necessary prices they pay for their power – and for ours. It is precisely because the holding of Soviet power has been, since the Brezhnev era, such a low-priced business that its policies, its economy and its society are so miserably stagnant. The dead hand of Brezhnev's autocracy has left a fearsome legacy for Mr Gorbachev. He cannot, however, twice the democrat he is, destroy it by himself. Thus the appearance of such slogans as "Marxism-Leninism in the dustbin of history". "Communists have no illusions, you have failed," and "Ceausescus of the politburo, get out" is of great assistance to what he has managed to do by his own efforts. Soviet society is now producing politically-motivated rather than politically-organized groups, which is good news.

### Official reaction

The problem, if there is to be one, is not the appearance of the slogan, but the reaction to them. It may be wrong but the better bet is the optimistic one. Radical Moscow was allowed to display itself at the foot of the Lenin Mausoleum and standing on it was Mr Gavril Popov, the new mayor of the capital and a radical himself, reportedly smiling throughout the demonstrations which set Mr Gorbachev's fingers drumming on the parapet. Mr Popov represents the force of democracy, which Mr Gorbachev has never fully challenged – even over the Lithuanian issue. He has grumbled, stamped, threatened, bellowed and shouted: but he has so

## Scandal in the Isle of Man

**EVENTS** on the Isle of Man, a small offshore financial centre in the Irish Sea which is home to only 85,000 people, may not impinge much on the world at large. But there are wider lessons to be learnt from the saga of the Savings and Investment Bank which reached a messy conclusion last week. These lessons are both for investors who place money in offshore centres, and for those centres themselves as they seek to foster a sound reputation.

The facts of the SIB affair are simple enough. The bank specialised in offering high interest rates to offshore depositors with the additional advantage of the Isle of Man's low tax rate. It re-lent the money to a limited number of favoured, high-risk borrowers who offered little or no security. The inevitable happened: it crashed and only £2m of £4m lent has been recovered. As a result, 3,000 depositors lost £42m.

But what is more scandalous is that those events occurred in 1982. For most of the intervening period, the Isle of Man Government successfully fought to prevent the publication of two investigations into the affair, one by the Bank of England. It claimed that disclosure of the contents of the reports would prejudice whatever legal proceedings arose from the collapse. In a bizarre twist, one of the reports even became the property of the Manx courts where the depositors were suing. Thus the depositors were deprived of access to key evidence for their case, with the threat that revelation of the report's contents would constitute contempt of court.

### Show trial

It was only as a result of a change in government in 1986 that the Manx authorities themselves set the legal wheels in motion. They sought the conviction of eight owners, managers or agents of the bank at a show trial on which they were prepared to spend £10m – a considerable sum for an economy with reserves of less than £1bn. But the trial collapsed last week when the judge ruled that there had been unacceptable delays in bringing the action – delays for which the Manx Government bears responsibility.

**T**he UK Community Charge (i.e. Poll Tax) has all the classic ingredients of a tax reform fiasco. There are far more losers than gainers both on a crude and on a more sophisticated comparison. There are also some highly publicised outlier cases where the losses are particularly large.

An investigation by the Institute for Fiscal Studies (Local Government Finance: The 1990 Reforms, IFS 26) finds that the typical increase in local tax compared with the 1989-90 rates bill is between 250 and 2150 per annum. The IFS has not tried to say what rates would have been without the charge. But it has made a detailed comparison with 1989-90 rates levels, upgraded by the official inflation allowance for last year of 7.7 per cent.

On that basis 37 per cent of households have had negligible changes in their local tax bills. Some 14 per cent are net gainers and 48 per cent are net losers. The average change for a household with net income of less than £2400 per week is a loss of £350. Householders with incomes above £3000 gain on average over £4.

After the local election results the Poll Tax will produce more headlines on Black Friday May 11, when – by adding a good 1 per cent to the Retail Prices Index – it will take the headline inflation rate for April, to be published that day, above 10 per cent. To be fair, that particular idiosyncrasy should be blamed on the Social Prices Advisory Committee which has done more damage to the British economy than squadrions of enemy bombers. The Poll Tax is a direct tax and has no more claim to be a price index, however broadly defined, than the Basic Rate of Income Tax. Still further damage will be done if the Central Statistical Office, as is to be feared, incorporates the Poll Tax effect in its index of underlying inflation.

At the present stage of the economic cycle we need the Poll Tax effect on the RPI like a hole in the head. As it is, there are enough influences tending to exaggerate the underlying rate of inflation. The danger – highlighted by the CBI Survey – is that either current fears about inflation will become self-fulfilling through their knock-on effect on wages; or there will have to be a sharp recession to prevent this happening.

The more highbrow criticism is not just of the Poll Tax itself, but of the abolition of domestic rates. For all their imperfections they were the last vestiges of a tax on the income in kind from domestic property ownership. Their removal will increase the demand for houses and for bank loans to finance them as soon as the economy recovers and the interest rate squeeze begins to ease. The result will be either to increase the long term rate of inflation or to increase the interest rate and unemployment cost of preventing this occurring.

Estimates of the effect on domestic property values vary in degree, but not in direction. The point is that any distortion in favour of residential property relative to other forms of investment is in the last thing required in a land-hungry country with severe restric-

tions on development. This is quite apart from making the control of inflation more difficult.

Those who are suspicious of aggregative economics might prefer to assess the Poll Tax on the basis of Adam Smith's famous "four maxims with regard to taxes in general" (The Wealth of Nations Book V, Chapter 3 Part II). This is especially apt as the Adam Smith Institute is supposed to have a strong intellectual influence on the development of the Poll Tax. Listen, how

ever, to Smith himself.

• The subjects of every state ought to contribute to the support of the government as nearly as possible in proportion to their respective abilities.

• The tax which each individual is bound to pay ought to be certain and not arbitrary. The time and manner of payment and the quantity to be paid, ought all to be clear and plain to the contributor and to every other person.

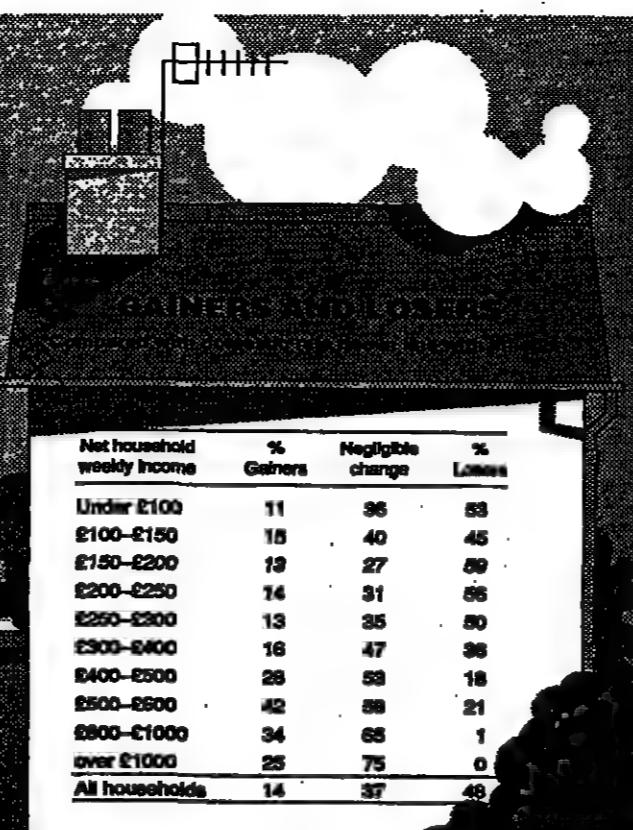
• Every tax ought to be levied at the time, or in the manner, in which it is most likely to be convenient for the contributor to pay it.

• Every tax ought to be so contrived as both to take out

## ECONOMIC VIEWPOINT

# Blues' Poll Tax blues

By Samuel Brittan



The elementary error was not to realise that a change can be for the worse, and that it was possible to devise a tax more unpopular than domestic rates

to Smith himself.

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together with the proceeds of all taxes which contribute to financing local authorities. Very late in the day such an estimate has been supplied by the chairman of the Conservative Trade Committee, Mr Michael Grylls, in yesterday's Daily Mail. He says that a company chairman on £300,000 per annum contributes £20,672 towards local services, while a "gazam" on £21,000 contributes £867.

The comparison does not quite work even on its own terms. For the chairman earns 25 times as much as the gazzam, while his imputed local tax is only 24.4 times as high. Much more important: Mr Grylls does not tell us about

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The French are a perverse and ungrateful people, as President François Mitterrand has reason to know. After a disastrous excursion into a socialist dead-end in 1981-83, he has sagely presided over a liberal but rigorous economic recovery programme, which has inexorably produced, year in and year out, a steady turn-around in the French economy. It was not surprising that he won a crushing victory in 1986 for a second term in the *Eléphants*, nor that he and his Prime Minister, Mr Michel Rocard, continued to enjoy unprecedented buoyancy in the opinion polls for almost two years after those elections.

But now, when the full extent of the French economic achievement is just beginning to win the accolade of public recognition from the outside world, domestic public support for the President has abruptly started to sag, with the steep drop in his poll ratings for four years.

Just why, is a matter of contradictory speculation. Some suggest that the French are dissatisfied with the President for spending too much time on international affairs, at the expense of sensitive domestic issues like immigration and racism. Others imply on the contrary that he is being censured for too partisan an interference in the affairs of the Socialist Party, when he should be above party matters. Some say the French are miffed over the recent political "hazard" to protect many local party officials, mostly Socialists, from prosecution for corruption offences.

The French economy, by contrast, is a success story about which there is little ambiguity. It has recently received an enthusiastic endorsement from that dozen of economic authorities, the Paris-based Organisation for Economic Co-operation and Development.

The OECD praises the Government's anti-inflation strategy, which it describes as one of "competitive disinflation", and points out that France has repeatedly outperformed the expectations of outside forecasters, including the OECD's own, in terms of buoyant growth rates, declining inflation, and rapid industrial investment. Unemployment remains a significant problem, but the trade deficit is really quite small in relation to the size of the economy. The best future economic strategy, it says, is a continuation of the present one, based on a strong franc within the European Monetary System.

The determination of Mr

Though the French economy is buoyant, much of the improvement has been made on the backs of wage earners. Ian Davidson reports

## Franc dur, moeurs douces

Pierre Bérégovoy, the Finance Minister, to stick relentlessly to a virtually fixed parity with the D-Mark, has taken care to gain public credibility. It now appears to have paid off.

Not merely has the Government brought the French inflation rate steadily down, closer and closer to that of West Germany. More fundamentally, it has erased the old stigma, justified throughout the Fourth Republic and intermittently during the Fifth, that France's natural instinct is for competitive devaluation and the easy indulgence of gentle inflation. Instead, it has established a new assumption, that France has now acquired the right to be regarded as a hard currency country.

The temporary stresses attendant on the prospective unification of the two Germanys are casting a new light on the French achievement. French officials glow with satisfaction when they point out that, because of the unprecedented situation in West Germany, French inflation may be slightly below the German rate this year. And Mr Bérégovoy has taken national pride to the brink of hubris, when arguing that French interest rates may not need to fall in all circumstances to be completely tied to German interest rates.

For investors, too, the situation looks rosy, largely because France has been steered under the auspices of the Socialists in the direction of financial liberalisation and deregulation. The stock market is extremely

**France has now acquired the right to be considered a hard currency country**

bouyant, with corporate profits rising by about 20 per cent last year, and the expectation of a similar increase this year. Strong foreign investor interest is likely to push the stock market still higher, while important French companies are becoming increasingly active players in the international acquisition game. French voters and politicians may still harbour a residual nostalgia for Colbertism and state intervention, but the strategy of competitive disinflation and the hard franc has ruled it out

Comparisons of the trend of tax & social insurance contributions '1987

	1970	1975	1980	1985	1988
France	25.1	36.9	41.7	44.5	44.3
W.Germany	32.9	35.7	38.0	38.0	37.4
Canada	31.3	32.4	31.6	32.9	33.6
US	29.2	29.0	29.5	29.2	30.0
Italy	25.1	26.2	30.2	34.4	37.1
Japan	19.7	20.9	25.5	28.0	30.2
UK	37.0	35.0	35.3	37.8	37.7
EC (unweighted average)	30.8	33.4	36.4	39.4	40.6



as a practical option.

But how solid are the foundations of this transformation from state intervention to an increasingly liberal market economy? What about unemployment, which seems to be stuck at around 2.5%? What about the heavy burden of public expenditure, which is significantly above that of some of France's key competitors like West Germany? What about the costs of the social security system, which threaten to run out of control? And what about the trade deficit, which, despite recent improvement, is a worrying question mark over French competitiveness?

Such questions are inevitably answered in contradictory ways.

Jean-Paul Fitoussi, an academic who heads of the economic institute Observatoire Français des Conjonctures Économiques (OFCE), is optimistic about the French economy's outlook for two reasons: the domestic situation is fundamentally healthy and the international constellation is ideally favourable for rapid economic growth in Europe.

The budget deficit is now small in relation to GDP, while the public debt is one of the

smallest in the industrialised world. Investment in the productive sector has grown a bit faster than in some other countries in the past three years, and so is more modern, and the restoration of large profit margins gives companies room for manoeuvre to meet the competition and increasing globalisation.

The reverse side of the 10-year economic recovery since the 1979 oil shock is that the cost has been entirely borne by wage-earners, either in the form of mass unemployment or through a substantial reduction in the wage share of national income. As a result, there is a widespread sense that income distribution has become inequitable. But since growth prospects are now optimistic, that inequity can start to be rectified. Unemployment will not fall unless growth is faster than 3 per cent; the Government is now forecasting growth of 3.2 per cent this year, but Mr Fitoussi believes it will be more like 3.7 to 3.8 per cent, as in the past two years.

Mr Yves Lyon-Caen, who holds a senior post in the Prime Minister's cabinet, is – interestingly – more cautious

than Mr Fitoussi. The recent trend is very encouraging, in inflation, investment and even in foreign trade; but there is a much less satisfactory historic backlog which has still not been worked off. Unemployment is still too high, the quality of productive capital, both hardware and software, is inadequate compared with Germany, and the foreign trade

**It is a matter of common observation that French manners have softened**

balance remains fragile; the improvement in the first quarter is too sharp to be reliable.

Looking ahead, he sees two major problems and a secondary worry. The worry is the recent decline in rate of self-financing of industrial investment; the Government regards this as a key indicator of industry's resilience under pressure. The problems are the excessive weight of public spending, despite the restraint of central government, and the difficulties of controlling and financing rising retirement and

health costs. The difficulty of both these problems will be critically affected by the rate of economic growth.

Christian Saint-Etienne – an economist at the Crédit Lyonnais bank – offers a third, contrasting opinion. He acknowledges the substantial improvement in the shape of the private sector, though he remains anxious at the backlog of past errors; and he believes that nothing significant has yet been done to tackle the serious problems of public finance and education.

The restoration of corporate profits still has to overcome the accumulated handicaps of French companies' indebtedness, the improvement in the foreign trade balance is an uphill struggle to recover market shares lost in the early 1980s; and the strategy of foreign takeovers may be daring, or it may turn out to be dangerous.

There is talk of agreement on a new treaty in 1991 and ratification by the end of 1992. Then, after dallying briefly in the second stage proposed by the committee on Euro chaired by Mr Jacques Delors, the EC is to move swiftly into the third stage, with a single currency to be issued by EuroFed,

per cent in West Germany to 13.75 per cent for Spain (with Greece and Portugal left aside). France is on 10.38 per cent, Italy on 11.84 per cent and the UK on 13.26 per cent.

If it were known that debt service on existing bonds were to be paid in future in Ecu at the exchange rates at which the currency conversion itself would take place (which seems much the most likely solution) windfall gains would accrue to owners of bonds denominated in soft currencies. Since Ecu interest rates are almost certainly going to be higher than those in the hard currencies, owners of bonds denominated in D-Marks and Dutch florins would suffer corresponding losses.

Taxpayers in soft-currency countries would lose; those in hard-currency countries would gain. One might suppose that taxpayers can look after themselves. But what of corporations? A corporation with long-term liabilities in a soft currency may find the real burden of debt service considerably – perhaps ruinously – greater than if had bargained for.

Then there are pensions. In the UK many company pension schemes are contractually obliged to update their pensions by no more than 3 per cent a year. This makes life easier for the schemes, since inflation has been higher than the threshold. If their schemes do well, pension can then be updated ex gratia.

Suppose that sterling turns into the Ecu. The Germans would certainly be very upset if Ecu inflation were much above 3 per cent a year. The obligation on pension schemes would then be more onerous, since British companies would be contractually obliged not to cheat their pensioners. What wailing and gnashing of teeth there would then be in the boardrooms!

These problems reflect the fact that the move to the Ecu will be a large disinflationary shock to some Europeans and an inflationary shock to others. It will be interesting to see what happens when Germans realise that they are to lose the D-Mark and still more of the value of their bonds as inflation has lost them already.

## LOMBARD

### Hurdles for Emu to jump

By Martin Wolf

"BECAUSE of the risks of systemic instability in the transition, it is to be recommended that the Community prepare for a relatively rapid passage from the beginning of Stage 1 to the definitive EMU."

This was the recommendation on economic and monetary union put forward by the Commission and discussed by finance ministers in March.

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## LETTERS

### The worker and Polish privatisation

From Mr Robert Oakeshott

Sir, If what I was hearing in Poland last week has any validity, Robert Rie's important article ("Union's fears prolong drafting of privatisation rules in Poland," April 30) may be at fault – not for what it says but for what it leaves out.

He presents a stark policy conflict between the Government's privatisation proposals and those "trade unionist" MPs pressing for these to be amended to provide for greater worker participation in the ownership and management of state enterprises after privatisation.

It is true that a full-blooded set of privatisation counter-proposals has been drawn up and they do have the thrust towards greater worker participation in the ownership and management of state enterprises after privatisation.

But I gathered last week in Warsaw that only a minority in the lower house of the Polish Parliament supports the counter-proposals.

In particular, or so I learnt, only a small minority of those MPs who are linked to the

influential Self-Management Activists' Association (SMAA) are supporting them. The majority, with the backing of Dr Paweł Ruszkowski, the association's general secretary outside the Parliament, have broadly accepted the Government's proposals and are seeking, in discussion with ministers, no more than some amendments of detail.

Since is Dr Ruszkowski and the SMAA-linked MPs who have made the running in favour of employee ownership over the last six months, his views, and those of a majority of the MPs who have links with him, may well prove decisive.

However, I should declare an interest. We, Job Ownership Ltd, entered into an agreement with the SMAA last year about a joint programme of work.

Given some amendments of detail, we share Dr Ruszkowski's view that his objectives can be achieved within the framework of the government privatisation proposals.

A case for giving employees ownership a fair wind in any

### Treating health markets in isolation

From Mr John Smith

Sir, Why do economists look at health care (hospital) markets differently than other markets, even when commenting on the value of a market approach? ("Casualty of the markets," April 27).

Could it not be that an unrestricted market like the US involves consuming health services at even higher levels? Who says 11.2 per cent of GDP is too much? Not the US market apparently.

And what would the UK market spend on health care if unrestricted? More than 6 per cent, you can bet.

John Smith  
Box Allis & Hamilton International (UK) Ltd,  
100 Piccadilly, WI

**'Bolshy'**  
view of  
Israeli farms  
misleading

From Mr Zvi Alon

Sir, If being a part of the British Establishment means, *inter alia*, the jettisoning of Margaret Thatcher as leader of the Conservative Party (*Observer*, April 30), I am pleased to re-define my establishment status as no more than semi-detached.

The logic behind the view that Margaret Thatcher is a liability to the party defies any sound analysis of current economic problems. It is as if the UK's problems could be solved by a change in the current leadership or style of government.

The fact remains that the UK has enjoyed a non-stop party from 1983, and now the hangover has set in with widespread pain as the natural effect.

What a new Tory party leader could do to tackle these problems that the present leader is not already doing remains a mystery to me.

The depressing economic facts borne out of the classic UK stop-go pattern of growth would remain the same: inflation rising to 10 per cent by the autumn, money supply growth at 18 per cent and the trade deficit expected to be at least

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### Nacro's special funding needs



CURB ON COMPUTERS MAY BE LIFTED

## US to ease exports to East Europe

By Nancy Dunne in Washington

THE Bush Administration yesterday said the list of strategically sensitive exports now covered by multilateral licensing requirements should have "a complete overhaul" by the end of this year.

In a prepared statement, the White House acknowledged that "careful study indicates that most of the goods and technologies that we currently control to eastern European and Soviet destinations are of low strategic value and should be decontrolled."

However, the US will propose total elimination of only 30 of the 120 product categories covered by controls and a "substantial" reduction of 12 additional categories.

He said officials would begin immediate talks with allies about the proposed changes.

The Administration has been prompted to ease export controls by European governments, which see little reason for most export licensing in view of the dramatic changes in eastern Europe. However, it is by no means certain that the proposals will be as far-reaching as most of the European allies would like.

The White House is proposing differing treatment for the Soviet Union and those east European countries which agree to adopt safeguards against diversions to the Soviet Union. Generally, European governments want "differentiation" only for the level of products more sophisticated than national governments.

those permitted into China.

The east European governments which comply with US demands will be given greater access to modern fibre optics equipment and some microwave telecommunications equipment.

Mr Richard Barth, a member of the National Security Council, said Coocom would continue to have one general control list "but there would be favourable treatment accorded to some of these destinations as Coocom partners agree to them." This, he said, could include faster processing time and different control parameters that would allow more easy shipment of any losses.

Some £250m of additional liquidity was introduced into the markets, although Bank officials refused to connect this directly with the robbery.

The CDs with a face value of £121.5m and Treasury Bills worth £170m were stolen when the messenger was held up in the City of London, only yards from the Bank of England, the central bank.

The Bank issued an immediate alert to warn banks to beware of anyone trying to raise a loan using the certificates as collateral, and said it would be "extraordinarily difficult" for anyone to succeed in such an attempt.

The messenger, from Sheppards money brokers, a subsidiary of Cather Allen Holdings, was attacked at about 9.45am in King William Street as he was returning to Sheppards' office in Gresham Street. Police described the assailant, who ran off in the direction of Cannon Street, as black, aged between 25 and 30, wearing a brown bomber jacket and brown trousers.

While the thief appeared

## Thief grabs £292m in London daylight robbery

By Richard Donkin and Andrew Freeman in London

THE Bank of England injected extra liquidity into London's money markets yesterday after a City messenger was robbed at knifepoint of Treasury Bills and certificates of deposit worth £292m (£475m). The Bank also agreed to protect the owners of the bonds against any losses.

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specacular - one of the certificates of deposits was for £25m - the thief will find difficulty spending the haul. Even if he were part of an sophisticated deception involving loans already in place awaiting the bills as collateral, it would take a confident fraudster to present the certificates at a bank.

Central banks worldwide were notified of the theft.

The messenger, who has not been named, was unharmed in the robbery which appeared to result mainly in the emanation of Sheppards, one of the oldest of London's nine licensed money brokers, which remained to continue its business.

The opening session of parliament was won in October of the same year of Mr Miklos Nemeth, the outgoing Socialist Prime Minister. He proclaimed his and the previous government's part, which many speakers acknowledged, in the dismantling of the Communist system.

"The revolution happened not only because people did not want to live in that way but also because the Government did not want to govern in that way," said Mr Nemeth. He did not criticise the electorate's ingratitude but hoped that the new government would have "more tolerance and patience from the people than we did."

Concerns about these dangers to political stability have

demonstrated its unity." Mr Goncz was "a man who will not divide our nation between parties."

There had been fears that the arduous campaign for last month's elections would poison relations between the parties to the extent that the Forum would abuse its dominance of parliament and the Free Democrats would obstruct legislation.

Concerns about these dangers to political stability have

## Rival Hungarian parties announce pact

By Nicholas Denton in Budapest

HUNGARY'S two strongest political parties yesterday announced a pact to end their bitter rivalry at the inauguration of the country's first democratically elected parliament in more than 40 years.

Mr Arpad Goncz of the opposition Alliance of Free Democrats was elected interim President of Hungary, with the support of the conservative Hungarian Democratic Forum, which won last month's election and will lead the next government. The Forum also promised to back Mr Goncz in presidential elections this year.

In return, the Free Democrats agreed to changes in the constitution to allow crucial economic legislation to go through parliament by a simple majority. Under the present rules many laws require a two-thirds majority, effectively giving the Free Democrats the power of veto.

The previous rivalry between the two parties had threatened the country's political stability.

Mr Jozsef Antall, president of the Forum and due to be appointed Prime Minister today, said the constitutional amendments agreed yesterday were necessary to make the country governable. The economic crisis required, he said, that "government and opposition work together as good partners."

Mr Peter Tolgyesy, leader of the Free Democrats in parliament, said: "The country should have a President who



Arpad Goncz, interim President of Hungary, at the inauguration of the country's first democratically elected parliament in 40 years

## Lithuania seeks help to open Soviet talks

By Quentin Peel in Moscow

LITHUANIA yesterday appealed to Chancellor Helmut Kohl of West Germany and President Francois Mitterrand of France to help open negotiations between Moscow and the breakaway republic.

In Paris, a spokesman for the Elysee palace reacted by saying that Mr Mitterrand had ruled out French mediation in the dispute, although France was willing to host negotiations if the two sides wished.

Mr Vytautas Landsbergis, the Lithuanian president, made his appeal in simultaneous letters to the French and West German leaders.

In the clearest statement yet of the Lithuanian desire to talk, he said that "everything is negotiable except the question of the restored independence of the Lithuanian state."

Mr Landsbergis said implementation of decisions taken

by the Lithuanian parliament could be suspended if they "caused difficulties" for Moscow.

He asked Mr Kohl and Mr Mitterrand, who last week jointly called for negotiations to begin, to transmit the Lithuanian offer to Moscow - a startling indication of the lack of communications between the two sides.

There was no immediate reaction from the Soviet side but the sticking point appears to be whether the independence restoration itself - decided by parliament in Vilnius in March - must be suspended.

Because it was not a straightforward declaration of independence, but a restoration of the pre-1940 status of the republic before it was invaded by the Red Army, any such decision is virtually

impossible for the Lithuanians without accepting the legality of the invasion.

The Kohl-Mitterrand initiative, proposing a freeze on implementation of any subsequent Lithuanian decisions, is a possible face-saving device for both sides to reopen talks. Pressure on Moscow increased yesterday with the US Senate declaration that a US-Soviet trade pact would not be approved while Lithuania was under economic blockade.

Although the Soviet authorities have only formally announced restrictions on energy supplies to the republic, Lithuania say almost all imports from the USSR have been suspended. They are now concerned at the dwindling supplies of medicines and rationing of some foodstuffs.

• In Latvia, nationalist leaders confirmed plans to restore

Sniping at Bush, Page 8

## Bonn gives way on E German pensions

By Leslie Collett in East Berlin

THE final terms of monetary union between East and West Germany were agreed yesterday after Bonn made concessions to appease disgruntled East German pensioners.

Nearly 6m East Germans are over the age of 60 will be allowed to convert 4,000 East German Marks in cash and savings into D-Marks at the rate of one to one.

The amount was the remaining sticking point in negotiations to finalise the introduction of the D-Mark into East Germany on July 2. Only last week Bonn had offered a flat 4,000 Marks for every citizen.

East Germany said this discriminated against retired people who depended on their savings.

"This compromise gives our elderly citizens security in their retirement," said Mr Gert Krause, the chief East German negotiator on monetary union.

The final agreement was hammered out in talks between officials in East Berlin and Bonn in recent days and approved by the East German cabinet yesterday.

Counterbalancing the concession to pensioners, children

up to 14 years old will only be allowed to convert 2,000 Marks into D-Marks at the favourable one to one rate. East Germans between 15 and 59 will be able to exchange 4,000 Marks at this rate. Cash and savings above this amount will be converted at the rate of two to one.

At a later date East Germans are to be given the right to purchase shares in state-owned companies with whatever savings they have converted at two to one. All the money East Germans convert must be paid into a bank account, which will then be converted into D-Marks.

East Germany yesterday also changed the official exchange rate of the Mark to the D-Mark by two to one from three to one, the rate in existence since January 1.

Mr Krause said this was done to bolster the purchasing power of East Germans, who are increasingly being offered goods from stalls set up by West Germans. The black market exchange rate of the non-convertible Mark has risen this week to a rate of 3.8 Marks to DMI from its low point last December of 18 Marks to DM as demand for Marks rose.

## Pretoria, ANC begin talks

Continued from Page 1

The statement said the discussions were characterised by "openness and straightforwardness" on both sides.

Both sides say they are optimistic that this week's "talks about talks" will succeed, and both have shown early signs of flexibility. Their task will be to negotiate a package deal which meets a list of ANC demands - including the release of remaining political prisoners, return of exiles, lifting the four year state of emergency and repealing other security legislation.

The Government appears willing to compromise on these issues but will demand in return action from the ANC to end its rhetoric of armed struggle.

Mr Mandela made a significant gesture to whites when he delivered part of his speech in Afrikaans, which many blacks consider the language of oppression. The ANC knew whites feared change, he said. "Therefore the ANC wants once again to emphasise that the white community, including Afrikanners, has nothing to fear from the ANC."

As Mr Mandela spoke, the Afrikaner security men who had been swarming all over the estate from early morning, smiled nervously.

## THE LEX COLUMN

### Giving credit to Scottish banks

It is looking more and more as if last week's alarmist profit warning from Midland Bank was a one-off. Midland is not well capitalised, has a nasty interest rate exposure, and is more vulnerable than most to any weakening in margins or slowdown in lending. By contrast, yesterday's interim figures from the Royal Bank of Scotland confirm last week's message from Bank of Scotland. Big debts are rising, but there is no reason to panic if a couple of the more conservative banks really are perturbed by the deterioration in credit quality, they would surely not have announced dividend increases of close to 20 per cent.

Of course, even canny Scottish bankers can get it wrong. Unlike Midland and Lloyds, their Third World debt exposure is yesterday's problem. Unfortunately, just as this shrinks into insignificance their exposure to highly leveraged transactions has mushroomed. Even though the Royal Bank has reworked its figures to prove that this type of business is not quite so big after all at £500m or so, this still sounds a lot when set against shareholders' funds of £1.5bn. The reluctance to detail the general exposure to the retailing industry is an additional worry.

Nevertheless, unless the UK economy slips into a prolonged recession, these concerns should not haunt bank share prices in the third world. Meanwhile, there is considerable defensive appeal about shares that can promise double digit dividend growth in the current climate.

#### Fund managers

At least one thing never changes in the City: the seductive spell British fund managers cast over French and German banks. A degree of cynicism about the performance of these companies is to be expected after looking at Credit Commercial de France's deal to take majority control of Framlington by mid-1992.

At about 3 per cent of funds under management, the price of this acquisition looks a shade less than the most expensive such deals, struck in 1988 by such as Dresdner Bank. Yesterday's agreement appears, also, to give CCF a way out if things fail to work. But the initial £15m payment still looks a lot to give for 25 per cent of a business which made only £2.7m before interest and tax in 1989. If the industrial logic were clear, it might look justifiable. Yet by CCF's own

that you spend

it leaves it with the more attractive and higher-margin parts of its paint and dry business, bought at a claimed net cost of £150m and producing pre-tax profits last year of £26m. Perhaps above all, it puts net cash on the balance sheet in place of 60 per cent gearing. The market is rightly cautious of any company with its roots in the 1980s but it is also learning the important distinction between those with debt and those without.

The

again, it should be recalled that the dependence on the UK consumer which Williams is now reducing was the product of its own recent strategy. Its involvement in paint, at a gross cost of over £400m, began only three years ago. It is perhaps unfair to blame lack of strategy in a company which sees its chief virtue as opportunism. But its next acquisition - whatever it may be - will deserve scrutiny, particularly in terms of the stated criterion of market leadership in manufactured products.

After yesterday's 4 per cent jump to 250p, the shares have outperformed the market by almost 20 per cent in the past three months. This is much the strongest rebound since they started to slide two years ago, and puts the current year multiple at about 8.5. This may be all they deserve, particularly since the growth outlook is still meagre compared with such as Hanson.

#### Kwik Save

Kwik Save has outperformed the food retailing sector by a remarkable 30 per cent in the past three years. Investors have liked its concentration on low cost goods and small stores, putting nonsense in alleging that BAT only escaped because insurance regulators, like those regulate, like BAT's Farmers, American General is bigger than Farmer, and its customer-base of low-income families makes it a low-risk investment. Yet, significantly, American General evidently could not rely on the insurance commission to shelter it from takeover.

Willowams

In most respects, the sale by Williams Holdings of its UK retailing business is a genuinely attractive deal. If it takes the company out of number two position in a weak market, reducing its exposure to the UK consumer from 40 per cent of sales to 25 per cent. It leaves it with the more attractive and higher-margin parts of its paint and dry business, bought at a claimed net cost of £150m and producing pre-tax profits last year of £26m. Perhaps above all, it puts net cash on the balance

sheet if it has a finance director. There is room for the Kwik Save formula in food retailing, especially as the feared cut-price competition from Aldi currently consists of just one store. But after yesterday's shock, the group will now have to deliver on its assurances that the cost problems were peculiar to the first half, or suffer a permanent down rating. After yesterday's 9 per cent fall, the shares are on a prospective p/e of just under 12, assuming £26m for the full year. If that target can be achieved, the shares should retain some defensive attractions; the group's entire second half store opening programme probably costs little more than a single Tesco supermarket.

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# FINANCIAL TIMES COMPANIES & MARKETS

Thursday May 3 1990

**INSIDE****Motor industry:  
results and forecasts**

BMW was optimistic yesterday that it would stave off any large-scale industrial action through 1990 despite one-day stoppages this week over higher pay and shorter hours. Meanwhile, in West Germany competitor Mercedes-Benz said first-quarter earnings in its truck division rose because of strong growth in key markets and a shift to more profitable heavy trucks; but DAF, the Dutch truck maker, warned of a first-half loss of more than Fl 20m (\$10.5m). Pages 28-29

**Downward trend in chemicals**  
Hoechst, the big West German chemicals concern, has suffered an 8.5 per cent fall in first-quarter group pre-tax profits to DM920m (\$646m) though the group still expects to keep profits steady for the year as a whole. At the Dutch chemicals group, DSM, first-quarter net profits fell 18.5 per cent because of reduced margins in core businesses. The result followed a trend set last week by Alcza, the country's other big chemicals company. Page 21

**Profits edge up at Royal Bank**

Sir Michael Herries (above), the chairman, said Scotland was faring better than the rest of the UK but trading conditions were likely to remain difficult. Page 25

**Oil traders in limbo**

Two years ago, a US court gave a preliminary opinion that the market in which UK-produced North Sea Brent crude oil is bought, sold, and delivered — mainly in Europe — was a US futures market. Traders hardly bat an eyelid as they thought the pronouncement too absurd to be upheld. On April 18, however, it was confirmed implying that traders may be in violation of US law, under which off-exchange futures transactions are illegal. Steven Suder looks at a market which is in limbo while UK and US authorities try to sort out the confusion. Page 32

**Korean market has record falls**  
A gradual decline on the South Korean stock market has speeded up alarmingly over the last two weeks with Seoul's composite index setting two records for one-day falls. The crisis stems from a series of economic and social concerns including widespread labour disputes and a 5 per cent rise in the consumer price index in the last four months. Back Page

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**Chief price changes yesterday**

FRANKFURT (DM)	PARIS (FrF)
Daimler-Benz	115
Deutsche Bank	+ 25
West Germany	- 10
Lufthansa	+ 25
Statoil	+ 25
Rosenthal	- 4
BMW Group (D)	- 25
American Gas	+ 75
Amex Dept Stores	+ 5
Emerson Electric	+ 25
Motorola	+ 25
PepsiCo	+ 12
Toys R Us	+ 25
LONDON (Pounds)	
Tat's & Lyle	+ 10
British Water	+ 6
BTG Aerospace	+ 25
BBT Steel	+ 7
Color Grp.	+ 25
Clydeline	+ 10
Colby	+ 10
Dimon	+ 25
Entercable Oil	+ 13
LASCO	+ 25
Locas Inds.	+ 8
Recal Telecom	+ 25
Shell	+ 7

**American General up for sale**

By Roderick Orman in New York

AMERICAN General, the fourth largest publicly-owned US insurer, put itself on the block yesterday saying it hoped to fetch more than \$70m.

Analysts on Wall Street thought a European or Japanese insurer might be interested in acquiring the company, given that opportunities are rare to make a purchase of this size in the US insurance market.

American General's move came as shareholders voted at the annual meeting on resolutions proposed by Torchmark, a competitor one sixth its size, and decided to put the company into

board. "We look forward to sitting down with them to discuss a merger proposal," Mr R.K. Richey, chairman, said. He declined to give details of a new offer.

Mr Harold Hook, American General's chairman for the past 12 years, said the company's full value "greatly exceeds" both its current stock price and Torchmark's \$30m offer.

Analysts had thought Torchmark's original bid was broadly a fair price for American General. They were concerned, though, that Torchmark, with assets of only \$55m against its target's \$300m, might be strained to raise the finance for such a large bid. Torchmark and its advisers said they were confident they could.

Reflecting these uncertainties,

American General's share price rose only \$5% to \$65% by yesterday afternoon with some 2.5m of its 121.4m shares changing hands. Torchmark added \$7% to reach \$44%.

Both companies are strong in the business of selling small life insurance policies door-to-door. American General is also the third largest consumer loans company in the US after Hook and the board behind the company's \$110m valuation should be realistic if it were sold in its entirety. If no significant offer were forthcoming, the board would consider selling parts of the company.

To give shareholders some interim reward while a sale was negotiated, the board increased the quarterly dividend to 80 cents a share from 35 cents.

**Nobel buys UK paint business from Williams**

By Ian Hamilton Fazey

WILLIAMS HOLDINGS is selling its Crown Berger paints business in the UK and Ireland to Sweden's Nobel Industries for an initial \$205m (\$338m) in cash. Up to \$25m more will be payable if it were sold in its entirety. If no significant offer were forthcoming, the board would consider selling parts of the company.

The deal will propel Casco-Nobel, the Swedish group's paints division, closer to the top of the European coatings league table with ICI of Britain and Akzo of the Netherlands — which each sell about 250m litres a year.

Crown, which employs 2,500, including 600 at its Lancashire headquarters, is second to ICI in the UK decorative paint market. Crown's 27 per cent share is split 17.10 between its own brands and own-label paints for retailers.

Mr Ove Mattson, Casco-Nobel's chief executive, said in Stockholm yesterday: "The price is high, but buying one of the true leaders of the industry is worth a premium. It is a well-established company with the best paint factories in the UK. We are buying a position in the marketplace."

Williams is retaining Crown's profitable North American and Portuguese decorative paint companies, as well as its Cardinal wood preservatives and Polycell adhesives businesses.

The initial sum is £103m more than the book value of Crown's assets, and will enable Williams to reduce borrowings from £126.42m to £23.05m this year.

The sale will also reduce the company's dependence on the uncertain UK consumer market this year to 22 per cent. Williams' share price added 9p yesterday to 250p.

Last year Crown made operating profits of £20.9m on sales of £192.6m.

Williams bought Crown from Reed International in 1987 and added Berger, Jenson & Nicolson from Hoechst, the West German chemicals group, a year later.

This led to a substantial rationalisation of the overcrowded UK market, where Berger was struggling in third place behind ICI and Crown. Its Bristol plant was shut down almost immediately. Berger's Asia-Pacific subsidiaries were disposed of piecemeal.

Williams spent a total of £420m on building its short-lived global paints business. Mr Brian McGowan, the chief executive, said yesterday that the parts it has kept accounted for £130m of this but contributed £40m to last year's profits.

Background, page 25

**Advisers cough, and the chairman listens**

By Clay Harris, Consumer Industries Editor

IT IS NOT EASY to be a chairman, especially one as earnest and volatile as Mr Shaw, in the no man's land of a British bid period. Even when, as in Tate's careful pursuit of Berisford, there is no takeover bid actually on the table.

As Tate announced pre-tax profits of £27.5m (£431m) for the half-year to March 31, Mr Shaw was still everything except British Sugar if it took over Berisford. Fidgets from the other end of the table prompted Mr Shaw to try to retrieve his words, even though they were hardly surprising. There was more to come.

"When we get to the Monopolies Commission," Mr Shaw said, "the evidence in favour of Tate's non-sugar interests, especially the troubled US property investments. But Mr Shaw appeared to be rehearsing for a Monopolies Commission appearance. He said Tate could — and would — reduce UK sugar prices if it was allowed to buy British Sugar.

Tate results, Page 25

**Johnson Matthey job cuts will lead to 'substantial' charges**

By Kenneth Gooding in London

SHARES IN Johnson Matthey, the precious metals refining and marketing group, fell by 8 per cent yesterday as the drop, by 25% to 250, came after the firm's management team said that further rationalisation — including the loss of "hundreds" of jobs — will lead to substantial exceptional and extraordinary charges in the 1990 financial year.

Johnson Matthey has been signalling that a streamlining programme was on the way since last year when Charter Consolidated, which owns 32 per cent of the company, tightened its grip. Charter is part of Mr Harry Oppenheimer's South African empire. Its tighter control led to the resignation of Mr Eugene Anderson as chief executive of Johnson Matthey. Mr Neil Clark gave up the chairmanship.

Despite the advance warning, some analysts were taken aback by the indications yesterday of the cost of the programme, which they estimated at about £10m (\$16m). There was also disappointment that it would take at least two years for the full benefits to come through to profits.

Mr David Davies, the former Hill Samuels chief executive who in December moved from Charter to become Johnson Matthey's chairman, said Johnson Matthey could not give full details of the proposals until the interim results were announced on June 14.

He indicated, however, that "hundreds" of jobs would be lost over time.

He said: "Basically Johnson Matthey's business is extremely sound and is showing good growth. But over the past couple of years costs have got out of

control and out of line with the growth in margins. The company has become a bit fatter and we are coming to grips with that."

Targets for rationalisation include head offices in Hatton Garden and Valley Forge in the US. Thirty redundancies have already been declared at Hatton Garden to bring the head-count down to just over 100 in the next six months.

The previous metals division's UK operations will also be rationalised and, in particular, there will be a "significant contraction" in the scale of operations at the Brimsdown refinery in North London. The group's activities at the materials technology division at Royston, Hertfordshire, which houses about 20 of the company's 77 business units, will also be streamlined.

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Under the takeover code, the shares acquired by Mr Aspinwall are deemed to be controlled by Bond Corporation Holdings because of his position as a director of a subsidiary company.

However, completion was delayed for at least 24 hours after the National Companies and Securities Commission (NCSC) obtained an injunction in a Melbourne federal court freezing the purchase until this morning.

The NCSC said it wanted time to investigate the circumstances

surrounding both the sale to Mr Maxwell and an earlier deal in which Mr Aspinwall bought 16.5% per cent of Bell from the State Government Insurance Commission (SGIC) of West Australia last Friday. The commission said it was "reasonably clear" that the acquisition of Bell shares by Mr Aspinwall was a breach of Australia's takeover code, which prevents owners of more than 19.9 per cent of shares in a company from acquiring more than an extra 3 per cent without making a full takeover bid.

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Mr Arthur McInally, executive director of the NCSC, said Mr Aspinwall had apparently sold the

**Maxwell deal with Bell is halted**

By Kevin Brown in Sydney

AUSTRALIAN regulatory authorities moved quickly yesterday to prevent Mr Robert Maxwell, the British newspaper publisher, from acquiring a 14.9 per cent stake in the Bell Group, a 74.5 per cent media subsidiary of Bond Corporation Holdings, Mr Alan Bond's troubled master company.

Mr Maxwell, publisher of the UK's Mirror Group Newspapers, said early yesterday that he had agreed to buy 48.5m shares in Bell for A\$425.949 (US\$362,650) from Mr David Aspinwall, Bell's managing director.

However, completion was delayed for at least 24 hours after the National Companies and Securities Commission (NCSC) obtained an injunction in a Melbourne federal court freezing the purchase until this morning.

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ENIAC, the world's first electronic computer, had more than eighteen thousand valves and was as big as a conference room. But in terms of performance a modern computer chip small enough to rest on your fingertip could beat this monster flat. Sizewise, it's an ant to an elephant: a technical feat of gigantic proportions.

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## INTERNATIONAL COMPANIES AND FINANCE

# Fall in earnings from chemicals depresses Kodak

By Roderick Oram in New York

EASTMAN Kodak has reported a small decline in first-quarter profits with sharply higher earnings from photographic products more than offset by a steep fall in earnings from chemicals.

The company, which has endured several rounds of cost-cutting and restructuring in recent years and a plunge in profits last year, remained optimistic that its performance would improve during the rest of the year.

"Barring unexpected developments in the economy, we believe the recovery forecast for Kodak will come about and that this will become increasingly clear in subsequent quarters," Mr Colby Chandler, chairman, said.

Net profits for the quarter ended March were in line with Wall Street forecasts, slipping 6 per cent to \$195m, or 61 cents a share, from \$212m, or 63 cents, a year earlier. Sales slipped 2 per cent to \$4.1bn from \$4.15bn.

The latest period covered one more week than that of a year earlier because of a change in Kodak's accounting

periods. Excluding that factor, profits were essentially flat, the company said.

In Kodak's imaging sector, worldwide sales declined slightly to \$1.35bn despite record sales gains abroad for Kodacolor films, Ektacolor papers and cameras. Sales in the US declined 15 per cent to \$475m.

Worldwide operating profits soared to \$215m from \$165m, although this rate of increase will moderate in subsequent quarters, Kodak said.

Chemical sales were flat abroad but declined in the US, leaving the worldwide total down 6 per cent at \$833m. Operations were hampered by a temporary peak in raw material prices and a power failure which led to the temporary shutdown of facilities in Tennessee. Operating profits slipped to \$130m from \$210m.

Information systems operating profits slipped to \$32m from \$33m on flat sales of \$950m. Kodak's fourth segment, health products, reported operating profits of \$12m, against \$12m, on sales ahead 2 per cent at \$869m.

## General Re income hit by storm claims in Europe

By Martin Dickson in New York

GENERAL RE, the largest reinsurance group in the US, yesterday reported a 5 per cent increase in first-quarter net income a share, excluding realised capital gains.

Mr Ronald Ferguson, chairman, said that while domestic property/casualty underwriting results were satisfactory, overseas subsidiaries' net income was hit by the storms which battered the UK and northern Europe early in the quarter.

The combined underwriting/expense ratio for the domestic property/casualty companies was 99.6 per cent, compared with 98.3 per cent for the same quarter of last year and 98.3 for the fourth quarter of 1989.

Earnings per share, excluding capital gains, were \$1.50, against \$1.45.

After-tax realised capital gains were 14 cents a share, compared with 26 cents, and net income worked through at \$1.64 per share, down from \$1.69 last time.

Worldwide net premium volume was \$60.8m, up 12.4 per cent, while domestic property/

### De Beers Consolidated Mines Limited

(Incorporated in the Republic of South Africa)

Registration No. 11/0007/05  
(The Company)

NOTICE OF GENERAL MEETING OF HOLDERS OF THE DEFERRED SHARES AND THE ORDINARY SHARES

Notice is hereby given that a general meeting of holders of the deferred shares and the S ordinary shares in the Company will be held at 36 Stoddle Street, Kimberley, immediately after the annual general meeting which is convened for 14:15 on Friday, 25 May 1990 for the following business:

#### ORDINARY RESOLUTION

To consider and if deemed fit to pass, with or without modification, the following resolution as an ordinary resolution:

THAT the agreement entered into between the Company and Swiss Bank Corporation (Luxembourg) Ltd. ("the Fiduciary") on 28 April 1990, relating to the transfer to the Fiduciary of the entire issued share capital in and certain bonds issued by Centenary Holdings is of which agreement was tabled at the meeting and was initiated by the Chairman for the purposes of identification and it is hereby approved.

#### SPECIAL RESOLUTION

To consider and if deemed fit to pass, with or without modification, in the manner required by the Companies Act, 1973, as amended, the following resolution as a special resolution:

THAT, subject to the passing of the ordinary resolution proposed in terms of the notice convening this meeting, the articles of association of the Company be and are hereby amended:

#### 1. By inserting at the following relevant article number "18 bis":

18 bis (a) For the purposes of this article 18 bis, unless inconsistent with or otherwise indicated by the context, the word or term:

(i) "Centenary" shall mean De Beers Centenary AG, a company incorporated in Lucerne in accordance with the laws of Switzerland;

(ii) "Centenary Holdings" shall mean Centenary Holdings, a company incorporated in accordance with the laws of Luxembourg;

(iii) "the depositary" shall mean Centenary Depositary AG, a company incorporated in Lucerne in accordance with the laws of Switzerland and having its head office in Lucerne in terms of the deposit agreement under which the Centenary depositary receives are created;

(iv) "a Centenary unit" shall mean a unit comprising one ordinary share in the capital of Centenary and one participation certificate issued by Centenary Holdings, each of which is twinned in accordance with, and subject to, the same conditions as the other, in relation to the creation, issue, cancellation and articles of incorporation of Centenary and Centenary Holdings, respectively;

(v) "a Centenary depositary receipt" shall mean a receipt representing the right and interest exercisable against the depositary in respect of an unadjusted one hundredth share in the rights, privileges and immunities arising from the ordinary shares;

18 bis (b) "Deferred shares" shall include deferred shares represented by warrants to be issued.

18 bis (c) With effect from a date to be determined by resolution of the board of directors, each issued deferred share and each issued S ordinary share in the capital of the Company shall be linked to, and form a unit with, a Centenary depositary receipt, unless otherwise provided by the articles of association, so as to be transferred unless a Centenary depositary receipt represented by a certificate bearing a distinguishing number corresponding to the number of the certificate representing such deferred share or such S ordinary share is transferred concurrently with the transfer of the share, no such transfer shall be effected by the Company unless it receives confirmation from the depositary of the consent thereto of the corresponding Centenary depositary receipt to the same transfer.

18 bis (d) The Company shall be entitled to continue issuing any unadjusted deferred shares and S ordinary shares in the capital of the Company, and shall be entitled to issue further shares of such unadjusted deferred shares or S ordinary shares which are allotted and issued may but need not be issued subject to the condition that such shares shall be linked to Centenary depositary receipts, provided that such shares are issued by the depositary to the person entitled to such deferred share or such S ordinary share, a Centenary depositary receipt received by a certificate bearing a distinguishing number corresponding to the number of the certificate representing such deferred share or such S ordinary share which is transferred concurrently with the transfer of the share, no such transfer shall be effected by the Company unless it receives confirmation from the depositary of the consent thereto of the corresponding Centenary depositary receipt to the same transfer.

18 bis (e) For so long as the provisions of Article 18 bis (b) remain in force, all the deferred shares and the S ordinary shares in the capital of the Company which are linked to Centenary depositary receipts shall be designated as "linked deferred shares" and "linked S ordinary shares".

18 bis (f) Save as set out in sub-paragraphs (b), (c) and (d) of this article, the linked deferred shares and linked S ordinary shares shall continue to have the same rights and privileges as they had prior to the date on which the provisions of sub-paragraph (b) shall have come into effect.

18 bis (g) In respect of the beginning of Articles 6, 9, 20, 28, and 40, respectively, of the phrase—

2. Subject to the provisions of Article 18 bis (b) and (c) above:

The reason for proposing the special resolution is to amend the articles of association of the Company so as to provide for the linking of the issued deferred shares and S ordinary shares in the capital of the Company with Centenary depositary receipts as defined in the special resolution in the manner contemplated in the special resolution. If passed and registered, the special resolution will have that effect. Equity shareholders are referred to the Circular posted to registered Shareholders on 2 May 1990.

The transfer register is in Johannesburg and London and the register of members of the Company will be closed from 19 May to 25 May 1990, both days inclusive.

Holders of share warrants to bearer who wish to attend in person or by proxy or to vote at any general meeting of the Company must complete the relevant application form on the reverse of the circular posted to registered Shareholders on 2 May 1990.

A form of proxy to enable members to vote for or against each of the resolutions or to abstain from voting may be obtained on request from the offices of the Company or its share transfer secretary. Proxy forms must be lodged with the Company's share transfer secretaries not later than 10.00 (South African time) on 25 May 1990. Completion of a form of proxy will not preclude a member from attending the meeting.

By order of the Board of Directors H. J. CRANKSHAW, Secretary

2 May 1990

## Government seeks peace in Enimont dispute

By John Wyles in Rome

A SPECIAL shareholders' meeting of Enimont, Italy's unhappy public-private chemicals joint venture, was delayed yesterday to allow 30 days for the Government to try to mediate a settlement between the company's warring owners.

The assembly had not been

expected to produce a quorum

to deliberate on Montedison's

proposal for a L10,250m

(\$3.5bn) capital increase

because there was no possibility

of the proposal muster-

ing the necessary 65 per cent

majority, given the resolute

opposition of Eni, the state

energy company, which holds

an equal 40 per cent stake to

its private partner.

With superb timing it chose

to go public in a Euro-equity

flotation valuing the company

at L1.35bn (\$370m), only

months before the European

truck market peaked.

The profit curve in the

annual report sent to share-

holders last month still point

upwards, with net profits climb-

ing to L1.2bn in 1989, com-

pared with only L1.20m five

years earlier. But now the party

is over.

On Tuesday, trading in DAF

shares was suspended tempo-

rarily as the company was

forced to make a statement

warning that it expected to

plunge into loss in the first half of 1990.

Investors had already seen

the DAF share price fall in

recent months to L133.8 from

the issue price last year of L147

and a peak in the post-flotation

upsurge of L161.

"The sudden warning of a

fall in earnings for negotiations,"

said Mr Sergio Cragnotto, Enimont's managing director and a Cardini nominee, yesterday.

He added that there was a

drive to avoid a further con-

frontation between the two

main shareholders and to find

a solution to the problem

about the joint venture's

future ownership and indus-

trial strategy.

Mr Giulio Andreotti, the

Italian Prime Minister, has

taken personal charge of the

Enimont portfolio and he is

expected to apply himself to

launching a mediation after

this weekend's local

elections.

Imasco up 23% in first quarter

IMASCO, the financial

services, fast food, retailing

and tobacco group 40 per cent

controlled by BAT Industries

of Britain, has made a good

start to 1990, despite a slowing

North American economy,

wrote Robert Gibbons in Mon-

treal.

First-quarter earnings were

C\$6.6m (US\$6.6m) or 56 cents

a share, up 23 per cent from

C\$4.1m or 42 cents a year ago.

Net revenues were ahead by

15 per cent to \$1.4bn.

The biggest contributor to the

year's growth was the

fast food division, which

had a 23 per cent rise in net

revenue.

Operating profits were up

15 per cent to C\$1.1m.

Imasco's biggest contribu-

tor to the year's growth was

the tobacco division, which

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revenue.

Operating profits were up

15 per cent to C\$1.1m.

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## INTERNATIONAL COMPANIES AND FINANCE

**Bond deal worries HK regulators**

By John Elliott in Hong Kong

HONG KONG'S stock market regulators are trying to find a way of moving in on the proposed sale of the 60 per cent stake in Hong Kong-listed Bond Corporation International (BCIL) held by Mr Alan Bond, ailing Australian business empire.

The potential purchasers of part of the stake is Tomson Pacific, a local company backed by Taiwanese and mainland Chinese money and headed by Mr Stanley Ho, a Macao gambling and entertainment entrepreneur.

The regulators are concerned because Tomson, advised by Standard Chartered Asia, only proposes to buy a 34.5 per cent

stake in BCIL, just below the 35 per cent threshold at which a general offer would be required under Hong Kong's voluntary takeover code. The remaining 31.5 per cent of the Bond stake is to be placed with other investors by Chin'ung International, part of the Standard Chartered Group.

This could lead to a change of control in Tomson's favour if, as regulators suspect, it turns out to be close to some of the other investors. Existing minority shareholders in BCIL would also gain nothing from the deal.

However, one week after Bond executives forecast that a deal would be settled within 48

hours, negotiations continued late last night and showed no signs of reaching an early conclusion. Meanwhile, Mr Peter Lucas, head of BCIL and Mr Bond's public relations director, said that last week he wrongly estimated the funds that the Australian parent could reap from the proposed sale of its stake. He has now trimmed the figure from A\$500m (US\$373m) to A\$400m.

Negotiations are believed to be pitched at a price of around HK\$2.25 a share - yesterday's closing market price was HK\$2.05 after heavy trading up from HK\$1.90 at the beginning of the week.

The Hongkong and Shanghai

Bank, which is believed to be owed some A\$600m by the Bond empire, is watching the negotiations closely.

Along with the Bond empire, it is in favour of a sale of the stake because this would produce cash faster than a large-scale dividend distribution or a winding up of the company, which cannot take place until the future of a 50 per cent stake in a Rome property development site is decided.

The other 50 per cent has been held for some months by Mr Bond's Australian company. BCIL would like to buy the stake so that it could try to iron out long planning delays.

**Good first quarter for Hafslund**

By Karen Fossel in Oslo

HAFSLUND NYCOMED, the big Norwegian pharmaceuticals and energy concern, has increased first-quarter profits, before extraordinary items, to Nkr233m (\$43.8m) from Nkr231m a year earlier.

The improved result was achieved in spite of higher depreciation costs and increased spending on research and development which the company warned would increase for the year as a whole.

Group operating revenues rose to Nkr930m from Nkr750m last year as did royalty income which increased by Nkr30m to Nkr52m.

R&D spending in the quarter rose to Nkr111m from Nkr70m last year. For 1990 as a whole Hafslund forecasts a rise in these costs to about Nkr360m from Nkr230m last year.

The imaging division, which produces the Contraject contrast media solution used to make X-ray pictures clearer, saw first-quarter operating profit increase to Nkr24m from Nkr23m last year.

We started the new financial year with the handicap of lower exchange rates and prices," he commented. However, higher volume sales in Western Europe showed that business conditions remained basically favourable. Turnover in the quarter rose only 0.3 per cent to Dfl51m.

The metals unit, sold earlier this year, was not included in first-quarter figures.

Turnover for all of 1989 rose

**DSM hit by tighter margins**

By Our Financial Staff

DSM, the Dutch chemical group which was partially privatised in an international launch last year, yesterday reported an 18.5 per cent fall in first-quarter results, following the trend set by Akzo, the other big Dutch chemical concern, last week.

DSM's net profit dropped to Fl 222m (\$12.7m) from Fl 297m a year earlier, in spite of a 5.6 per cent rise in sales from Fl 2.73bn to Fl 2.88bn and an extraordinary gain of Fl 12m. Also, DSM reported that its tax burden was reduced to Fl 66m compared to Fl 135m in 1989.

These factors helped produce results that were above ana-

lysts' expectations, and DSM's share price closed yesterday at Fl 113.70. Mr Rob Sweers, an analyst with Banque Paribas, said of the first-quarter performance: "It certainly was not bad considering that the first part of last year was a record period for the chemical industry."

As with Akzo, DSM's lower profit figures were largely due to reduced margin in its core business. Pre-tax operating profits fell to 11 per cent of total sales compared to 15 per cent in the 1989 first quarter.

DSM attributed the decrease in profit margins to a substantial fall in the sales price of

plastics, a trend that started in the second half of 1989. DSM added, however, that the trend was partly offset by lower feedstock costs.

DSM's earnings per share fell to Fl 16.90 from Fl 18.50 in the 1989 quarter.

In its forecast for 1990, DSM said: "At present, the course of business for most of our products is such that the group's operating results reflect the same good level seen in the second half of 1989. Under present circumstances, however, we think it is too early yet to express concrete expectations regarding the results for the current year as a whole."

**Hoechst starts year on weak note**

By Andrew Fisher

HOECHST, the big West German chemicals concern, yesterday announced an 8.5 per cent fall in first-quarter group pre-tax profits to Dm260m (US\$160m), though Mr Wolfgang Hilger, the chief executive, said the fall was still to achieve a result for the whole of 1990 around last year's level.

We started the new financial year with the handicap of lower exchange rates and prices," he commented. However, higher volume sales in Western Europe showed that business conditions remained basically favourable. Turnover in the quarter rose only 0.3 per cent to Dfl51m.

The metals unit, sold earlier this year, was not included in first-quarter figures.

Turnover for all of 1989 rose

5 per cent to Dm465m, with foreign revenues rising 14 per cent, twice as fast at home.

Group net profits improved by 8.7 per cent to Dm2.1bn and the company proposes a Dm1 rise in its dividend to Dm1.3 a share. Capital spending was 18 per cent higher at Dm3.2bn, around half of this being in Germany.

Explaining the drop in first-quarter profits, Mr Hilger said

prices were much lower than last year. The group was also affected by the drop in the dollar, the yen, and sterling. Thus the 8 per cent rise in volume sales was offset by a 7 per cent drop in turnover, new businesses added 2 per cent.

Mr Hilger said chemicals and fibres, with much of their market in the US, were especially hit by the currency falls against the D-Mark. The plastics and chemicals sectors also suffered from lower prices.

In the US, pre-tax profits of Hoechst Celanese fell by 39 per cent in the first quarter to \$35m on turnover down 8 per cent at \$1.3bn.

However, Mr Hilger said the exchange rate and price differences during the rest of 1990 compared with last year would not be as big as in the first quarter. Thus a profit equal to that of last year was attainable, though it would need a big effort.

**NEWS IN BRIEF**  
**Fried. Krupp sees return to profits**

By Andrew Fisher in Frankfurt

FRIED. KRUPP, Germany's oldest steel firm, will return to profit this year after breaking even in 1989 and suffering a large loss in 1988. Its chairman Mr Gerhard Cromme said at the Hanover trade fair, Reuter reported.

The company was tackling many of the problems areas that forced it into a DM202m (\$120m) loss in 1988. Much of the company's restructuring costs were behind it and this would make a return to profit possible this year, he said.

Ahold, the Dutch retailer, said West German supermarket giant Alfalfa had joined a marketing pact linking a group of European food retailers. The Associated Marketing Services (AMS) was formed last year and is designed to boost members' purchasing power, Reuter reports.

Alfalfa brings the number of AMS members to 10. AMS is 60 per cent owned by Ahold, the UK's Argyll Group and Groupe Casino of France.

Banques Paribas said consolidated net profit rose 19 per cent in 1989 to FFr1.38bn (\$245m) from FFr1.15bn, helped by a decline in new provisions for loan risks, AP-DJ reports.

The bank unit of Compagnie Financiere de Paribas noted that its 1989 performance was marked by narrower margins on loan activity following an inversion of the yield curve in France. Capital market operations was also weaker than in previous years, but merchant banking and fund management grew significantly.

Skanste, the Swedish construction group, said it agreed to acquire Oslo City, one of Norway's biggest shopping and office complexes from Selmer-Sands for Nkr1.5bn (\$225m). Skanste said the acquisition of Oslo City, a 10 sq m project completed in 1988, required the approval of Norwegian authorities.

Georg Fischer, the Swiss engineering concern, has set the price of new shares being offered as part of a rights issue at SFr250 per registered share and SFr7.500 per bearer.

**BMW expects to avoid lengthy strikes this year**

Eberhard von Kuenheim: sees another excellent year

The union leader has said negotiations will fail unless employers offer a firm commitment to the 35-hour week.

Mr Kuehne was speaking at the annual press conference of IG Metall, the engineering trade union, which has been at the forefront of strikes this year as part of its campaign for an 8.5 per cent pay rise and a cut in the working week from 37 to 35 hours. BMW's Munich and Dingolfing plants in Bavaria were shut down for seven weeks.

IG Metall, the engineering

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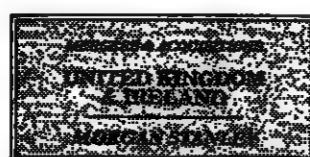
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## Morgan Stanley Recent European M&A Transactions



**UNITED KINGDOM**

Grand Metropolitan PLC  
acquired  
The Pillsbury Company  
\$5,773,196,000

Smurfit International B.V.  
(subsidiary of Jefferson Smurfit Group plc)  
and  
The Morgan Stanley Leveraged  
Equity Fund II, L.P.

Jefferson Smurfit Corporation and  
Container Corporation of America  
\$3,350,000,000

ASDA Group PLC  
acquired  
£1 Stores of  
The Gateway Corporation PLC  
(subsidiary of ICI plc)  
\$1,113,000,000

MB Group PLC  
acquired  
Caradon plc  
\$362,512,000

The Sheaf & Ale and  
Bennigan's Restaurants of  
The Pillsbury Company  
(subsidiary of Grand Metropolitan PLC)  
acquired by  
Investor Group led by Citicorp Capital  
Investors Ltd. and Management  
\$484,000,000

MR Group PLC  
acquired  
American Bank Stationery Company  
(subsidiary of Citicorp Group via American  
\$300,000,000

Bumble Bee Seafoods Inc.  
of The Pillsbury Company  
(subsidiary of Grand Metropolitan PLC)  
acquired by  
Uni Group Inc.  
\$369,000,000

Independent Television Publications  
owned by the Independent Television  
Commissioner  
acquired by  
Reed International PLC  
\$358,000,000

Omnibus Group Inc.  
acquired  
Boase Massey Pollitt PLC  
\$302,000,000

Lloyd's Bank USA  
(subsidiary of Lloyd's Bank PLC)  
acquired by  
The Daiwa Bank, Ltd.  
\$200,000,000

Custham Turf Care Equipment  
and Industrial Vehicle Business of  
Oxford Marine Corporation  
acquired by  
RANSOMES plc  
\$150,000,000

The Consumer Products Group of  
Hart Holding Company  
acquired by  
Dawson International PLC  
\$145,000,000

BUPA Health Services Limited  
(subsidiary of The British United Provident  
Association Ltd.)  
acquired by  
The United Kingdom Hospitals and  
Nursing Homes of Hospital  
Corporation of America  
\$142,000,000

Van de Kamp's Frozen Seafoods  
Division of The Pillsbury Company  
(subsidiary of Grand Metropolitan PLC)  
acquired by  
Whitman Corporation  
\$140,000,000

Tanmec Inc.  
acquired  
The Suspension Division of  
Armstrong Equipment PLC  
\$97,200,000

The Performance Plastics Group of  
Bundy Corporation  
(subsidiary of ITT Group plc)  
acquired by  
The Fluorocarbon Company  
\$36,000,000

Philip Crosby Associates, Inc.  
acquired by  
Alexander Prodfoot PLC  
\$75,000,000

J.R. Crompton  
(subsidiary of Buna plc)  
acquired by  
Portals Holdings PLC  
\$60,000,000

The European Contact Lens  
Business of The Cooper  
Companies, Inc.  
acquired by  
Pilkington PLC  
\$36,000,000

McGraw-Hill, Inc.\*  
and  
Macmillan, Inc.  
of Maxwell Communication  
Corporation, Inc.  
acquisition of a 100% venture of their  
elementary and secondary educational  
publishing and testing businesses  
called  
Macmillan/McGraw-Hill School  
Publishing Company  
The Morgan Stanley Leveraged  
Equity Fund II, L.P.  
and  
A transaction led by Pitwillow Public  
Limited Company  
has acquired through a jointly owned company  
a 25.0% interest in  
Waterford Wedgwood PLC

Prentice Hall Information Services  
and Prentice Hall InformationNetworks\*  
(subsidiaries of Prentice Hall Information  
Communications Inc.)  
acquired by  
Macmillan, Inc.  
of Maxwell Communication  
Corporation plc

The Jacob's Bakery Limited  
of RJR Nabisco, Inc.\*  
(controlled by Kohlberg Kravis Roberts & Co.)  
acquired by  
BSN

Smiths Crisps Limited  
of RJR Nabisco, Inc.\*  
(controlled by Kohlberg Kravis Roberts & Co.)  
acquired by  
BSN

Wellens Crisps Holdings Limited  
of RJR Nabisco, Inc.\*  
(controlled by Kohlberg Kravis Roberts & Co.)  
acquired by  
BSN

March & McLennan  
Companies, Inc.\*  
acquisition of a majority interest in  
Gradmann & Holler

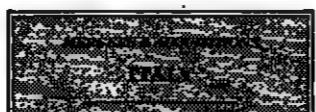
Westendbank Giroschweiz\*  
acquired  
Selected European Operations  
of Standard Chartered PLC

Westendbank Giroschweiz\*  
and  
Standard Chartered PLC  
pending joint venture of their European personal  
banking and corporate finance activities



La Tja, Antica Erboristeria and  
certain assets of the European Personal  
Care Division of  
The Gillette Company  
acquired by  
Nobel Consumer Goods A.R.  
(subsidiary of Nobel Industries A.R.)  
\$127,000,000

Intermedics Orthopedics S.A.\*  
(subsidiary of Intermedics Medical  
Instruments PLC)  
acquired by  
Dainichiwa Color &  
Chemical Mfg. Co., Ltd.



Montedison S.p.A.  
and  
Ente Nazionale Idrocarburi  
joint venture  
\$7,290,000,000

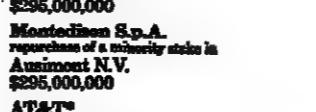
Bailey Controls  
(subsidiary of McDonnell  
Douglas Inc.)  
acquired by  
Finmeccanica S.p.A.  
\$295,000,000

Montedison S.p.A.  
acquisition of a minority stake in  
Amidmonte S.p.A.  
\$295,000,000

AT&T\*  
acquired a 20% interest in  
Italtel Società Italiana  
Telecommunications SpA  
and sold a 20% interest in  
AT&T Network Systems  
International B.V.

to  
Società Finanziaria Telefonica per  
Azioni

AT&T\*  
acquired its holdings in  
Officeti  
for a minority investment in  
CTE S.p.A.



Combustion Engineering, Inc.  
acquired by  
ABB Asea Brown Boveri Ltd.  
\$1,600,000,000

Nordbaskan  
acquired by  
PKWanken  
\$900,000,000

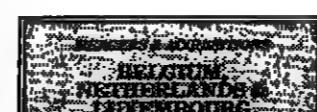
Istituto Bancario Italiano S.p.A.\*  
exchange of an interest held by  
Cassa di Risparmio delle  
Province Lombarde  
in the bank  
Rance Jover S.A.  
(subsidiary of Banco Santander, S.A.)

Saiwa S.p.A.  
of RJR Nabisco, Inc.\*  
(controlled by Kohlberg Kravis Roberts & Co.)  
acquired by  
BSN

H.A.C.L. S.p.A.\*  
with  
James River International  
Holdings, Ltd.  
and  
Nokia Corporation  
have formed a joint venture of certain  
telecom paper and related operations  
called  
J/Mont-Nokia

Seatz Rosa s.r.l.\*  
(subsidiary of Job, A. Sestieri GmbH)  
acquired by  
CPC Italia S.p.A.  
(subsidiary of CPC International)

"21" Brände, Distillerie  
Rütteln di Liqueur S.p.A. and  
Mount Gay Distilleries Ltd.  
of McKesson Corporation\*  
acquired by  
Remy & Amico S.A.



Southland Life Insurance Company  
(subsidiary of American Bond, Inc.)  
acquired by  
Georgia U.S. Corporation  
a National Nederland N.V.  
\$440,000,000

Macrostarica Corporation  
acquired by  
Unilever N.V. and Unilever PLC  
\$375,655,000

Akzo N.V.  
acquired  
Reinzema Universal Inc.  
(subsidiary of Texaco Corporation)  
\$325,000,000

Reinzema-Tetra N.V.  
pending acquisition of  
Robert Horne Group plc  
\$251,000,000

The Soft Team Operations  
of Reinzema-Tetra N.V.  
acquired by  
James River Corporation  
\$95,000,000

The Medical Division and  
Franchise Marketing Group  
of Miltex Corporation  
(subsidiary of Unilever N.V. and Unilever PLC)  
acquired by  
Immuco International Inc.  
\$65,500,000

N.V. AMEV\*  
pending merger of its entire operations  
with  
Vivogen Group AG  
Acquired S.A.

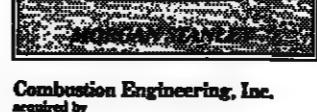
and  
Furukawa Electric Co., Ltd.  
acquired  
The International Business of  
Yates Industries, Inc.  
(subsidiary of Square D Company)

Ervan Perfumes\*  
acquired by  
Chasebrrough-Pond's Inc.  
of The Unilever Group  
Monumental Life Insurance  
Company\*  
(subsidiary of Angus N.V.)

The Home Services Division of  
Washington National Insurance  
Company

NKF Holding N.V.\*  
acquisition of a 51% interest by  
Nokia Corporation

OmniChem S.A.\*  
(subsidiary of Gechem S.A.)  
acquired by  
Ajinomoto Co., Inc.



La Reliase\*  
acquired  
Providence Washington Insurance  
Group

The Ferralley Division of  
The Pullman Company\*  
(controlled by Fortune Line & Co.)  
acquired by  
ICM Industries Inc. and  
Mang Gear-Wheel & Machine Co. Ltd.

The Swedish Match Consumer  
Products Operations  
of Stora Kopparsberg Bergslags AB  
acquired by  
A Swedish led Investor Group  
\$630,000,000

Anso Group Ltd.  
acquired  
Wilson Sporting Goods Co.  
\$200,000,000

ABF Electric Inc.  
(subsidiary of Asea Brown Boveri Inc.)  
acquired by  
Magnatik, Inc.  
\$24,000,000

The Chapman Chemical Company\*  
(subsidiary of Nobel Industries Sweden AB)  
acquired by  
Fermenta AB

Konopack AB\*  
(subsidiary of Nobel Industries Sweden AB)  
acquired by  
Rhône-Poulenc S.A.

L-Tec Company\*  
acquired by  
ESAB AB

Ryder System Insurance  
Management  
Services\*  
division of Ryder System, Inc.  
acquired by  
Standa International



Southgate Nationali Eif Aquitaine  
acquired by  
Pennwalt Corporation  
\$1,241,000,000

The Bettis Division of  
The Black & Decker Corporation  
acquired by  
ORKEM S.A.  
\$345,000,000

Matrix Aerospace, Inc.  
acquired  
The Space and Defense Electronics  
Strategic Purchasing Industries, Inc.  
(subsidiary of Bremec Industries, Inc.)  
\$245,000,000

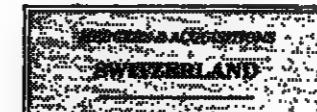
Parfums Stora  
(subsidiary of Asea Products, Inc.)  
acquired by  
Enfrag  
(affiliates of Saudi S.A.)  
\$210,000,000

Central Bank and  
CB Insurance Agency, Inc.  
(subsidiaries of Central Banking System, Inc.)  
pending acquisition by  
Bank of the West  
of Banque Nationale de Paris  
\$54,000,000

Mystic Color Lab, Inc.\*  
(subsidiary of Graver Incorporated)  
acquired by  
Polaroid Club S.A.

Bianchi Bellini S.A.  
of RJR Nabisco, Inc.\*  
(controlled by Kohlberg Kravis Roberts & Co.)  
acquired by  
BSN

Société Paribas de  
Bolsons Gazeuses S.A.\*  
(subsidiary of Perrier Brand S.A.)  
acquired by  
The Coca-Cola Company



The Ophthalmic Surgical Products  
Business of The Cooper  
Vision Group, Inc.  
acquired by  
Alcon Laboratories, Inc.  
of Novartis S.A.  
\$325,000,000

La Reliase\*  
acquired  
Providence Washington Insurance  
Group

The Ferralley Division of  
The Pullman Company\*  
(controlled by Fortune Line & Co.)  
acquired by  
ICM Industries Inc. and  
Mang Gear-Wheel & Machine Co. Ltd.

\*Price not disclosed

MORGAN STANLEY INTERNATIONAL

May 3, 1990

**Michelin Corporation**

an affiliated company of

**Compagnie Financière Michelin**

has acquired

**The Uniroyal Goodrich Tire Company**

The undersigned jointly initiated this transaction, acted as financial advisors to Michelin Corporation and assisted in the negotiations.

**Salomon Brothers Inc****J.P. Morgan**

April 1990  
This announcement appears as a matter of record only

**Macmillan/McGraw-Hill**  
SCHOOL PUBLISHING COMPANY

**USD 225,000,000**  
Revolving Credit Facility

Arranged by: Lloyds Bank Capital Markets Group

Provided by:  
**The Bank of New York**  
**The Bank of Nova Scotia**  
**Bankers Trust Company**  
**The Chase Manhattan Bank, N.A.**  
**Credit Lyonnais, New York**  
**The First National Bank of Chicago**  
**Lloyds Bank Plc**  
**Swiss Bank Corporation**  
**The Toronto-Dominion Bank**

Agent:  **Lloyds Bank**  
New York Branch

**ALLIANCE ■ LEICESTER**  
Alliance & Leicester Building Society  
**\$40,000,000**

Subordinated Floating Rate Notes 1998  
For the six months 27th April, 1990 to 31st October, 1990, the Notes will carry an interest rate of 16.175% per annum with an interest amount of \$41,434.59 per \$500,000 Note, payable on 31st October, 1990.  
Listed on the Luxembourg Stock Exchange.

**Bankers Trust**  
Company, London Agent Bank

**EXPORT FINANCE**

The Financial Times proposes to publish this survey on:

4th June 1990

For a full editorial synopsis and advertisement details, please contact:

Andrew Mair  
on 071-873 4063

or write to him at:

Number One  
Southwark Bridge  
London  
SE1 9HL

FINANCIAL TIMES

**INTERNATIONAL CAPITAL MARKETS****World Bank in C\$150m issue as prices decline**

By Deborah Hargreaves

NEW-ISSUE activity in the Eurobond market perked up yesterday as the World Bank focused attention on the Canadian dollar sector of the market. When the price of Canadian government bonds slipped early in the day, the World Bank saw an opportunity to borrow C\$150m in an issue of bonds carrying a coupon of 13.25 per cent.

The World Bank took advantage of the wide appeal investors attach to its bonds by bringing a deal which was tightly priced offering a pick-up in yield of 35 basis points over the comparable five-year government bonds.

The International brought the deal to market at a quiet

time for Eurobonds and in the middle of a Japanese holiday.

However, placement of the bonds to institutional investors in Canada, Europe and the Middle East was reported to be fairly prompt.

The bonds were affected by volatility in the underlying Canadian fixed-income market,

would make no comment.

The World Bank bonds should fill pockets of demand for five-year paper in the Canadian market, which had a previous issue of bonds for International Business Machines absorbed fairly quickly and trading on a spread of 71 basis points over the government bond yesterday.

One of the Japanese securities houses indicated that the issuance of Japanese equity warrants could begin again in July after a stagnant period.

The four houses had asked customers to delay issues of convertible and senior bonds as well as new equities in mid-March because of the slump in the Tokyo stock market.

but settled towards the close of trading at a level 20 cents inside fees. There was a suggestion that the deal had found a favourable swap rate into US dollars, but the lead managers

of the deal became a fixed rate issue paying 10% if it could not be met.

b)Based on a formula. c)Call and put on 15/5/91, semi-annual coupon, disease launched in two tranches. d)Step down coupon: year 1 = 15%, year 2 = 10%, years 3 and 4 = 4%, years 5 and 6 = 2.40%.

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## INTERNATIONAL CAPITAL MARKETS

**Treasuries weaken on March data**

By Janet Bush in New York and Andrew Freeman in London

**US TREASURY** bonds edged fractionally lower again yesterday morning after a larger than expected increase in March leading indicators. They then stabilised, showing little reaction to the publication of the latest US Federal Reserve Beige Book of regional economic reports.

The benchmark long bond ended the day off 1 point at

**GOVERNMENT BONDS**

\$94 to yield 9.03 per cent. Shorter maturities showed similar price declines.

US leading indicators rose 0.9 per cent, which compared with forecasts of a gain of 0.6 to 0.7 per cent. The impact of this was, however, limited because figures from March are too outdated to tell much about the course of the economy. Factory goods orders rose 3.8 per cent in March, in line with expectations.

The Beige Book, an important piece of information used by the Federal Open Market Committee when setting monetary policy, described a picture of slow expansion in April. It reported that, in the manufacturing sector, new orders and

shipments were up in most districts, although there was no general upward pressure on industrial prices. There was some overall improvement in manufacturing in about half of the reporting districts.

The Fed said that there was little evidence of a general "credit crunch," but where credit tightening by banks and thrifts had been found this mostly affected newer small businesses and the real estate industry.

The message of the Beige Book appeared to be mixed for the bond market, with some improvement in manufacturing and but apparently no great concern about price pressures.

The other focus of the market was the announcement of details of next week's quarterly refunding auctions. The Treasury will sell a record total of \$30.5bn, consisting of \$10.5bn in three-year bonds, \$10bn in 10-year notes, and \$10bn in 30-year bonds.

**THE UK GOVERNMENT** bond market traded in a narrow range yesterday, with dealers reporting thin volumes as activity was driven more by international markets than domestic factors.

With sentiment generally quiet ahead of today's local

BENCHMARK GOVERNMENT BONDS									
	Coupon	Rate	Price	Change	Yield	Week	Month	Year	Yield
UK Gilts	10.000	4.00	93.22	-0.02	13.05	13.04	13.22	13.42	9.52
	10.000	4.00	93.22	+0.02	13.05	13.04	13.22	13.42	9.52
	8.000	10.00	93.22	+0.02	11.94	11.92	11.40	11.40	8.61
US Treasury *	5.500	0.00	95.05	-0.005	9.08	9.07	9.05	9.05	8.62
	6.500	0.00	94.15	-0.005	9.04	9.05	9.05	9.05	8.61
Japan	4.400	0.00	95.775	+0.005	7.41	7.37	7.31	7.31	7.50
No 2	5.700	3.07	95.1105	+0.041	7.12	7.12	7.50	7.50	7.50
Germany	7.750	0.00	92.9000	-0.005	8.95	8.95	8.95	8.95	8.95
France	8.000	0.00	93.5145	+0.007	8.98	8.94	8.94	8.94	8.94
Italy	8.000	0.00	92.5700	+0.008	8.98	8.97	8.97	8.97	8.97
Canada *	8.750	0.00	96.7000	-0.400	11.78	11.50	11.17	11.17	11.17
Netherlands	7.750	0.00	91.3800	-0.000	9.12	9.08	9.08	9.08	9.08
Australia	12.000	7.95	91.5156	+0.092	13.03	13.00	12.95	12.95	12.95

London closing, \* denotes New York closing  
Yields: Local market standard  
Prices: US, £1 in 32nds, others in decimal

Reprinted from FT/165 Price Service

government elections, prices opened lower before rallying on the back of a firm West German market.

The benchmark 11% per cent gilt maturing in 2003-07 was trading around 94% to yield 12.48 per cent, compared with yields of 12.7 per cent on Monday.

In West Germany, traders reported a gradual improvement for most of the session after a weak opening amid speculation of a large, new auction in the Dutch bond market. Towards the close, however,

bond prices eased on news of the detailed arrangements for monetary union with East Germany and ended the day about 5 pennies below their morning fixing.

On the futures market the June contract opened around 10 pfennigs lower than Tuesday's closing level at 81.50 and drifted to close at 81.75 in average volume of 30,000 contracts.

Dealers noted consistent support buying whenever 10-year bonds drifted over the 9 per cent yield level, but said the market remained nervous.

**US corporate debt 'will not lead to crisis'**

By Andrew Freeman

HIGH levels of corporate debt are likely to lead to rapid price inflation in the US rather than a financial crisis. That is the conclusion of a report issued today by the Group of 30, a think-tank of international bankers.

According to the report's author, Professor Benjamin Friedman, widespread fears that over-extended corporate borrowers defaulting en masse might lead to a rupture in the US financial system are unfounded.

He argues that the actions of the Federal Reserve make a financial crisis unlikely. The recent increase in corporate debt in the US has exacerbated the tension between the Fed's responsibility for promoting stability and its duty to protect the soundness of the economy as a whole, but particularly the banking system.

Professor Friedman says that

the Fed would act vigorously should a debt-induced crisis appear imminent, but that the prevention of such a crisis would constrain the Fed's ability to conduct an anti-inflationary monetary policy.

Given the importance of monetary policy in either tolerating or arresting prior episodes of accelerating price inflation, the more likely result of current trends in corporate borrowing is higher inflation.

The report sets out four main conclusions.

First, it suggests that in the private sector, debt-servicing problems are more likely to arise among corporate borrowers than among households because, while individual borrowing reached record levels in the 1980s, so did accumulation of individual debts.

By contrast, businesses used much of the proceeds of their borrowing merely to pay down

their own or other company's equity, with the result that interest payments owed by businesses have risen to record levels. It now takes more than US\$100 corporate earnings to meet interest payments.

Second, despite the burden of debt-servicing, default on a scale large enough to threaten the US financial system as a whole is unlikely in the absence of an economic downturn.

So long as US corporations continue to increase their earnings, defaults are likely to remain idiosyncratic and therefore not threaten the wider economy, says the report.

Third, the need to prevent a serious recession and preclude systemic debt defaults will increasingly constrain the Fed's conduct of monetary policy which the report says will be hard to resist.

Fourth, this in turn will severely limit the ability of monetary policy to contain or reduce price inflation. If the US economy's financial system has become too fragile to withstand any but the shortest recession, it is unlikely to be able to support a genuine attack on inflation.

Copies of the report "Implications of Increasing Corporate Debt for Monetary Policy" can be obtained from the Group of 30, St Mary's Hill, London (tel 071-633 6222), price £10.

the Second World War show that no recession has been either deep or lasting without the acquiescence, if not the active influence, of monetary policy. The Fed's reluctance to risk a recession-induced default crisis implies an expansionary bias in monetary policy which the report says will locally despite this being a US-registered issue.

"In the past, we have not had the kind of secondary market activity that we would like, but the bridge between the clearing agencies should help," Mr Wainhouse said.

The issue will be senior subordinated and have a bullet maturity and half-yearly payments.

Citibank is the largest issuer of securities backed by credit cards off its own balance sheet. This issue will be the fifth in the bank's standard series.

\* Taiwan's central bank said it had expanded the Taipei Call Loan Market by adding \$10m for the first time, providing DM500m, Renter reported.

The bank said the addition of D-Marks was intended to diversify currency dealing and meet demand.

**Securities issue to allow home clearing**

By Janet Bush

**CITICORP** plans a US-registered issue of credit card-backed securities this month which will offer international investors clearance and settlement in their home markets.

As a result, they are attempting to build their capabilities in the high-yield junk bond market and in rating the increasing numbers of distressed and bankrupt securities.

But with their resources already stretched because of the weakening credit environment and the complexity of securities markets, the agencies are cautious about supplementing their core work of predicting defaults with analysis of securities after default or bankruptcy.

However, they know that the investment community has a growing appetite for this kind of analysis and are aware that their reputations partly rest on how well they can adapt to a changing market.

The lead underwriters for the issue, expected to come to market this month, will be Citicorp Investment Bank Ltd in London and Salomon Brothers in New York. The underwriting syndicate has not yet been finalised, but there will be participation from Japan, Europe and the US. A substantial amount of the issue is expected to be distributed to overseas investors.

Maturity and size are yet to be determined, but it is thought that the issue will be smaller than the \$1.4m two-year issue of three-year and seven-year credit card-backed securities sold by Citibank in March.

On the futures market the June contract opened around 10 pfennigs lower than Tuesday's closing level at 81.50 and drifted to close at 81.75 in average volume of 30,000 contracts.

Dealers noted consistent support buying whenever 10-year bonds drifted over the 9 per cent yield level, but said the market remained nervous.

Mr Charles Wainhouse, director of strategy and policy in Citicorp's credit-card group, said that the unique part of this issue was the clearing and settlement arrangements. Co-operation between Euroclear, Cedel and the Depository Trust Co in New York would ensure that secondary market trading in Europe and Asia would be cleared and settled locally despite this being a US-registered issue.

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**Agencies dip their toes into high-risk waters**

By Janet Bush

Deteriorating creditworthiness and highly-publicised defaults pose particular challenges to US rating agencies attempting to gear up their analysis of sectors outside their current areas of strength.

As a result, they are attempting to build their capabilities in the high-yield junk bond market and in rating the increasing numbers of distressed and bankrupt securities.

Standard & Poor's has recently launched a new service called Debt in Default in response to investor interest, but acknowledges that its analysis will be limited. Mr Mark Bachmann of S&P said: "We have an obligation to track those companies whose securities we rated when they were issued, but it is extremely difficult to assign values to securities in bankruptcy." S&P periodically provides information on the status of rated companies' bankruptcies, which is a far cry from a systematic rating service on defaulted securities.

During the last year, Fitch Investors Service has received substantial new financial backing and an influx of staff, but it has yet to make a significant competitive impact on S&P and Moody's. It recently announced a three-year analysis to cover junk bonds and distressed securities.

Janet Bush on credit-rating firms' cautious moves out of their usual sectors into analysis of junk bonds and distressed securities

securities that have got beyond that stage.

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Fitch will analyse high-yield securities, determining relative value and yield, which Mr Dan Evans, president, said would be much more investor-oriented than was usual with the rating agencies.

There is little detailed analysis once their issuers have entered bankruptcy proceedings. This is understandable on the basic level that agencies are paid by issuers and so it is difficult to see how they can make money once those companies are in financial stress.

"My experience of the rating agencies is that a company files for bankruptcy and, one month later, it is ignored completely,"

A rating company such as MCM has an advantage over the long-run duopoly of S&P and Moody's because it can choose its niche: the two leading agencies have an established duty to furnish the investment community with information to track closely a company such as IBM, whether its rating remains unchanged for 10 years.

Unlike the leading agencies, which provide a standard view of the long-run credit risk of a junk bond like any other security, MCM is more market-oriented. It offers investment

a company which specialises in trading and analysing distressed securities.

"It is not that they [the agencies] are doing a bad job – it's just that they are not paid to do it." The agencies appear to be torn between sticking to their usual role of predicting defaults and responding to an increased requirement among investors for sophisticated analysis of

institutions.

The question for the rating agencies is whether, firstly, it is their role to provide the kind of market-oriented, more short-term analysis which the investment community wants and which is already done by investment banks.

Secondly, the agencies have to determine whether the nature of the high-yield market and distressed and bankrupt securities lends itself to any kind of formal rating system.

Thirdly, as S&P and Moody's build their international business and find themselves with an increasing workload at home, they are questioning whether they have the resources to enter these new areas.

This is the second of two articles on US credit rating agencies. The first appeared yesterday.

son was reported as an active

buyer, particularly of the June 220 calls, at 7.25, where there was a big seller in the market.

British Gas traded 1,153 contracts, including 848 calls.

Other big trades were recorded in British Telecom and United Biscuits.

In futures, big buyers of the FT-SE futures contracts were noted early in the day. Daimler also talked of a certain amount of bear closing. The afternoon was dull, with traders simply watching the US futures market. Futures closed at a premium of 18.

The second busiest option was Rolls-Royce, in which 1,403 contracts were traded, 1,213 calls and 180 puts. Kleinwort Benson

## UK COMPANY NEWS

### Royal Bank of Scotland at £174m

By David Lascelles, Banking Editor

**THE ROYAL BANK** of Scotland managed to overcome the worsening UK economic climate to report a small increase in interim profits yesterday - and a large fall in its exposure to highly levered companies.

Pre-tax, the Edinburgh-based group earned £173.6m, up from £171m in the same period last year. Sir Michael Herries, the chairman, said that Scotland was faring better than the rest of the UK but trading conditions were likely to remain difficult.

He added: "Nevertheless, provided there is no further deterioration and the trends we have seen recently continue, we remain undaunted by the prospects for the second half of the financial year."

The profit breakdown showed that the company and its subsidiaries suffered a fall in profits, from £182.8m to £141.4m.

But the final result was achieved with a £21.4m (£18.2m) contribution from associated companies and an exceptional £10.8m recovery of

Third World loan provisions.

Earnings per share declined from 14.5p to 13.9p, but the board is proposing a 16.7 per cent increase in dividend to 1.8p per share.

The charge for bad and doubtful debts was raised sharply from £26.2m to £27.8m, reflecting the deterioration in the loan book.

This included an unquantified charge for the group's exposure to the highly leveraged finance market where it has been perceived as a leading player.

Earlier, the group had said this exposure amounted to over £700m. But Mr Kenneth Thompson, the group finance director, said this had been "ill advised" because it was based on a wide definition of highly leveraged finance.

The Royal has now adopted the new official US regulatory definition which yields a figure of £225m.

This is distributed among 115 borrowers across a wide spectrum, with each loan relatively small, Mr Thompson said. Few borrowers showed

signs of trading difficulty, he said.

Mr Charles Winter, group chief executive, said the new figure "confirms our gut feeling that our exposure is not significantly different to our peers in the UK".

The US definition is based on a threshold of £20m. If this threshold was lowered to £1m, the Royal's exposure would be about £500m.

The bank has actively traded its Third World debt portfolio with the result that it has been reduced from £404m to £31m, most of which had been provided for.

This enabled £10.8m of provisions to be taken back into the profit and loss account.

Of the group's main divisions, the Royal Bank of Scotland itself earned £137.9m (£142.7m). Charterhouse, the merchant bank, made £21.1m, down from £25.9m because of the softening of the corporate finance market.

Citizens Financial, the group's US bank, managed to resist the severe downturn in the New England real estate market to increase profits to £22.5m.

See Lex

£11.8m (£8.1m).

Mr Winter said the Royal is still considering whether to go ahead with its proposed purchase of Bank Worcester in Massachusetts; this would depend on the level of bad debt provisions which the bank had to make, but at the moment "it is still on track".

The RoySoc Finance group earned £4.4m (£7.9m), and Direct Line Insurance £3.5m (£2.1m). Capital House earned £0.8m (£0.6m). There was an extraordinary post-tax gain of £35.8m from the sale of the group's share in the Yorkshire Bank.

The cost to income ratio deteriorated from 63.4 per cent to 65.4 per cent. Mr Thompson said this was because of the long term investments which the bank was making, mainly in developing its branch presence in England.

Total assets rose by 16 per cent to £29.6bn. The group's capital ratios also improved. The total risk asset ratio rose to 12.9 per cent from 11.4 per cent, with Tier 1 rising to 7.3 per cent from 6.5 per cent.

See Lex

### Renown moves closer to control of Aquascutum

By David Owen

**RENOWN INCORPORATED**, Japan's biggest clothing company, yesterday moved closer to securing unequivocal control of Aquascutum Group, when Waterfall, which represents investors owning 27.2 per cent of the UK classic clothing company's 'A' shares, agreed to accept its 200p a share offer.

Renown last month made a recommended offer of 550p per ordinary share and 200p per restricted voting 'A' share for Aquascutum, dramatically entering the fray at a time when the group was under siege from the dissident shareholder consortium. The offer valued Aquascutum at £73.6m.

Waterfall's decision leaves Renown holding (or having agreed to purchase) 51.5 per cent (or 2.85m) of the ordinary shares and 64 per cent (or 17.47m) 'A' shares. This comprises 88 per cent of Aquascutum's total equity share capital.

### MBS cuts loss to £5m but warns on outlook

**MBS**, micro-computers, mini-computers, maintenance and software company, substantially reduced the net loss from £20.92m to £4.92m in 1989. Before exceptional charges, MBS actually made a profit on continuing activities of £1.2m, against a £579,000 profit last time. On discontinued activities the loss was cut from £5.18m to £3.34m.

However, MBS said yesterday that following the decision to dispose of the substantial proportion of its business, considerable difficulties were experienced in building the continuing businesses in the second half of 1989. The effects

of these difficulties were being felt in the first half of 1990.

The group added that substantial savings were made by Technology Holdings and provision had been made against these amounts. Until the uncertainty was cleared up, the board's intention of proposing a capital reorganisation and the question of any dividend payment was in abeyance.

After exceptional charges of £1.25m (£1.34m), interest payable of £226,000 (£2.57m), tax credits of £55,000 (£19.000) and an extraordinary debit of £167,000 (£7.07m) there was a loss per share of 4.7p (14.8p).

Polysource plans £105m placing

Polysource Holdings, the Third Market-traded company, yesterday announced a £105m placing being negotiated with another injection moulding company with sales of over £1m. Its own sales had fallen back since March.

*"In all major areas of our core business we are expecting continuing good performances to produce another satisfactory result for the full year."*

Neil Shaw  
Chairman & Chief Executive

# TATE+LYLE

UNAUDITED INTERIM RESULTS		1989	1988
Turnover	£1,682m	£1,517m	
Profit Before Tax	£87.5m	£70.2m	
EPS (Fully Diluted)	11.7p	9.0p	
Interim Dividend	3.3p	2.9p	
Extraordinary Profit	£28.8m	-	
■ Turnover up	11%		
■ Profits up	25%		
■ EPS up	30%		
■ Interim dividend	14%		

These Unaudited Interim results do not constitute full financial statements. Details of the Interim Report for the 26 weeks to March 31, 1990 are being mailed to shareholders.

Further copies may be obtained from: N. J. Nightingale, Secretary, Tate & Lyle PLC, Sugar Quay, Lower Thames Street, London EC3R 6DQ.

### Saatchi opts to sell Hay Group to managers

By William Dawkins in Paris

**SAATCHI & SAATCHI**, the troubled British advertising agency, has refined an acquisition approach for its Hay Group consulting division by Bernard Krief Consultants, the Paris-based head hunting and public relations group, in favour of a management buy-out.

The US definition is based on a threshold of £20m. If this threshold was lowered to £1m, the Royal's exposure would be about £500m.

The cost to income ratio deteriorated from 63.4 per cent to 65.4 per cent. Mr Thompson said this was because of the long term investments which the bank was making, mainly in developing its branch presence in England.

Total assets rose by 16 per cent to £29.6bn. The group's capital ratios also improved. The total risk asset ratio rose to 12.9 per cent from 11.4 per cent, with Tier 1 rising to 7.3 per cent from 6.5 per cent.

See Lex



Neil Shaw: heartened by ability of UK sugar refining to maintain operating profits

Bob Radley

### US corn syrup and starches side helps Tate rise 25%

By Clay Harris, Consumer Industries Editor

A STRONG improvement from US corn syrup and starches and the weakness of sterling helped Tate & Lyle, the world's leading sweetener group, to increase pre-tax profits by 25 per cent to £27.5m in the 26 weeks to March 31.

Krief yesterday claimed that Saatchi was preparing to let Hay's managers buy the operation for between \$80m and \$95m (£53m), well below the £120m which the French group says it has offered.

"We are puzzled why Saatchi was not interested in our offer and that they are accepting one much less than we were offering," said Mr Joseph Harris, a spokesman for Krief.

Saatchi said: "We have never had a full, firm and detailed offer from Tate. Negotiations with Hay Group's management are well advanced."

Tate, which employs 2,600 consultants, is the largest of the Saatchi consultancy network and was owned by the size of Krief, which has a staff of between 150 and 160, operating in Paris, Washington, Brussels and Moscow.

It is expected that the management buy-out will be completed by early June. The only indication available about the price is that Saatchi has said that the sale of all six consultancies should raise between £20m and £100m this year.

It is possible that Saatchi will retain an equity stake in Hay.

Tate was unavailable for comment yesterday evening.

### Usher Walker slows in second half

Growth slowed in the second half at Usher Walker and the manufacturer of printers' inks and rollers ended 1989 little changed. The pre-tax outcome for the year rose from £1.25m after a 36 per cent midway advance from £860,000 to £986,000.

Mr Peter Walker, chairman, had said at the half-way stage that the slowdown in the newspaper industry was beginning to be felt. Yesterday the company said that although first quarter sales were up on the corresponding period, the outlook was uncertain, due to the continuing squeeze on consumer spending.

Turnover in 1989 rose 19 per cent to £17.46m (£14.27m). An increased final dividend of 7.5p (7p) raised the total for the year 1p to 11p. Earnings per share fell to 34.74p (35.87p).

The results of the coal operations, which included

• A 25.3m boost to profits from acquisitions, especially a full six-month contribution from Amstar, the US cane sugar refiner which was part of Tate for only three months of the comparable period.

• A 26.6m boost from the side in sterling. Of this, 5m came from the US and Canadian earnings and about 22m from the strengthening of the Belgian franc.

Mr Neil Shaw, chairman, was also heartened by the ability of UK sugar refining to maintain operating profits at £19m despite a £4.8m decline in backdated support payments from the European Community.

Staley's dramatic recovery enabled cereal sweeteners and starches to account for the largest single slice of profits at £1.68m (£1.5m). Within this sector, the European contribution slipped to £17.7m (£18.6m).

Cane and beet sugar made profits of 251m (£41.5m), and sugar trading and by-products contributed £16.8m (£11.3m).

The turnover at Staley, the US maize processor, which made £30m (£18.5m) in the first quarter alone, against a small loss in the same period of the previous year.

### Europa Minerals tops £3m in first full year

In its first full year as a listed company, Europa Minerals, a mining finance house, achieved pre-tax profits of £3.06m for the 12 months ended January 31, 1990.

For illustrative purposes only the comparison is shown on a like-for-like basis.

Europa worked through at 5.3p (5p) and there is a dividend of 1p.

The results of the coal operations, which included

Barbican improves to £197,000 midway

Barbican Holdings, the Third Market industrial holding company into which Mr Ron Popely, the chairman, reversed his companies last year, reported pre-tax profits of £197,000 for the six months to end-December 1989.

That compared with £158,000 last time and was achieved on turnover of £1.75m (£283,000).

Net interest payable rose from £235,000 to £310,000.

Tax took £77,000 (£10.615p).

### Which company

- ... has reported record results?
- ... has increased turnover by 39%?
- ... has increased profit before tax by 34%?
- ... has increased earnings per share by 50%?
- ... has recommended a 30% increase in dividends?
- ... has growing confidence for the future?

Turriff, of course! 1989 was another record year for Turriff. It was a year when diversity proved to be our strength.

We embark upon the 1990's determined to give shareholders a continuing growth in dividends by concentrating our resources in those areas where we believe the best returns can be achieved.

If you would like further information on Turriff call Malcolm Parker on 0926 410400 or complete the coupon below.

To: Malcolm Parker Financial Director Turriff Corporation plc PO Box 78 Budbrooke Road Warwick CV3 5XJ Tel. 0926 410400	Please send me information on: <input type="checkbox"/> The Group <input type="checkbox"/> Construction <input type="checkbox"/> Residential Property <input type="checkbox"/> Commercial Property <input type="checkbox"/> Plant Hire <input type="checkbox"/> International Plan Care <input type="checkbox"/> Marketing Services <input type="checkbox"/> Temporary Labour
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STRENGTH IN DIVERSITY



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# COMPUTER NEWS



FINANCIAL TIMES

Thursday May 3 1990

★

## New Computer Horizons - Who Cares Wins

**B**y 1990 there will be one computer terminal for every two office staff. This was said in 1982 by Chuck Peddle, founder of Commodore and acknowledged by many as the founder father of the PC.

He also forecast more than 50% of workstation sales would be sold through Independent Sales Organisations (ISO). Manufacturers would concentrate on selling to large corporations by offering networks for filing, diary management and mailing. ISO's would develop powerful customer support organisations.

In 1982 personal computers were micro. There was no IBM PC. No standard. No sign either of IBM using third party channels to sell anything.

However, in 1980's proved more than dramatic for the Computer Industry. At the start of the decade the micro chip was news, 16 kilobytes was large and disk capacities were also measured in kb's.

Today we see megapixel screens and disk capacities measured in gigabytes. Performance enhancements have been achieved with price stability. This coupled with massive volume growth has enabled manufacturers and ISO's alike to keep up their revenue streams and achieve substantial sales.

In fact many larger ISO's have simply become a low cost sales force for manufacturers. Taking all of the cost and little profit to gain market share, they face a new dilemma. Now the predicted one for two has become reality in the USA, is this the measure at which saturation is defined?

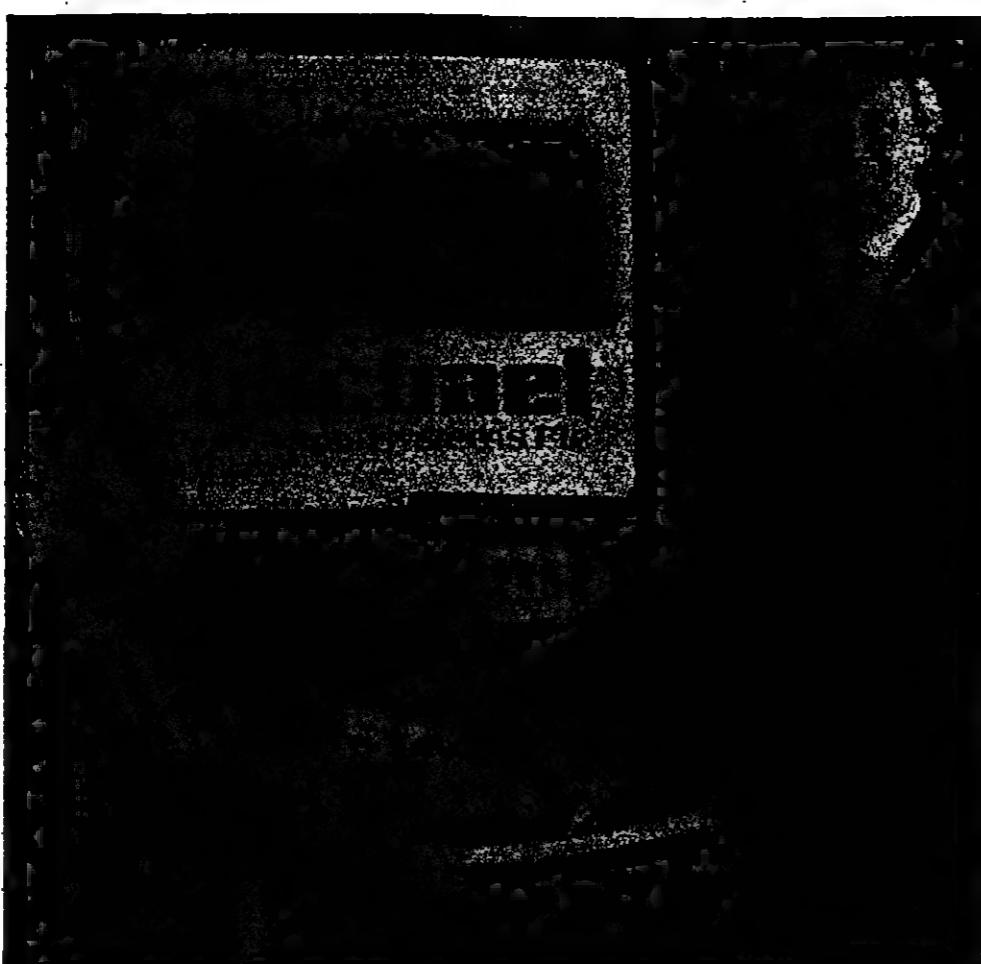
Chuck Peddle was amazingly accurate in his predictions. He did, however, underestimate the amount of business that ISO's would actually do. In the UK more than 90% of IBM Personal Systems were sold by dealers in 1988.

This was due to dealers getting into the IBM corporate market place prepared to sell at far less than the manufacturer. Many of the larger dealers deliberately avoided the problems of business support and concentrated on volume sales.

Having sacrificed profit in the first decade of the new computer industry, many are now facing a sea-change.

Bonsec (The Industry's market analysis guru) said in its April 1980 review, "It's becoming increasingly clear that continued growth in the computer market in the 1990's will depend on value-added resellers".

The future belongs to grown up industry. Micros have become more than personal computers. They are capable of entering in size the mid range



Mike Roberts, Chief Executive (right) &amp; Barry Jackson, Deputy Chief Executive.

systems of the 80's. They are affordable by moderate size businesses. Price enables this large business sector to justify and utilize fully integrated systems.

There will still be the need to "shift boxes" into large accounts as they continue to change over from unintelligent workstations to Personal Systems, but even in these areas technical support is becoming more relevant than price.

As PCs have gained virtually the power and speed of mainframes, so their potential has broken through the barriers of transaction processing and office systems. The speed of data retrieval received another major boost in March with IBM's announcement of super fast and multi-sized storage devices for PS/2. The range of the 386 and 486 disk drives, with multimedia connectivity, with connection of video data - DVI - opens a whole new area of computing.

Identifying with the need to become "centres of competence", the primary objective of MICHAEL was to provide real business solutions through qualified advice, computer consultancy and technical support. Each market sector needs dif-

ferent skills. MICHAEL responded positively with a divisionalised structure, viz:

- Corporate division where the converted IBM System Centre status held since 1987 significantly contributes to increased sales of PS/2 computers to large multi-national and UK corporate companies.
- Public Sector division recognised as IBM's leading supplier of PS/2 and networks to schools, universities and local authorities.
- Industrial and Commercial Systems division providing application oriented solutions with increasing emphasis on UNIX based systems.
- IBM Mid Range division for niche market application software plus tailored programming for System/36 and AS/400 computers.

● Multimedia division newly created to explore the horizon and maximise the potential from converging technologies.

● Service Division - having dedicated training staff which have built up an enviable reputation for application and net-

work training at two locations, plus an extensive network of hardware engineers who provide support maintenance.

Further key elements of the MICHAEL route to success lies in providing career opportunities for staff, establishing professional rapport with clients from corporates to developing companies and building business partnerships with leading suppliers.

Two employees from MICHAEL from the beginning, Nichola Evans, now Head of Public Sector division and Mark Reader, responsible for Industrial and Commercial Systems activity, have been rewarded with early Board appointments. Management structure has been further strengthened by the recent appointment of Barry Jackson as Deputy Chief Executive. His vast experience in the computer services industry will be utilised in his role of running the Corporate and Mid Range divisions, as well as helping to gear the business for the 90's.

In addition to its own IBM accreditations, IBM has recognised the MICHAEL commitment to excellence through quality. For the last three years, MICHAEL has been presented with the highly valued IBM Quality Dealer Award. This year, MICHAEL at its Burgess Hill HQ was also very proud to receive the prestigious IBM Dealer of the Year Award for the South of England.

1992 will bring further opportunities for growth outside the United Kingdom.

Plans are in hand for the company to establish itself in continental Europe and they should reach fruition by the end of this year and once in place will provide MICHAEL with a European market profile.

To augment two company's long track record of developing software for IBM's mid range System 36, 38 and AS/400, MICHAEL has set up a separate organisation which is going through the final phases of authorisation to become an IBM agency, which will allow MICHAEL to add the AS/400 to its portfolio.

This will make MICHAEL Business Systems Pic almost unique in its capability to provide the complete range of IBM products from the PS/2, 6150, 858000 to the AS/400 with a full range of application software products, training, maintenance and ongoing support.

MICHAEL is quite simply a caring, complete computer services operation. Having carefully invested in resources, skills and competence in the 80's MICHAEL is already prepared for planned take off in the 90's.

## Major UK Bank installs LLAMAS Package



Kate Leadbetter, Manager Property Finance, Derek Medd, Head of Management Services and Mark Pevsinger, Project Manager Westpac with Barry Jackson Deputy Chief Executive, MICHAEL celebrating the completion of the LLAMAS Project.

Westpac General Finance Ltd, a wholly owned subsidiary of the Westpac Banking Corporation of Australia recently purchased and are installing MICHAEL's Loans, Leasing & Mortgage Accounting Package (LLAMAS).

The system, which has been extensively enhanced and modified to meet Westpac's requirements, will be used by their property and consumer finance divisions and will handle all of their current business. The finished system will be ideally suited for future development

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Up to \$100,000. Now, using a hard disc and software, authoring and professional collation is available to the PC user.

Two outstanding software products from IBM are spearheading this revolution in computers: IBM's Audio Visual Connection (AVC) and IBM LinkWay.

AVC allows the capture and editing of sound and images for the creation of special effects and presentations of outstanding resolution and colour. Quality sound and photographic-like pictures combine to offer stunning displays.

Providing similar facilities, IBM LinkWay is an easy to use authoring system which is well suited for the production of training and education material, again linking with a variety of other media to create a powerful teaching and presentation facility.

Multimedia is the concept of developing staff skills or personnel training, internal and external corporate presentations come alive with professional production style product and management information. Your computer becomes the friendly interface for information exchange in the 90's.

**News in Brief**

• WOOLWICH BUILDING SOCIETY - MICHAEL Business Systems gain foothold in the Woolwich. First deliveries were made in January and further development of the account is planned throughout 1990.

• BARTLE BOGLE & HEGARTY subsidiary The Lexington Street Group has installed MICHAEL's media scheduling and accounting package. Adpac runs on either IBM PS/2 micros or Mid Range System/36 and AS/400 mini computers.

• WESTMINSTER City Council £230,000 contract for IBM LMS - Local Management of Schools - awarded to MICHAEL. Installations comprise 65 stand-alone and networked systems at 50 schools.

• BRIGHTON Borough Council is networking for Equal Opportunities and higher standards of Houses in Multiple Occupation with new IBM networks installed by MICHAEL.

mortgages as well as providing improved management information.

The packages have been installed on the System/36 at Westpac's Maidenhead office and will be in use at Westpac's branch offices through England via Remote Controller and PC networks.

## Multimedia: yours to command

To service the growing interest in these converging technologies, MICHAEL Business Systems plc has formed a new Multimedia Division. Geoff Lambert has joined MICHAEL from IBM to head the new division.

MICHAEL is thus uniquely placed for the 90's to extend its penetration into Corporate, Education and Training market places. The company has complemented its own sales, training and support personnel with business partners who are able to enhance its own skills base on hardware and software products.

Innovative multimedia seminars are being held at MICHAEL's premises in Burgess Hill. On 9th May there is a LinkWay educational and training presentation. On 16th May the first seminar in the UK to cover IBM AVC for corporate customers is being staged.

MICHAEL has already effectively demonstrated video conferencing by linking separate company stands at the IBM 90 Show earlier this year at the NEC, Birmingham. The company will also be exhibiting Multimedia with IBM at the PC User Show at Olympia on 19th to 21st June.

## The Business of Education Training in the 1990s

Ian Brooks, Barnfield chief administrative officer states: "By combining the image of IBM with the total competitive package offered by MICHAEL we were able to go for the most powerful, most capable, most reliable and most used PC network in industry."

According to Virginia Kerridge, Barnfield senior lecturer IT, "The significant edge MICHAEL has over rivals is that amongst its many IBM accreditations, it is both a Systems Centre and Specialist Education Centre. This dealer knows the working practices of both industry and education."

The separate but identical Token Ring networks, located over three miles apart, run Novell Netware, QED 2 and a variety of software on the latest PS/2 micro channel machines. Each configuration has a 386 fileserver, a comm server and twenty 286 hard disk colour monitor MCA PS/2s.

Each comm server emulates a mainframe to communicate with the other network. Intelligent modems make use of the College's internal telephone system and enable students to access Prestel and other public bulletin services economically.

QED 2 software is the leading LAN front-end software. It provides key office functions such as electronic mail, diary and a meeting scheduler, as well as data manager, project planning and modem support.

MICHAEL has provided training at all levels. "It is no good installing state-of-the-art Office Automation and IT systems for the workshops which maintain Drinkwater Sabey's large commercial fleet using IBM PS/2 microcomputer networked on IBM Token Ring.

Continued enhancements and

systems development involve planned introduction of local area networks at remote locations.

Attwoods endorse that a close working relationship was the key to the success of this project. The association continues, with MICHAEL Business Systems providing enhancements to increase productivity and cost-efficiency for the company. Drinkwater Sabey is currently considering the implementation of systems for the workshops which maintain Drinkwater Sabey's large commercial fleet using IBM PS/2 microcomputer networked on IBM Token Ring.

Attwoods choose MICHAEL to aid their expansion

## RAM Golf UK tee-off with MICHAEL

**M**aintaining a leading position in the expanding golf market has enabled RAM Golf UK, the United Kingdom distribution subsidiary of the RAM Golf Corporation of Chicago, to increase turnover from £1.5m in 1987 to £2.5m in 1989. In developing the business, it became obvious to RAM, that one piece of equipment was definitely not up to par for the course - its computer!

Faced with the need for a complete new system, RAM called in consultants, Towns Ross and Co to produce a specification on its computing requirements. This was submitted to several leading computer services companies for tender response.

RAM managing director, Stuart Barber advises: "One dealer more than any other clearly demonstrated they



understood our business problems. Furthermore, the members of this dealer's sales team also possess professional accountancy qualifications in addition to computing expertise. These factors combined with the cost

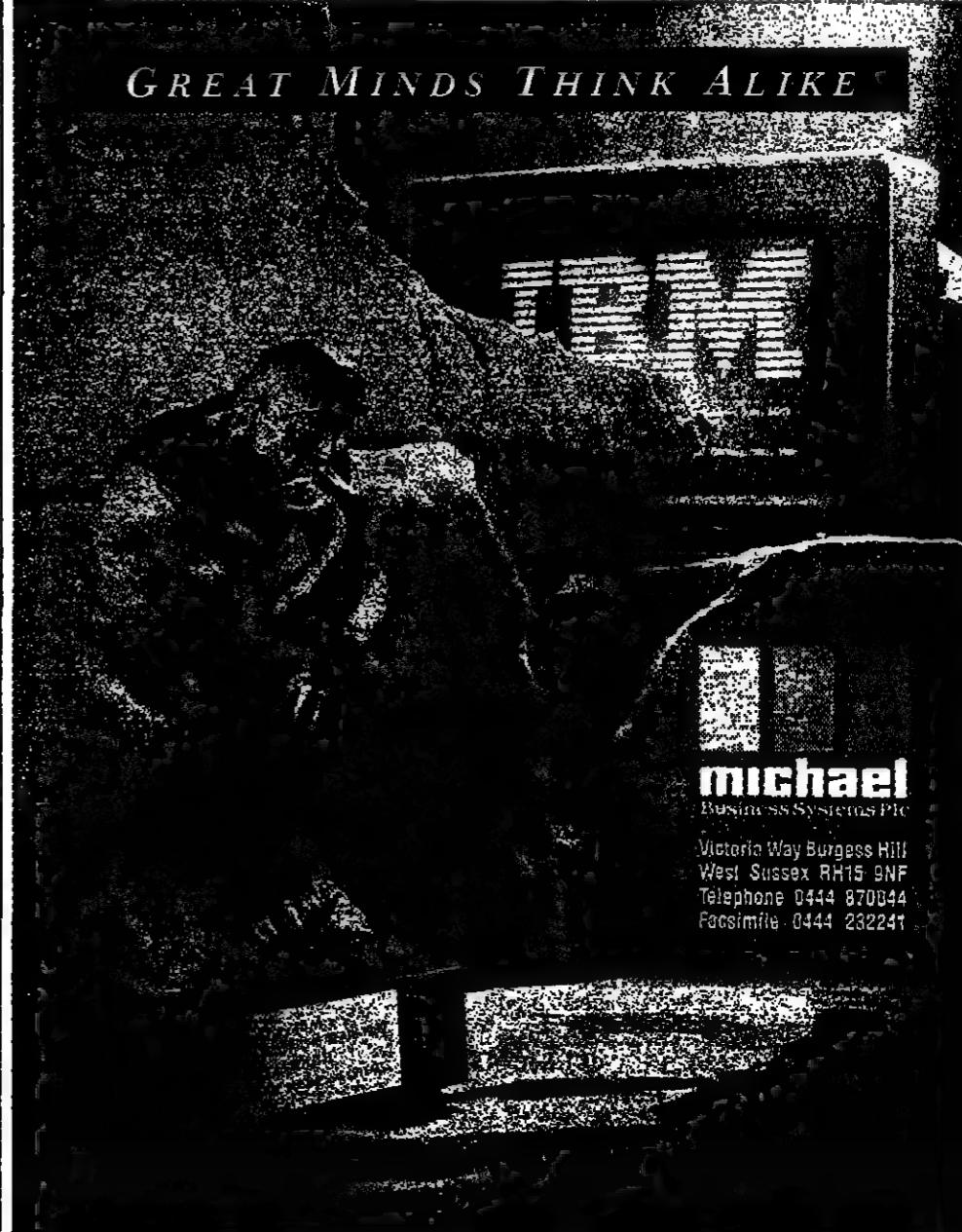
Ian Brooks and Virginia Kerridge of Barnfield College.

**A**ttwood's Plc is the parent company of a group of companies involved in the Waste Management and Quarrying Industries with operations in the United Kingdom, United States and West Germany. Drinkwater Sabey Limited the principle United Kingdom subsidiary of Attwoods is a long established and highly successful waste disposal, aggregates and landfill company.

Drinkwater Sabey employed the services of an on-line computer bureau with customised stock and order processing systems which provided sales invoicing and sales analysis

facilities. However, the company outgrew this service in a short time, its rapid growth soon overtaking the processing and reporting capabilities of the bureau. In addition, the company's board had decided to upgrade and improve day-to-day control of the business.

MICHAEL Business Systems was commissioned to design, develop and implement a variety of packages that included ticket production, invoicing and sales analysis and an IBM Mid Range System/36 computer was selected. This was subsequently enhanced to a "D" Model and currently supports some 55 users in



**michael**

Business Systems plc  
Victoria Way Burgess Hill  
West Sussex RH5 9NF  
Telephone 0444 870844  
Facsimile 0444 232241

# AMCOAL

Anglo American Coal Corporation Limited

(Incorporated in the Republic of South Africa)

Company registration number 01/01469/06

Results for the year ended March 31 1990, and declaration  
of final dividend

	1990 R'000	1989 R'000
Turnover	1 752 594	1 445 716
Operating profit before amortisation and depreciation	519 338	361 442
Deduct:		
Amortisation and depreciation	59 964	50 236
Operating profit	459 374	311 206
Interest and investment income (net)	104 286	53 005
Profit before taxation	563 660	364 211
Deduct:		
Taxation	305 774	193 675
-Current	292 483	149 817
-Deferred tax benefits	13 281	43 858
Profit after taxation	257 886	170 536
Deduct: Earnings attributable to outside shareholders subsidiary companies	1 673	4 924
Earnings attributable to Amcoal shareholders	256 213	165 612
Dividends declared:		
No. 133 of 125 cents per share declared October 31 1989	31 237	23 654
No. 134 of 260 cents per share declared May 2 1990	65 327	51 288
Number of shares in issue at March 31	24 889 943	24 899 223
Estimated number of shares qualifying for final dividend	23 125 943	25 015 223
Earnings per share (cents)	1 022.3	665.1
Dividends per share (cents)	385.0	300.0
Interim	125.0	95.0
Final	260.0	205.0
Dividend cover	2.7	2.2
The annual report for the year ended March 31 1990 will be posted to members on or about May 14 1990.		
<b>Dividend</b>		
On Wednesday, May 2 1990, the directors of the company declared final dividend No. 134, as follows:		
Amount (South African currency) 260 cents per share		
Last day to register for dividend (and for changes of address or dividend instructions) Friday, June 1		
Registers closed from Saturday, June 2 to (inclusive) Saturday, June 10		
Ex-dividend on Johannesburg and London Stock Exchanges Monday, June 4		
Currency conversion date for sterling payments to shareholders paid from London Monday, June 4		
Dividend warrants posted Thursday, June 21		
Payment date of dividend Friday, June 22		
Rate of non-resident shareholders' tax 15 per cent		
Johannesburg May 2 1990		



**CIS**  
Co-operative Insurance

**£1 BILLION  
BREAKTHROUGH**  
**Record growth in  
premium income**

**Results for 1989**

Another record increase in premium income, to £1,032 million (exceeding £1 billion for the first time).

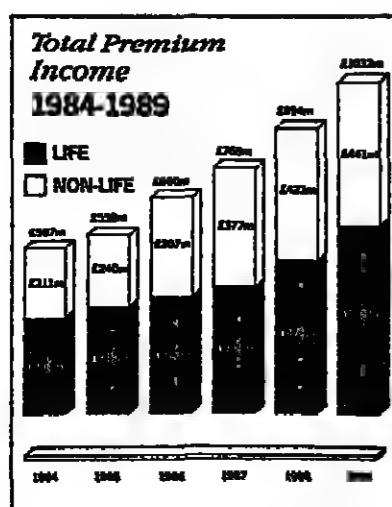
Life assurance and pensions premium income up by 25% to £591 million.

Motor and property insurance premium income up to £411 million.

Surplus on life assurance and pensions business up by 29% to £379 million – further increases in bonuses.

Household and motor policyholders qualify once again for special discounts on their premiums after just 3 years.

Highly successful launch of first two unit trusts by CIS Unit Managers Ltd.



It is pleasing to be able to look back on yet another successful year for the Society. The pattern of our business is changing much more rapidly than was the case ten or more years ago, and the future success of the Society will depend on our ability to respond to the radical changes being brought about in the financial environment in which we operate.

From the Report of the Chairman, Mr D. J. Wise, OBE, to the Annual General Meeting on 2nd May 1990.

CO-OPERATIVE INSURANCE SOCIETY LTD., MILLER STREET, MANCHESTER, M60 0AL  
The CIS is a member of LAUTRO, a part of a marketing group which includes CIS Unit Managers Ltd.

## UK COMPANY NEWS

### Kwik Save disappoints market

By Maggie Urry

SHARES IN Kwik Save fell 46p to close at 47p yesterday when interim pre-tax profits, for the 28 weeks to March 10, came in below market expectations at \$28.5m, against \$28.3m.

However, Mr Graeme Sebrook, chief executive, said the pressure on operating margins would be reversed in the second half, when the impact of non-recurring costs or of costs which also affected the second half of the previous year would no longer be felt.

The group raised sales by 26 per cent to £747.7m (£584.4m). Of the increase, inflation accounted for 5.5 percentage points, new Kwik Save stores 3.5. Victor Value stores acquired in February 1989 and converted to Kwik Save stores 7.2, and increased volume through comparable Kwik Save shops 12, a rate of volume

growth well above the industry average, Mr Sebrook said.

But operating margins fell from 5.6 per cent to 5 per cent, as operating expenses rose.

This trend would reverse in the second half with profits rising at a faster rate than sales.

Pressure on margins had come from the inclusion of Victor Value stores which operated at lower margins than Kwik Save stores; from refurbishment costs; introduction of electronic scanning which disrupted trade and meant more overtime payments; increased advertising spend; higher wages and short term problems with computer systems which needed updating.

The depreciation charge had risen reflecting capital expenditure, which was up from £18m to £28m in the half year.

Interest receivable had fallen

from £5.5m to £2m because of higher stock levels relating to changes in warehousing, and

because a corporation tax payment had been brought forward by three months, which had cost £700,000 in the half year, Mr Sebrook said.

Looking on the brighter side,

Mr Sebrook said the group had reversed trends of about three years ago when it had been losing market share, customers were buying a smaller proportion of their groceries in Kwik Save and the average transaction was not rising as fast as inflation. Market share was now 7.4 per cent, he said.

The move to extend the ranges in the stores which had been made possible by the introduction of scanning – previously check-out operators had remembered the price of every item in the store – was

still boosting sales. Now two thirds of sales were going through scanning tills.

He said 10 stores had been opened and three relocated in the first half which was fewer than hoped. About 20 would open in the second half mainly in-filling existing areas of operation. The group now had 35 stores in the London area which together were about breaking even, Mr Sebrook said, and had gained 1.7 per cent of the London market.

Asked about Dairy Farm, the Hong Kong based group which took a 20 per cent stake in Kwik Save in 1987, Sir Timothy Hartford, chairman of Kwik Save, said that although he had been cynical about Dairy Farm at first, the relationship had proved "remarkably friendly and constructive."

See Lex

### GKN sells foundations business to management

By Clare Pearson

GKN, the UK automotive and engineering group, is selling its foundations business to the management.

The business, to be renamed Keller, formed a small part of GKN's industrial services division. Last year it made trading profits of £4.4m on sales of £101.5m from operations in the UK, US and West Germany.

GKN said yesterday it viewed Keller as serving "limited markets of limited size". There were better opportunities for investment elsewhere.

The disposal did not imply it had any plans to restructure the rest of the industrial services division, where the aggregate trading surplus was £75m last year.

Keller provides services in the areas of foundation support, underpinning, ground retention, ground water control and seismic protection.

The management buyout is funded by Canavero 1989 Fund, part of Canavero Investments.

For further information contact GKN, 100 Newgate Street, London EC1A 7AA.

See also page 10 of today's Financial Times.

### IEP raises holding in Utd Scientific to 26.2%

By Clare Pearson

IEP SECURITIES, the UK investment vehicle of Sir Ron Brierley, the New Zealand businessman, has been buying more shares in United Scientific Holdings, the defence contractor which narrowly escaped being taken over last year. It now holds 26.2 per cent of the equity.

IEP said yesterday it had bought a further 2.23m shares, increasing its stake by about four per cent.

USI has said that IEP, which first declared a 9.3 per cent holding in February, has indicated that it does not intend to bid for the company.

Yesterday Mr Nick Prest, managing director of IEP, said: "We have discussed policies for the future of the company with them and there appears to be a coincidence of views. Clearly, if there were a disagreement that could be difficult."

Shares in USI closed yesterday unchanged at 68p.

Meggitt, the specialist engineering group, last November dropped its £104m bid for USI even though it had won acceptances representing 83 per cent of the shares.

It cited adverse financial information revealed by USI after the bid was launched.

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## UK COMPANY NEWS

## Fitzwilson rises sharply to £12m

By Jane Fuller

**FITZWILTON**, the investment group headed by the Irish-American businessman Mr O'Reilly, saw its pre-tax profit surge to £12.15m, or £1.2m, in 1989.

That compares with £5.26m achieved in the previous 18 months. Sales at the acquisitive group, which has just taken a stake in the loss-making glass and china concern Waterford Wedgwood, multiplied to £244.4m (£21.85m for 18 months). The 1989 figure included a seven-month full contribution from Keep Trust, the UK car distributor.

Mr Patrick Dowling, a member of Fitzwilson's executive committee, said Keep had five Ford and five General Motors dealerships. The latter had benefited from the success of the new Vauxhall Cavalier.

Acknowledging a forecast 10 per cent downturn in UK new car sales this year, he responded that 70 per cent of Keey's profit came from servicing, repairs and financing.

On the UK-based cash and carry side, which included five months from M6, Mr Dowling said profit was up 25 per cent. In a full year, profit contributions would be motorising 40 per cent and cash and carry 30 per cent, with the rest coming from the manufacture, in Ireland, of chest freezers and refrigerated road signs and vehicle licence plates.

Because of share losses, earnings per share advanced less rapidly to 11.2p (9.3p).

Last month the group announced the issue of about 33m shares at 130p to raise £39.6m. Of this, £25m were earmarked for Fitzwilson's share of a 39.8 per cent stake in Waterford Wedgwood acquired with Morgan Stanley, the US investment bank.

## B&C and plans for Celltech stake disposal

By Peter Marsh

**CELLTECH**, a private biotechnology company, said yesterday it was

looking for a senior industrialist to take over as chief executive and chairman. The announcement suggests to mean the company is likely to remain in the hands of a range of shareholders for the foreseeable future.

Celltech's future has been uncertain for some months as a result of a decision last year by British & Commonwealth Holdings, the company's largest shareholder, to put its 36 per cent stake up for sale.

Very many had hoped B&C's share in Celltech is thought to be worth about

Mr Dowling said the impact on Fitzwilson of Waterford Wedgwood, which last year lost £20m after tax, would be very limited because it owned only 84 per cent.

The balance of the cash raised would help to reduce Fitzwilson's borrowings of £22.5m and provide scope for further purchases. The two groups would be the core cash-and-carry and motor businesses, and branded products.

A final dividend of 3.5p makes a total of 3.5p (3.5p for 18 months).

### ■ COMMENT

Although full-year contributions from Keep, M6 and Novum, the freezer maker, will ensure that sales continue to surge ahead, earnings are expected to fall because of the extra paper. On Waterford Wedgwood, the first question is will the investment pay off?

The current strike is seen as a crucial trial of strength. The second question is will it sap Fitzwilson's management strength? Mr O'Reilly, also chairman of Heinz, and Mr Kevin McGowan, chief executive, join the Waterford Wedgwood board. The Fitzwilson camp plays down the diversion and says a strong team remains. But what of Fitzwilson's future? It has the scope to expand its core areas aggressively, particularly by picking up languishing garages. Yet in the long term its ambitions in the branded products field suggest that the down-to-earth core might be used to generate cash for more ambitious forays in which the benefit to earnings takes rather longer to filter through. A pre-tax profit forecast of £12m gives a prospective multiple of about 10, which seems about right.

## Far-reaching implications of Crown's sale

Ian Hamilton Fazey looks at the Williams' paint disposal to Nobel Industries

**M**R BRIAN McGOWAN, chief executive of Williams Holdings, says that its UK-based Crown Berger paint business was not exactly for sale but always open to offers. Having pruned it down and separated out the best bits to keep, Williams was not all that happy with it.

So when Sweden's Nobel Industries came along with a minimum of £205m he grabbed it.

With UK consumer spending uncertain, the sale should have a beneficial effect on Williams' financial performance this year, but it will also have far-reaching implications in Europe, if not world, paint markets. Crown Berger is one of the better regional players in a highly competitive market where ownership has for 10 years been concentrating among a few, mainly chemical industry giants.

It is second in the UK to ICI, but its annual sales of around 100 million litres made it about eighth in Europe, a similar size to Becker, Sweden's market leader and Nobel's rival. The purchase has moved Casco-Nobel, the Swedish group's paint division, from mid-league to near the top with Akzo and ICI, producing about 250m litres.

Mr Ove Matson, Casco-Nobel chief executive says that this will soon rise to nearer 300m as

the company advances. It is strong in Scandinavia, France and Italy but the last of these is a fragmented, if growing market, with hundreds of companies. Crown will give the Swedes solid stability in a good long-term market, whatever the temporary ups and downs of the UK economy.

ICI warmly welcomed the deal yesterday: "Whatever new competitive pressures this creates, we think that it is a good thing that Crown is going into the ownership of a company that is in the long-term paint business."

However, ICI is more relieved that the buyer was not Akzo, the Netherlands chemical giant which is its most aggressive competitor in Europe. That would have left ICI well in second place as the European single market approaches in 1992, whatever its strengths as the world's largest paint company.

Mr McGowan was expecting an offer from Akzo after weeks of rumours – untrue, he says – that Crown was for sale.

Certainly, there have been questions in the City over Williams' exposure to the consumer sector, squeezed by current economic conditions.

There have also been queries over how quickly the group's gearing levels – 40 per cent at end-1989 after deducting assets (not Crown) held for sale –

might allow a return to the acquisition trail. Williams had said that it believed there might be buying opportunities in the wake of the general downturn in business levels, although remained non-committal about its own plans.

Yesterday, Mr McGowan admitted to being ready to unload for the right price. What was left of Crown seems to have been sitting uneasily in the Williams conglomerate. It made 10.8 per cent on sales last year – good by paint industry standards, but not by Nobel's.

Decorative paint, the sector for Crown is mainly in, is at the low added value, low price and relatively low technology end of the building and home products market that Williams is in. Moreover, the business is only number two in the UK market, which is dominated by ICI's Dulux brands. Mr McGowan says that Williams has long been unhappy with this lowly position and saw no prospect of it changing.

Indeed, Crown's two technological innovations – Solo, its one-coat gloss brand and Advance its emulsion equivalent – have done well. However, the relative shares of Crown and ICI remain almost the same; industry sources say that any change appears to be among existing Crown brand

research and development.

An indicator of Casco-Nobel's commitment is that it is paying a high price for Crown, equivalent to about a year's turnover. Mr McGowan says that it works out at a price-to-earnings ratio of about 15 and is understandably pleased.

However, Crown's assets are either way if the price stays at £205m, Crown will have missed budget. If Williams had not sold, that would have meant at least £3.5m of this year's projected profits.

loyalists switching within the Crown portfolio.

This means better added value – the new brands sell at a premium of £2 above the normal £10 for 2½ litres – but not enough for Williams, which wanted a faster rate of improvement.

Mr McGowan also said yesterday that he feared ICI's response. The market was getting tighter as consumer spending started to fall, leading to worries that ICI taking a longer view, would be less worried about embarking on a price war.

ICI dismissed this view, claiming that Solo and Advance were good for the industry simply because they added value, forcing competition in quality. It now expects even more from Casco-Nobel, which it anticipates will take a longer view than Williams on the speed of returns from research and development.

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The rise of out-of-town sheds serving DIY home improvement markets has halved the numbers of retail outlets for paint by nearly half from 30,000 in 1976. The sheds determine the value of Crown to Nobel.

The half space is reserved for three brands only: the two leaders, which spend most on television advertising, and the retailers' own-label products. Television spending by the brand leaders, ICI and Crown, mirror their respective market shares. ICI has 34 per cent and spends at least £6m, double that of Crown, which has 17 per cent.

On top of that Crown has about a quarter of the own-label business, which accounts for 40 per cent of all sales. ICI, like Kellogg's in cornflakes, does not make paint for any-one else.

The shares rose 5p to close on a par with the offer price at £205p.

Mr David Young, Continental chairman, said that the deal would enable the company "to exploit more fully its existing and future opportunities." He said "we have felt uncomfortable that we could be the target of an unwelcome bid".

In March, the group reported interim pre-tax profits of £125,000 (£36,000 loss).

## Swedish bid values Cont Microwave at £15.8m

By David Owen and John Burton

USM-quoted **Continental Microwave (Holdings)** yesterday announced the terms of a recommended cash offer from **Phares Holdings**, subsidiary of **Nobel Industries of Sweden**, which values the Luban-based manufacturer of communications equipment at £15.8m.

Under the terms, Continental shareholders are to be offered 230p per ordinary share and 115p per convertible.

The group's directors and certain of their family members who hold in aggregate 26.7 per cent of the ordinary shares and 0.1 per cent of the convertibles have undertaken to accept the bid in respect of their entire holding.

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## The Royal Bank of Scotland Group plc

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**CITIZENS FINANCIAL GROUP INC.**

US regional bank holding company based in Rhode Island

## Profits maintained in difficult trading conditions

"THE SLOWDOWN IN THE ECONOMY IS EXPECTED TO CONTINUE DURING 1990 AND ALTHOUGH SCOTLAND IS EXPECTED TO FARE BETTER THAN MUCH OF THE REST OF THE UNITED KINGDOM, TRADING CONDITIONS OVERALL ARE LIKELY TO CONTINUE TO BE DIFFICULT. NEVERTHELESS, PROVIDED THERE IS NO FURTHER DETERIORATION AND THE TRENDS WE HAVE SEEN RECENTLY CONTINUE, WE REMAIN UNDAUNTED BY THE PROSPECTS FOR THE SECOND HALF OF THE FINANCIAL YEAR."

Sir Michael Herries

Chairman

Compared with the corresponding period last year, Interim pre-tax profits at The Royal Bank of Scotland Group increased by £2.6 million to £173.6 million. Sharply higher levels of provisions for bad debts in the half-year to 31 March 1990 offset an 11 per cent increase in total income. Sales of rescheduling country debt gave rise to a £10.8 million release of exceptional provisions made in recent years.

Despite the difficult economic environment, the Group's six operating divisions continued to trade profitably, and increased their business volumes.

The Group's total assets have increased by 16 per cent since 31 March 1989 and now stand at £29.6 billion.

The interim dividend has been raised by 16.7 per cent, from 2.4p to 2.8p per share.

We have continued with our development strategy. In February, we acquired a 19.9 per cent interest in Banco de Comercio e Industria, S.A., a

### FINANCIAL HIGHLIGHTS

	(Unaudited) Half-year to 31st March 1990 £m	(Unaudited) Half-year to 31st March 1989 £m	(Audited) Year end to 30th Sept. 1989 £m
Profit before taxation	173.6†	171.0	228.2‡
Profit attributable to ordinary shareholders	138.9	109.2	147.1
Retained profit	117.9	90.7	92.4
Total assets	29,593.9	25,445.5	27,435.7
Total shareholders' funds	1,510.2	1,294.8	1,410.7
Earnings per 25p ordinary share	13.9p	14.9p*	19.9p
Dividends per 25p ordinary share	2.8p	2.4p*	7.2p
Dividend cover (times)	5.0	6.2	2.8

\*Includes exceptional profits of £10.8m arising from the sale of LDC debt (1989 exceptional charge of £108.3m for the year).

†Adjusted to show the effects of the capitalisation issue in September 1989.

Portuguese commercial bank in which Banco Santander Group holds a 29.9 per cent interest, as part of our alliance. That same month, Citizens Financial Group agreed in principle to acquire BankWorcester Corporation, a bank holding company based in Worcester, Massachusetts, which would provide Citizens with access to an important new market and increase their customer base. Completion of the acquisition depends upon the necessary regulatory consents and the fulfilment of a number of conditions including limitations of new loan loss provisions.

Our new joint venture with The Scottish Equitable Life Assurance Society for the sale of life products was established as Royal Scottish Assurance plc in March.

Last December, we announced our intention to sell a controlling interest in A T Mays Group to Carlson Travel Group Inc., and this was completed on 30 April.

### PUBLIC WORKS LOAN BOARD RATES

Term	Effective May 2		Non-quota loans	
	by 1990	Att.	by 1990	Att.
Over 1 up to 2	15	15	15½	15½
Over 2 up to 3	14½	14½	14½	15
Over 3 up to 4	14½	14½	15½	15½
Over 4 up to 5	14½	14½	15½	14½
Over 5 up to 6	14½	14½	14½	14½
Over 6 up to 7	14	14	14½	14½
Over 7 up to 8	13½	13½	14½	14½
Over 8 up to 9	13½	13½	14½	14½
Over 9 up to 10	13½			

## UK COMPANY NEWS

## French seek to calm an unhappy marriage

Nikki Tait reports on CCF's decision to intervene at Framlington

A few weeks ago, Mr Paul Loach, managing director of Throgmorton Trust, appeared to have reached the end of his tether. Asked, probably for the umpteenth time, what the atmosphere was like at the trust's Framlington fund management subsidiary, he leapt across the plush lobby in the group's new Broadgate offices and flung open a door. It revealed a typical fund management office awash with low-key defiance. There was definitely no blood on the carpet, not even a raised voice.

This, it should be admitted, is in some contrast to the picture regularly painted of the fund management business which Throgmorton acquired after a bid struggle in 1988. Over the past couple of years, disaffected employees on the Framlington side, have given the press a rich vein to tap, and few adverse events — mainly centring on staff departures — have gone unnoticed.

The saga has undoubtedly been one of the most painful running sores the City has ever endured. In essence, it has represented a genuine culture clash between two "people" businesses. That, in turn, has led to some very public sniping. And a large number of innocent employees and investors have been caught in the crossfire.

Yesterday, the "solution" materialised. Credit Commercial de France, the French

banking group which sold a minority stake to Throgmorton in 1988, said that it would re-acquire a 25 per cent interest in the fund management business. This time, however, it will have the ability to move to a majority position. It will also get an initial three seats on the 12-man board, and its president, Mr René de la Serre, talked in florid terms about creating "a unique European fund management group".

But if CCF's arrival seems like a much-needed intervention, it also poses as many questions as it answers. For a start, will it stabilise the situation at Framlington, particularly in terms of further senior staff outflow?

Secondly, what does the apparent change of heart say about the strategy of the French bank, and changes underway in the fund management sector generally? And, thirdly, are there further general lessons about hostile predatory action for "people" businesses?

The background is complex. In a nutshell, Framlington, a quoted fund management company formed two decades earlier by partners of stockbrokers Laurence Prust, was approached by Throgmorton Investment Management Services in 1988.

Throgmorton, a privately-owned fund manager, differed from Framlington in that most of its funds were in the investment trust sector. Both sides

saw the logic of joining forces — unit trust funds are high-margin but volatile, while investment trust money is

year by year news of a Department of Trade and Industry inquiry into insider dealing in respect of share sales by directors of Acstar & Hutchinson, a small edible oils group. Mr Bob Seabrook, the former investment manager of Throgmorton, was one of the directors involved. Mr Seabrook, along with other directors, denied any wrongdoing.

There was further angst over the sacking of Mr Patrick Everard, a long-established Framlington analyst — a move later deemed by an industrial tribunal to constitute unfair dismissal. That prompted Mr Bill Sturtzoff, who had stayed on as Framlington's chairman, to leave altogether, while Mr Anthony Millard resigned from the board.

Some senior Framlington staff were still tied by "golden handcuffs", but overall the disident lobby could list about a dozen departures, ranging from fairly junior employees to some senior fund managers and ex-Laurence Prust partners, such as Mr Christopher Whitehouse or Mr Ian Rodgers.

So will CCF's re-emergence put an end to the unsettled situation?

Yesterday, there seemed to be a feeling that the move would probably help, despite the bank's previous sale of CCF, for its part, was keen to emphasise the complementary strengths of the two businesses — its own European, Canadian and Far East connections, com-

bined with Framlington's UK/US presence and its expertise on the equity side. The themes echoed those sounded in many of the recent links formed recently between continental banks and UK fund management groups.

However, Mr Loach said

there would be an unclipping of the handcuffs, together with the associated "non-compete" restrictions. These resulted from a five-year arrangement set up when Lawrence Prust formally cut its links with Framlington, and not previously due to expire before 1991.

Certain sums have been paid annually to ex-Laurence Prust partners and anyone leaving early foregoes the money not yet paid. The size of these benefits have never been quantified in detail, but the annual increments are believed to be worth about £50,000.

This "uncoupling", yet to be formally notified, makes the structure of the CCF deal interesting. Although there is a cash down payment, the bank is bearing the second payment on 275 per cent of funds under management next year. Mr Loach, however, denied that this was a precaution in case any funds left the group. It was rather, he said, a period in which details of the eventual marriage could be settled.

Even so, analysts suggest that the price which the French are paying for their Framlington "re-entry" is quite generous. According to



Bob Hickey

Shareholders who attended Unilever's annual meetings in London and Rotterdam yesterday were rewarded with 1-ounce bottles of Jubilé de Diamant, a limited-edition perfume formulated to mark the 60th anniversary of the corporate alliance which created the Anglo-Dutch food and consumer group, writes Clay Harris.

More than 100,000 bottles of the French perfume — a combination of rose, jasmine, iris, rare woods and mosses, lily of the valley and "a wisp of heliotrope" — will be distributed to many Unilever staff worldwide. It will not be sold commercially. The choice was appropriate after a year in which Unilever's acquisition of Fabergé and Elizabeth Arden made it one of the world's largest cosmetics companies.

Moreover, it reflected the nostalgic nose for fragrances of Sir Michael Angus, chairman (above), who began his business life in toiletries. He said he perceived a "sniff of lilac" although the formula gave no indication any was included.

The board emerged from the London AGM smelling of roses, exuded by a fragrance from Mr Hugh Jenkins of Financial Portfolio Managers. Only a few thorny questions punctuated the day, which saw no new financial information because Unilever's first quarter results are due on May 11.

Sir Michael, whose historians even managed to squeeze a few chuckles out of the dry-as-dust resolution to approve the dividend, was unfazed by the more pointed inquiries.

To a call for Unilever to support the "gallant Lithuanian people" by refusing to sell technology or products to the Soviet Union, he said: "I have a feeling that we probably can't do much to help Lithuania, Latvia and Estonia except to have sympathy." In any case, he said, the Soviet Union's "ability to buy goods — let alone value-added goods — is extremely doubtful in the short term."

He was able to give the same shareholder more satisfaction to an inquiry about a food ingredient. After consulting his technical colleagues, Sir Michael said: "No, we don't use it any more, whatever it may be." However, he was adamant that Unilever intended to continue salmon farming despite last year's losses; the operations in Scotland and Chile were not environmentally unfriendly, he maintained.

Questioned about Unilever's record in promoting women to executive positions, Sir Michael's positive tone was somewhat undermined when he observed that a fellow director had given "an undertaking that before he left the board, there'd be a woman on it. All I can say is, he's quite young."

But if there were no women directors, at least he could point to Mr Orme Readling, the former Dutch finance minister, who joined Unilever NV's advisory board yesterday. Cocking a snook at Barclays, Sir Michael said: "So we have our chancellor too."

## BLP 10% rise helped by North America

By Vanessa Houlder

BLP, the US-granted laminates and mouldings company, yesterday announced pre-tax profits of £2.15m for 1989, a 10 per cent increase over the £1.9m scored last time.

However, earnings per share fell from 8.5p to 8.1p, reflecting the shares issued to buy Woodgate Group, an edge banding group and Berg Group, a West German wrapped mouldings manufacturer.

BLP also announced the sale of TBS, the laminate company bought in 1988, to its original owners for £1.75m. TBS, which sells to construction and shop fitting markets, saw its profits fall last year and a recovery to 1988 profit levels is not envisaged in the short term. The company said it had changed shape since acquiring TBS and it wished to focus on core businesses.

Profits in the UK dropped from 23.51m to 25.68m in 1989, reflecting the difficulties of the furniture and DIY industries. North America contributed an operating profit of £1.1m compared with a loss of £397,000 previously, and 220,000 came from Europe.

The company said that current trading conditions were difficult because of high interest rates. However, it expected some synergy benefits to be realised this year.

A final dividend of 6.5p was declared, making a total of 25.5p.

## John Menzies acquisition

John Menzies has purchased Cargosave, a leading IATA wholesale air cargo consolidator. Cargosave offers wholesale air cargo services to the air freight forwarding industry.

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*Application will be made to the Stock Exchange for the grant of permission to deal in the new Ordinary Shares and Warrants in the United Securities Market. It is emphasised that no application has been made for these securities to be admitted to listing.*

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(Incorporated in the Republic of Ireland with limited liability under the Companies Acts, 1963 to 1983, Registration No. 109001)

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## MERGERS AND ACQUISITIONS

**CREDIT LYONNAIS:**  
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## TECHNOLOGY

The expression "shinkansha", or subcontract company, is as out of date in the world of Japanese electronics as the expression tradesman's entrance is in the European business community. Instead, Japan's blue chip electronic equipment manufacturers prefer the phrase "kyoryoku gisha", or co-operating company.

This co-operating relationship between the equipment maker and its suppliers is characteristic of Japan's electronics industry - as well as its car industry. It is one of the central planks which supports product quality, according to Tadao Kagono, professor of business administration at the University of Kobe. "About 90 per cent of the quality of the products is dependent on the quality of the parts that go into them," he says.

Whereas in Europe and the US parts manufacturers - the widget and cog makers - are usually viewed as the least glamorous sector of the electronics industry, in Japan they are more frequently recognised as innovative technology companies. "Small entrepreneurial companies grow up round the big assembly companies like Matsushita, and start off as suppliers to them," says Kagono. "When they acquire those skills then they can become global parts suppliers in their own right."

The problem, says Norinobu Hattori, senior manager for quality at Toshiba's portable computer factory in Tokyo, is to find a parts supplier which can shadow the development curve of the big manufacturers and keep up with their latest designs. If they achieve this, the co-operating relationship is a long-term one, extending beyond the lifetime of a specific product.

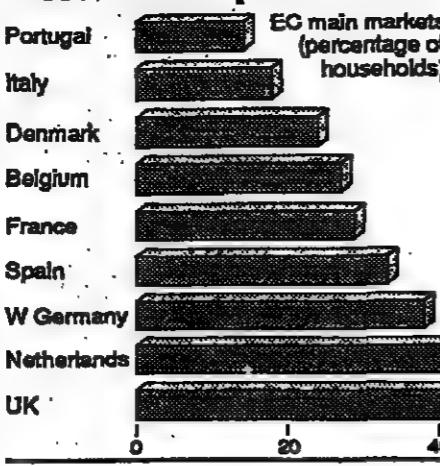
Many western parts suppliers find this concept hard to digest, says Kagono, citing the example of the UK arm of one of Japan's largest electronics companies which tried to take the same approach with a UK-owned supplier. "The Japanese company was amazed that after they had agreed on the development of one component, the UK company was prepared to stop there," reports Kagono.

The Japanese manufacturing system has spawned parts suppliers which rank with many of Europe's largest and most prestigious electronic equipment manufacturers. Most European consumers will be familiar with the names of Sanyo, Sharp, Sony or Toshiba.

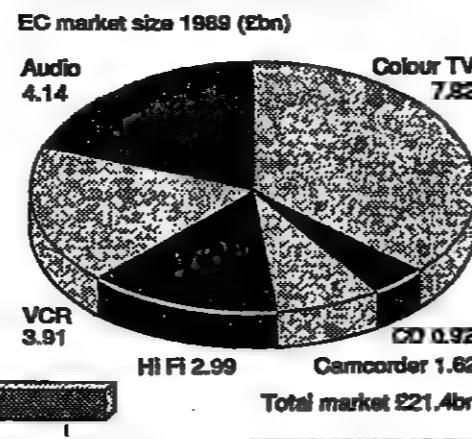
Della Bradshaw, concluding a series on Japanese manufacturing success, describes the relationship between electronic equipment makers and suppliers

## Quality game of follow the leader

### VCR market penetration



### Consumer electronics



But the name of the Alpa Electric Company is more likely to be met with a stunned silence.

Despite its western-sounding name, Alpa is a Japanese company. It generated a turnover of Y376.7bn (£1.45bn) for the year ending March 31 1989.

Alpa has opened manufacturing facilities where its Japanese customers need its products. It has more than 20 plants as far afield as Australia and Brazil, France, and Malaysia. In 1984, when many Japanese electronic equipment suppliers began moving their manufacturing bases to Europe, Alpa established a base in Milton Keynes.

In the UK, Alpa specialises in making components for the videorecorder industry, such as timer or radio frequency modulators, supplying both Japanese manufacturers and indigenous European equipment makers. Price the bill off one of today's videorecorders and it would be a fair bet that many of the widgets tucked inside come from Alpa.

Tumbling off Alpa's international production lines are such things as electronic switches and television tuners,

floppy disk drives and keyboards. The components on their own may not be very exciting. But together they comprise the bulk of the electronics industry's most popular products.

The expertise of these "co-operating" companies is not in designing and producing specialised chips - this is usually kept a closely guarded secret by the companies who have designed the products. Instead, their strength is in producing components of high quality and reliability that go into specific breeds of products - videorecorders, colour televisions sets or video cameras.

The key point is how to produce things," says Kyoshi Watano, managing director of Alpa in the UK. "The product designer has to think of the production process - the machinery and the method - when they design the product. The quality, cost and delivery time depend on it."

As miniaturisation has progressed, Watano points out, the production process has had to become more automated to handle the tiny devices, and the parts makers have had to

develop their own sophisticated machines to do the job.

The current pinnacle is a machine designed, manufactured and used by Alpa which mounts more than 300 tiny components onto a printed circuit board at one fell swoop of its robotic arm.

Employees from all the firm's European competitors who visit the factory in the UK are shown the machine, because, Watano says proudly, there is no risk of them copying the technique - they do not have the capabilities to do so.

Quality does not stop there, he says. There needs to be a "total approach", with the staff properly trained to use the machine in order to maintain the quality. One hundred of Alpa's UK staff, for example, have been sent to Japan for special training.

Watano is quick to highlight continuing developments in manufacturing techniques, mainly intended to reduce the cost of producing video technologies - colour televisions or videorecorders, for example. In the UK Alpa has developed a technique to build four video

recorder modulators on one board. Once stuffed with components the boards are snapped apart into the four different units.

The dependence of the equipment makers on the high quality and reliability of components is highlighted by Kiyoshi Kubota, deputy general manager of Hitachi's consumer electronics division, in Tokyo. He points out that 60 to 70 per cent of all components for his company's consumer goods - videocassette recorders and video cameras - are the most popular Hitachi products - are bought in from parts suppliers, usually the same parts suppliers that make widgets for Matsushita, Sony and Sanyo.

Given this, one difficult thing for the supplier is to maintain the confidentiality of the customer. "Confidentiality is our life," says Watano. But he believes that Alpa's independence as a supplier means manufacturers are prepared to divulge information early in the development cycle.

The answer could be to use radio signals between the different computer terminals. Telesystems, of Toronto, has developed a radio-based local area network, called Arjan, which will be available in the UK from ChaseCom, of London, in the autumn.

Arjan uses a technique

called spread spectrum technology, which means that the data is spread over a broad band at a much lower density than conventional radio signals.

The advantage of the technique, developed originally for high security military applications, is that the signals are difficult to detect by would-be tappers and there is little chance of interference from other radio stations.

The system is effective

between IBM and compatible PCs sited up to 90 metres apart, even when separated by walls.

### Computers listen to radio signals

ONE of the biggest problems with installing a network of office computers is where to house the mass of spaghetti wiring which inevitably accompanies it.

To make sure adhesives do their job properly, Pora, the contract research company based in Bath, has developed a vision system which keeps an eye on how robots on the production line apply the glue. The aim is to ensure that the right amount of adhesive is applied in the right place, be it on a cooker or a car body.

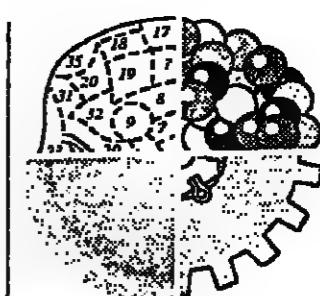
The vision system uses a charged coupled device - the photo-electric circuitry which is used in video cameras. The images from the production line are transmitted along an optical fibre pipe to the production control computer.

at the critical moment and the two pieces of material come apart.

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### WORTH WATCHING

by Della Bradshaw

vent-based herbicides it maintains its toughness.

The filled sachets are then housed in an injection moulded polypropylene pot, from which they can be dropped straight into a tank of water. There, the packaging dissolves and the herbicide is diluted.

The advantage of the packaging is that it minimises the chance of the chemical touching either humans or the outer packaging, which is discarded.

### Sun workstation rises faster

AS the workstation becomes more popular as a tool for carrying out large processing tasks, even this speedy desk-top machine is beginning to slow down under pressure of work.

Sky Computers, of Chelmsford, Massachusetts, has

developed a way of upgrading Sun workstations to make them go even faster. Its Sky-board increases the machine's processing speed by between seven and 20 times. The board contains two Risc (reduced instruction set computing) microprocessors from Intel, the 8038 and the 8048.

The UK distributor of the board, MicroSystem Services, of High Wycombe, believes the board will find a home

in such applications as financial modelling, seismic analysis or simulation.

The package's vanishing act

A PACKAGING material which dissolves in water but is not affected by solvent-based chemicals has won its inventor this year's Institute of Packaging award as Packaging Innovator.

David Edwards developed the packaging concept for Rhone-Poulenc Agriculture, part of the French Rhone-Poulenc group. Although initially developed for use in agrochemicals it could have applications in many other industries.

The package comprises a pouch made of polyvinyl alcohol, a water-soluble plastic. But when filled with en-

zymes, the plant converts the water-soluble plastic into a water-soluble polymer.

The only problem with the trees is they do not grow - which may be an advantage, both in the case of the palm trees on the one hand and the bonsai on the other.

The trees are preserved by dipping their roots in a chemical soup which the plant sucks up in the same way as a flower in a vase drinks water. The main chemical in the solution is glycerine.

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## COMMODITIES AND AGRICULTURE

# Opec production target remains elusive

By Steven Butler in Geneva

THIRTEEN oil ministers in Geneva were last night making every effort to wind up what they hoped would be one of the shortest meetings on record for the Organisation of Petroleum Exporting Countries.

Prospects for achieving this elusive goal, however, were in danger of slipping away. The tendency which journalists, who spend days and nights in hotel lobbies, fondly refer to as Opec time reared its head

again as the meeting was postponed, because the ministers could not agree on a formula for cutting back production of oil.

Oil markets none the less paid kindly to the remarks made by some ministers that the meeting was expected to adjourn properly the night was out. North Sea Brent oil for June delivery finished European trading at \$17.425, up 0.10 on the day.

## Nervous trading in a market held in limbo

Steven Butler on legal changes which have meant confusion for Brent crude dealers

**T**HE forward market for North Sea Brent crude has entered limbo. Traders have closed out positions and held trading to a minimum.

They are waiting for the legal and regulatory authorities on both sides of the Atlantic to attempt to sort out what has now become an exceptionally confused situation. It was two years ago that the US court gave a preliminary opinion that the market in which British-produced oil is bought, sold and delivered mainly in Europe - was a US futures market.

The position appeared so absurd to traders that they assumed it would soon be overturned and afforded it only passing notice.

When instead, this was confirmed on April 18, the market went into shock. Some big traders, including Shell, cut off all contact with American traders.

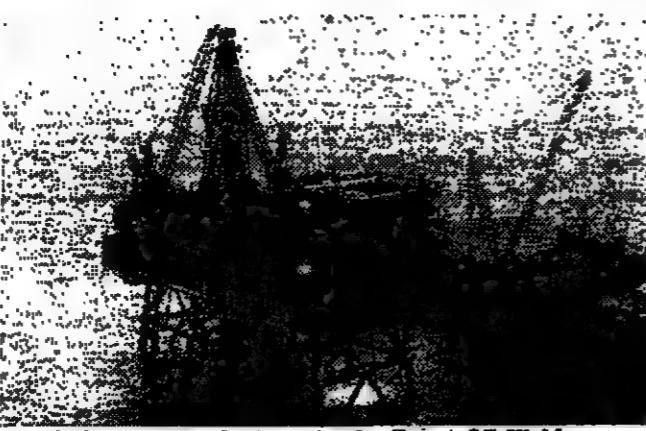
Others held their transatlantic trades to a minimum, while US participants in the market began moving their operations offshore. Exxon, on the advice of lawyers, quit the market altogether.

Exxon said yesterday the decision could affect its participation in the forward markets as much as Russian gas oil or heavy fuel oil.

Their fear is not just that traders may be in violation of US law, under which off-exchange futures transactions are illegal. It is also that traders on the losing end of a deal might abrogate contracts, cry foul, and seek redress in the US courts.

This is not very different from what happened in the case of Transnor, the small Bermuda-registered trading corporation, which provoked the current turmoil by seeking damages from BP, Conoco, Exxon, and Shell in US courts. (Shell and BP settled out of court.)

The movement of trading out of the US appears to reflect confidence among traders that eventually the long arm of the US law will not be able to grab non-US persons, as the law calls them, trading with each other offshore.



North Cormorant platform in the Brent Oil Field

Even this, however, is inconsistent with Judge Connor's ruling, that a market having even the slightest impact on US commerce was not entirely a foreign market and was therefore a US market. This concept could potentially encompass far more than just the Brent market, and include everything from the Tokyo Stock Exchange to a Middle Eastern rug bazaar.

Do the US courts really want all this extra business?

An initial announcement by the US Commodity Futures Trading Commission, which said it was looking for ways to keep the market open to US traders, implicitly recognised that even the CFTC could not control traders everywhere. It might try to keep the market open to US companies by taking a 'no action' ruling, that is, agreeing to let matters be.

Even this action, however, may end up giving sanction only to traders who use the underlying physical commodity, which in itself would severely cut liquidity in the market for no apparent good purpose.

The British Government objected loudly on Tuesday, when it complained to the CFTC that the US court decision was against international law and damaged the national interest.

But even the British Government could only object legitimately to the extra-territoriality implied in the Judge Connor's decision. US law will

always, obviously, apply to US traders dealing from the US.

The market is being kept alive because traders are betting, rather cautiously, that the British position at least will prevail and the market will carry on more or less as before, perhaps with less direct US participation.

The current shape of the Brent forward market traces its origins to the early 1980s, when oil producers were required by the UK Government to pay tax on their oil production on the basis of market-determined prices.

This led to the practice of 'tax spinning'. By this method, an oil company would sell a contract to deliver oil into the market.

This contract would pass through many hands and frequently end up back with the original company, completing what the market called a 'day chain'. Positions would be cancelled out, losses and gains paid up, and the oil company was able to pay tax based on the lowest price paid for an individual cargo while it shipped the oil off to its refinery.

The system was subsequently changed so that tax was paid based on what the company could actually earn for the oil. The idea for the UK did not suit, however, was that it accepted other oil companies of manipulating the price down in order to lower the UK tax burden.

The case, if proved, could potentially result in huge liabilities for the companies involved, although this is still theoretical until evidence begins to be heard on May 21.

Meanwhile, it is the successful establishment of jurisdiction in the case that has shaken the market.

A loss of liquidity in the Brent forward market will have no direct impact on oil production, nor indeed on the level of oil prices paid. But it does gum up considerably the efficiency of the process through which prices are determined for a large portion of the world's traded oil.

Brent is the benchmark North Sea crude, the most widely traded of any international crude. Although liquidity in the trading of West Texas Intermediate crude in the US is greater, particularly through futures trading at the New York Mercantile Exchange, WTI is not exported and prices can reflect local distortions.

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The case, if proved, could

The Opec ministers are trying to patch together a formula that would reduce Opec production by 1m or more barrels a day for the next two months in order to shore up sagging prices.

They will meet again in June for an agreement covering the second half of the year. The Opec secretariat now believes that demand for Opec crude oil will average 22.52m b/d this year.

Although all Opec ministers appear united on the need to

drain oil out of the world supply system, agreement on who is to cut production by how much, and how it is to be presented is more difficult.

Countries which are over-producing, such as Kuwait, appear to want sacrifices all around, even from countries producing under their quota. This is on the rationale that quotas do not realistically reflect current production capacity in Opec countries.

**Sucden says it is content with 60% sugar share**

By William Dawkins in Paris

**SUCDEN ET DENNERES** (Sucden), the French commodity trader which controls 60 per cent of the world's freely traded sugar, has no wish to increase its market share, according to Mr Jacques Bacheller, the group's managing director.

"We have a very considerable part of the world market. It is not necessary to go any further. Our policy now is to diversify into other trading activities and into agri-food businesses at the same time," said Mr Bacheller, in a rare interview.

This clarification of Sucden's strategy is significant given the group's reputation for surprising the market with sudden large commodity purchases.

The group has released details of its acquisition of a controlling stake in Chile's near-monopoly sugar processor, Industria Azucarera Nacional de Chile (Inacsa), which had sales of dollars 770m last year.

Sucden is also one of the world's largest cotton traders and late last year launched an ambitious diversification into the oil market by buying 10 per cent of Iran's crude output over the next 15 years, through a private contract with the Iranian government.

It may be possible to organize a different sort of market that achieves the same sorts of efficiencies, although no one knows quite how this would be done, or indeed, why it would be necessary.

It is difficult to imagine what advantage the US would achieve by fixing its laws and regulatory system so that US companies cannot participate in the Brent market.

This is the underlying reason for optimism among traders that the current storm in the market will eventually blow over. Brent crude, in spite of production hiccup this year, will be supplying 30 to 40 cargoes of oil a month for some years to come.

When, as is likely later this year, the Brent and Ninian crude streams are combined, liquidity will rise still higher, increasing the efficiency of the market and extending the life of Brent as an international market.

The oil will be produced. It must be sold at arm's length at a market determined by a US judge, not by a US court. A US judge may determine in denying an injunction that participation in such a market brings it no conceivable benefit. He could deny this to the rest of the world?

# Australia's stock of unsold wool is likely to triple

By Kevin Brown in Sydney

AUSTRALIA'S stockpile of unsold wool could triple from 2.4m bales to more than 7m bales (158.7m kg) within the next three years, a senior official of the Australian Wool Corporation said yesterday.

Mr Andrew Becher, the corporation's manager for New South Wales and Queensland, also said that a levy on wool producers which principally finances stockpiling may have to rise from 8 per cent to 25 per cent at the start of the next financial year in July.

The Australian Wool Council, which will determine the size of next year's levy in June, had been thought to be considering an increase to 15 per cent. However, Mr Becher's comments, in an interview with the Financial Times, indicate that the rise may be greater than expected.

The price fall was caused largely by the withdrawal from China, which was a leading purchaser of Australian wool in the three years to 1988.

Mr Becher said that a significant rise in the levy could have a severe impact on producers.

## Coarse grain deficit is forecast by IWC

By Bridget Bloom, Agriculture Correspondent

THIS YEAR, world consumption of coarse grains could exceed production for the fourth consecutive year, reducing stocks to their lowest level since the mid 1980s, the International Wheat Council said yesterday.

In its latest monthly report, IWC says that world consumption of coarse grains, led by maize, is projected at 833m tonnes this year, only slightly higher than in 1989-90. Production is forecast at 821m tonnes, down from 823.5m in 1988-89. Higher than anticipated demand for maize in the US and elsewhere has sent prices rising in recent months to the point where the substantial gap between coarse grains and wheat that developed in 1989-90 has begun to narrow. Prices for new crop wheat, at around \$120, have descended to the level of maize, IWC reports.

However, aggregate carry-over of stocks is expected to decline to 121m tonnes by the end of 1990-91 (June-July), well down from the 1986-87 record of 234m tonnes and the lowest since 1984.

IWC's five factories also make animal and fish feed and apple juice.

While Mr Becher has no plans to scale down IWC's sugar processing activities, he plans to build up production of foods with sugar content, possibly fruit juice and jams.

No price is being revealed, but IWC has a stock market capitalisation of dollars 400m, Chile's second largest. Its profits control 80 per cent of world trade in meat diamonds. In the first two months of 1990 sales in Japan jumped by 18 per cent following a 12 per cent increase last year while sales in the US rose 10 per cent.

The stake in IWC is held by a joint company, 70 per cent owned by Sucrea and 30 per cent held by Kuek, and which holds four of Chilean company's seven board seats.

Mr Julian Ogilvie Thompson, the group's chairman, said that he expected this year's sales to show the same sort of growth.

"Demand for diamond jewellery is continuing to grow both at the rate and in a regional pattern similar to that of last year, and the mood in the cutting centres as well as the retail trade generally is positive."

He said De Beers' 5.5 per cent average price increase in March had been "readily absorbed" because it impacted mainly on those diamonds currently in strong demand.

## Japan diamond jewellery market to overtake US

By Kenneth Gooding, Mining Correspondent

JAPAN IS likely to overtake the US this year as the world's largest retail diamond jewellery market, according to De Beers, the South African group which controls 80 per cent of world trade in meat diamonds.

In the first two months of 1990 sales in Japan jumped by 18 per cent following a 12 per cent increase last year while sales in the US rose 10 per cent.

According to De Beers, world diamond jewellery retail sales last year grew by 4 per cent to US\$10bn, involving 6m pieces and a total of 14.7m carats.

## Chicago

SOYABEAN 5,000 bu min/cents/bushel

Close	Previous	High/Low
May 29	6274	6260 6290
Jul 5/10	6254	6250 6260
Aug 5/10	6242	6238 6246
Sep 5/10	6232	6228 6236
Oct 5/10	6215	6210 6220
Nov 5/10	6195	6190 6200
Dec 5/10	6175	6170 6180
Jan 5/10	6151	6146 6156
Feb 5/10	6127	6122 6132
Mar 5/10	6102	6097 6112
Apr 5/10	6074	6069 6084

BOYABEAN OIL 40,000 bu cents/gal

Close	Previous	High/Low
Jan 5/10	22.87	22.82 22.92
Feb 5/10	22.92	22.81 22.93
Mar 5/10	22.95	22.83 22.96
Apr 5/10	22.97	22.85 22.99
May 5/10	22.98	22.87 23.00
Jun 5/10	22.99	22.88 23.00
Jul 5/10	23.00	22.99 23.01
Aug 5/10	23.01	22.99 23.03
Sep 5/10	23.02	22.99 23.05
Oct 5/10	23.03	22.99 23.07
Nov 5/10	23.04	22.99 23.08
Dec 5/10	23.05	22.99 23.09
Jan 5/10	23.06	22.99 23.10
Feb 5/10	23.07	22.99 23.11
Mar 5/10	23.08	22.99 23.12
Apr 5/10	23.09	22.99 23.13
May 5/10	23.10	22.99 23.14
Jun 5/10	23.11	22.99 23.15
Jul 5/10	23.12	22.99 23.16
Aug 5/10	23.13	22.99 23.17
Sep 5/10	23.14	22.99 23.18
Oct 5/10	23.15	22.99 23.19
Nov 5/10	23.16	22.99

## LONDON STOCK EXCHANGE

## Futures demand supports share rally

THE FUTURES market again came to the help of UK stocks yesterday and share prices made further progress despite the shadow ahead of today's voting in the British local elections. Trading volume showed some improvement and the market was more than 27 FT-SE points ahead until buyers backed away as Wall Street opened cautiously and the premium on the Footsie futures narrowed.

The mood remained somewhat uncertain, with market strategists questioning whether the low point of the present cycle has been reached. A firm performance from the banking sector,

Accident Deadline Dates	
First Deadline	Apr 30
Apr 25	May 14
Options Deadlines	May 10
London Stock Exchange	May 24
Accident Days	Apr 27
May 2	May 11
May 27	May 25
May 30	May 21
May 4	June 4
New time deadlines may take place from 1990 and two extra steps earlier.	

helped by a satisfactory interim report from Royal Bank of Scotland, provided a base for the rest of the equity market.

But the corporate sector continued to deliver shocks to the market's confidence: Johnson Matthey, the special metals refiner, disclosed a cost-cutting

and streamlining programme, and shareholders of General Accident were warned of the costs of this winter's stormy weather.

At the close, the FT-SE Index was 12.7 up at 2,137.6 on Sean was 12.7 up at 2,137.6 on Sean 452m shares, against 370.6m in the previous session. Equity trading was very selective, however, with such leading stocks as ICI, which led ahead earlier in the week, recording turnover of only 620m shares and Rank Organisation only 550,000.

Most of the reasons put forward to justify yesterday's upturn appeared to rest on technical arguments, the burden of them being that the

market was "due for a rally," or "looking oversold." But Stock Exchange detailed statistics for last week disclosed that equity trading increased, albeit moderately, to 610m on Thursday and 552m on Friday. In the face of such selling, marketmakers were marking prices down sharply at the end of the week and the institutions may now be picking up stock.

Fairly heavy buying of the FT-SE June futures contract has been seen over the past two days, including one buyer of 2,500 contracts yesterday.

But equity traders are poised to face bad news for the ruling Conservative Party from the

UK local elections when the market opens tomorrow morning. In recent months, the poor showing by the Conservatives in opinion polls has been seen as disconcerting for non-UK investors. However, the shakeout in equities last week may represent a discounting of the election results, or even of the domestic inflation statistics due next week.

OB斯 Phillips & Drew, in its latest UK economic review, maintained that 1991 would see "a substantial improvement" although it expected domestic average headline inflation this year to exceed 8 per cent and base rates to stick at 15 per

cent. The mood remained somewhat uncertain, with market strategists questioning whether the low point of the present cycle has been reached. A firm performance from the banking sector,

## KwikSave falls on figures

THE INTERIM figures from discount food retailer Kwik Save led to a rapid fall of more than 50p in the shares. Analysts described the fall as overdone and the share price picked up to close at 470p, still a net decline of 45p.

The profit figure of £28.5m was 12 per cent higher than the previous year but below analysts' forecasts. Mr Bill Myers at Henderson Crosthwaite said the shortfall was due to between £3m to £3.5m of one-off costs arising from the integration of the recently acquired Victor Value chain into the company. He cut his full year profits forecast by 50p.

Ms Kimian Cooke at Smith New Court trimmed her forecast to 288m from 283m, saying: "We were expecting the Victor costs, and the change in forecast reflects only a marginal shortfall in profit." She suggested the "overdone" share price weakness might have arisen from concern over competition in the UK from the newly arrived West German food retailer Aldi. Another researcher said the "uneasy analysts" meeting did not help the shares.

Others to lower full year forecasts included Goldsmith Sachs, down slightly to 285m, and S.G. Warburg, reduced by 5m to 283m.

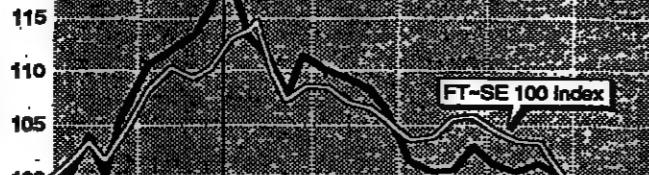
Brewers weak

One of the worst performances of the day among the FT-SE 100 stocks was Scottish & Newcastle. Dealers and shareholders were units in a 5.5 per cent fall in the shares. Scottish & Newcastle, down 5.5m to 3.5m, shares closed 7p down at 290p, the lowest level of the day, on an unexpected turnover of 2.1m.

The decline seemed to drag much of the rest of the sector lower against the market trend. Bass, which had been particularly strong on Tuesday, lost 5 to 53p, while Whitbread "A" eased 3 to 364p. Guinness shed 5 to 664p despite presentations being held by the company this week in the US, and a positive meeting for Canadian whisky group Seagram in London yesterday.

But some analysts pointed out that the brewing and distilling sector had reached an all-time high relative to the market on Tuesday, thus suggesting that technical factors were also at work.

The price of crude oil held firm as Opec talks got off to a



quiet start in Switzerland and was reflected in the performance of shares in the sector. Volatile Enterprise added another 13 at 553p. RPT hardened 7 to 435p and Shell climbed 7 to 435p. Trading was light. A summary of the presentation by Shell to brokers and investors, held after the market's close, did the company's shares no harm. Second-line exploration and production companies also did well, with Hardy showing a gain of 6 to 171p, Prenter rising 1% to 90p and Goodfellow putting on 2 at 99p.

Cater had a particularly good day, closing 7 better at 255p. Dealers noted a single keen buyer in early dealing, probably part of a small pre-gramme trade.

Lamco, caught up in the good mood, rose 18 at 150 one month, helped by an oil find in British North Sea block 15/26, where Lamco has a 40 per cent interest. "A nice little discovery," commented Mr Keith Morris of Kilcat & Aitken.

USM quoted Tullow Oil was 2% down at 16p shortly after announcing a one-for three rights issue to raise £25.5m. The shares had recovered by the close to 18.5p.

The market shrugged off a return to profit of 25% against a 35% loss in 1989 - the second consecutive year of decline from British Minerals. The shares shed 10 to 58p as the company revealed plans "for significant extensions to its coal and gold interests in Australia" and said it was considering the acquisition of additional mineral interests in the US at the US annual meeting in July.

Royal Insurance, out of favour recently, rallied by only a few pence to 430p, with Goldman agreeing with recent criticisms of Royal's results in the US, but adding that the company seemed to be building a strong reserve position.

Legal & General (350p) and Guardian Royal Exchange (218p) showed minor gains on the day after modest trading volume. Sun Alliance, down 3 at 297p, reacted to bearish brokerage comment.

Traders in the building

sector, unsettled recently by a batch of warnings from the leading names on the implications of the downturn in the UK economy, were cheered by the interim statement from Royal Bank of Scotland. A modest increase in first-half

## NEW HIGHS AND LOWS FOR 1990

NEW HIGHS ON:  
BRITISH FUND (1) ELECTRICALS (2)  
PRODUCTION, TRUSTS (3)  
NEW LOWS ON:  
BRITISH FUND (2) AMERICANS (4)  
COTTON (5) COTTON (6)  
HOLDINGS (7) CHEMICALS (8) STORES  
(9) ELECTRICALS (10) ENGINEERING (11)  
FOODS (12) FOODS (13) PETROLEUM (14)  
MOTORS (15) METALS (16) PACKERS (17)  
PROPERTY (18) TEXTILES (19)  
OVERSEAS TRUSTS (20) OIL (21) VINS  
MARKET (22)

## APPOINTMENTS

Mr Jos Coed as managing director of its new subsidiary ICOM Belgium. This company has been formed to project manage the establishment of the new Belgian Futures and Options Exchange, BELFOX. Mr Coed was executive director, finance and administration.

■ Mr John Sheldrick, currently group treasurer of The BOG Group, will join JOHNSON MATTHEY as finance director later this year. Mr Harry Fitzgerald, managing director of Top Technology and Hamburg Advanced Technology Trust, and Mr Charles Parker, commercial director of Charter Consolidated, have been appointed non-executive directors of Johnson Matthey.

■ Mr Brian Philips, managing director of PARKFIELD DIRECT MARKETING, has taken on the additional managing responsibilities of Parkfield Advertising, and Sheetfed Printers.

■ TAYLOR YOUNG INVESTMENT MANAGEMENT has appointed Mr Francis T. Baring as a senior investment manager. He was a portfolio manager at Barings Investment Management.

■ ICHG FINANCIAL MARKETS, a subsidiary of International Commodity Clearing House, has appointed

Mr Michael Sundberg as a director at the annual meeting, following the group's decision to concentrate on home entertainment and computer peripherals.

■ Mr Rill Alberry, general manager of the Lancashire Building Society, has been elected chairman of the NORTHERN ASSOCIATION OF BUILDING SOCIETIES.

## Senior post at Stock Exchange

■ Mr Eric Margree has been appointed managing director of the settlement services division of THE INTERNATIONAL STOCK EXCHANGE, London, from June 1. He will join the Exchange on a full-time three-year secondment from Barclays Bank, where he is corporate director of the financial institutions unit.

■ TAYLOR WOODROW PROPERTY CO has appointed Mr Trevor Thomas (above) to the board.

■ Sir Michael Sundberg joins the board of POLLY PECK INTERNATIONAL as a non-executive director from June 1. He was chairman of the Hong Kong and Shanghai Banking Corp. 1977-86. Mr Joe Harris, chief executive, textile division, retires at the annual meeting (May 22), but continues as a consultant. Mr Steven Breeze, chairman of Russell Hobbs Tower, will not

be seeking re-election as a director at the annual meeting, following the group's decision to concentrate on home entertainment and computer peripherals.

■ Mr Christopher Fitzpatrick, managing director of SCHOLLES GROUP subsidiary, Wyke, and a main board director, has been appointed group managing director. Mr Rex Hargreaves, chairman and managing director, becomes chairman and chief executive. Mr Dennis Todd joins the main board as group technical

director. He was involved in international marketing with the GE/GEC joint venture, Vynckier, based in Belgium.

■ Mr Michael Sanderson has been appointed president and chief executive of Instinct Corporation, New York, a wholly-owned subsidiary of Renters. He was chairman and chief executive of Merrill Lynch Canada and succeeds Mr Robert Reid, who remains executive vice president of Instinct.

## EUROCOP HOLDINGS

■ Eurocop Holdings has appointed Mr Colin Gilbert as group legal director.

■ Louise Bennett (above) has been appointed director of information technology at THORN SECURITY, a new post. She was head of information technology at

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## **AUTHORISED UNIT TRUSTS**

Left Case. 114  
Days Prior Prior

JAN GROWTH						JAN GROWTH					
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PERCENTAGE						PERCENTAGE					
GROWTH						GROWTH					
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## **GUIDE TO UNIT TRUST PRICING**

**NETT PRICE**  
These represent the marketing, administrative and other costs which have to be paid by our purchases. These charges are included in the price when the customer buys **NETT PRICE**.

**OFFER PRICE** The price at which sales may be made. **BID PRICE** The price at which sales may be sold.

The difference between the offer and bid prices is determined by a formula laid down by the government. In practice, wait times increase roughly a month approves period. As a result, the bid price is often set well above the minimum normative offer object is stated. The specification refers to the table, however, the bid rates related

The minimum permissible price which is called the *consolidation price* is given in the table. However, the bid price request must relate to the consolidation price in circumstances in which there is a large excess of sales of votes over purchases.

The line shows alongside the food preparer's power is the theory at which the cook must daily content himself at some master. This is indicated by the general principle we observed and was true. The

presently at higher latitudes than is indicated by the original specimens. The latitudinal limit was, however, The species are as follows: ♀ - 1300 to 11,000 hours; ♂ - 1,000 to 1,400 hours + 2,000 to 2,700 hours; ♀ - 1700 to 2,000 hours.

**HISTORIC PAPERS**  
The letter H denotes that the document will deal on a historical prior basis. That means that invention can obtain a firm evaluation at the time of drafting. The papers shown are the latest available before publication and may not

From prescription to dispensing. The patient where are the before and after before medication and why are the current standing levels because of an increasing particular concernment or a switch in a formulated pricing basis.

**FORWARDED PRICING** The letter F denotes that prices are set on a forwarded basis so that importers can be given no definite price in advance of the purchase or sale being carried out. The price appearing in the newspaper thus the prices at which draft or bill of exchange are drawn.

The next regular report and statement of accounts can be obtained free of charge from your Member.

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Unit Price	Wk Price	Yield	Wk Gross	Unit	Price	Wk Price	Yield	Wk Gross	Unit	Price	Wk Price	Yield	Wk Gross	Unit	Price	Wk Price	Yield	Wk Gross	Unit	Price	Wk Price	Yield	Wk Gross	
Thames Unit Managers Ltd CLOSERF	52.00	—	—	100.00	HM Rothschild Asset Management Ltd	54.8	53.8	10.20	100.00	Barclays Life Assurance Co Ltd	61.53	55.64	—	—	Equity & Law - Carter	107.0	110.5	—	—	Guardian Royal Exchange	107.0	110.5	—	—
SI Dividend Fund WIM 7HF	61.00	7.25	—	100.00	HM Rothschild Asset Management Ltd	54.8	53.8	10.20	100.00	Harter Plc, Bristol BS2 0JH	62.72	20.056	—	—	Equity & Law - Carter	107.0	110.5	—	—	Laurentian Life plc - Carter	107.0	110.5	—	—
Darling St 492 054	—	—	—	—	HM Rothschild Asset Management Ltd	54.8	53.8	10.20	100.00	Partnership Fund	208.0	211.5	—	—	Equity & Law - Carter	107.0	110.5	—	—	Mercantile Investors Assurance Co Ltd	104.0	107.5	—	—
American Div 51.20	51.20	—	—	100.00	J. Rothschild Fund Managers Ltd	47.7	42.0	10.20	100.00	Partnership Fund	207.1	211.5	—	—	Equity & Law - Carter	107.0	110.5	—	—	Central	104.0	107.5	—	—
European Div 51.20	51.20	—	—	100.00	J. Rothschild Fund Managers Ltd	47.7	42.0	10.20	100.00	Partnership Fund	207.1	211.5	—	—	Equity & Law - Carter	107.0	110.5	—	—	MI US Fund	104.0	107.5	—	—
For Eastern Europe	51.20	—	—	100.00	J. Rothschild Fund Managers Ltd	47.7	42.0	10.20	100.00	Partnership Fund	207.1	211.5	—	—	Equity & Law - Carter	107.0	110.5	—	—	MI UK Equity Fund	104.0	107.5	—	—
America Fund 51.20	51.20	—	—	100.00	J. Rothschild Fund Managers Ltd	47.7	42.0	10.20	100.00	Partnership Fund	207.1	211.5	—	—	Equity & Law - Carter	107.0	110.5	—	—	MI Equity Fund	104.0	107.5	—	—
Asian Fund 51.20	51.20	—	—	100.00	J. Rothschild Fund Managers Ltd	47.7	42.0	10.20	100.00	Partnership Fund	207.1	211.5	—	—	Equity & Law - Carter	107.0	110.5	—	—	MI Bond Fund	104.0	107.5	—	—
North America Fund 51.20	51.20	—	—	100.00	J. Rothschild Fund Managers Ltd	47.7	42.0	10.20	100.00	Partnership Fund	207.1	211.5	—	—	Equity & Law - Carter	107.0	110.5	—	—	MI Bond Fund	104.0	107.5	—	—
Europe Fund 51.20	51.20	—	—	100.00	J. Rothschild Fund Managers Ltd	47.7	42.0	10.20	100.00	Partnership Fund	207.1	211.5	—	—	Equity & Law - Carter	107.0	110.5	—	—	MI Bond Fund	104.0	107.5	—	—
Asia Fund 51.20	51.20	—	—	100.00	J. Rothschild Fund Managers Ltd	47.7	42.0	10.20	100.00	Partnership Fund	207.1	211.5	—	—	Equity & Law - Carter	107.0	110.5	—	—	MI Bond Fund	104.0	107.5	—	—
Emerging Markets Fund 51.20	51.20	—	—	100.00	J. Rothschild Fund Managers Ltd	47.7	42.0	10.20	100.00	Partnership Fund	207.1	211.5	—	—	Equity & Law - Carter	107.0	110.5	—	—	MI Bond Fund	104.0	107.5	—	—
Latin America Fund 51.20	51.20	—	—	100.00	J. Rothschild Fund Managers Ltd	47.7	42.0	10.20	100.00	Partnership Fund	207.1	211.5	—	—	Equity & Law - Carter	107.0	110.5	—	—	MI Bond Fund	104.0	107.5	—	—
Europe Fund 51.20	51.20	—	—	100.00	J. Rothschild Fund Managers Ltd	47.7	42.0	10.20	100.00	Partnership Fund	207.1	211.5	—	—	Equity & Law - Carter	107.0	110.5	—	—	MI Bond Fund	104.0	107.5	—	—
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Europe Fund 51.20	51.20	—	—	100.00	J. Rothschild Fund Managers Ltd	47.7	42.0	10.20	100.00	Partnership Fund	207.1	211.5	—	—	Equity & Law - Carter	107.0	110.5	—	—	MI Bond Fund	104.0	107.5	—	—
Asia Fund 51.20	51.20	—	—	100.00	J. Rothschild Fund Managers Ltd	47.7	42.0	10.20	100.00	Partnership Fund	207.1	211.5	—	—	Equity & Law - Carter	107.0	110.5	—	—	MI Bond Fund	104.0	107.5	—	—
Emerging Markets Fund 51.20	51.20	—	—	100.00	J. Rothschild Fund Managers Ltd	47.7	42.0	10.20	100.00	Partnership Fund	207.1	211.5	—	—	Equity & Law - Carter	107.0	110.5	—	—	MI Bond Fund	104.0	107.5	—	—
Latin America Fund 51.20	51.20	—	—	100.00	J. Rothschild Fund Managers Ltd	47.7	42.0	10.20	100.00	Partnership Fund	207.1	211.5	—	—	Equity & Law - Carter	107.0	110.5</							

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Country	Name	Address	Phone	Fax	Offer + or Yield	Offer Price	Mid Price	Buy Price	Sell Price	Offer + or Yield	Offer Price	Mid Price	Buy Price	Sell Price	Offer + or Yield	Offer Price	Mid Price	Buy Price	Sell Price	Offer + or Yield	Offer Price	Mid Price	Buy Price	Sell Price	Offer + or Yield	Offer Price	Mid Price	Buy Price	Sell Price
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- NOTES**-Gross rate to trustee except from composite rate of tax Net actual rate after deduction of CRT for Equity Capital-Gross equivalent to basic rate taxpayer-compensated annual rate for Cr frequency interest credited
- UNIT TRUST NOTES**
  - Prices are in general unless otherwise indicated and those designated 5 with no p/s refer to U.S. dollars. Yield = price +  
action for all buying expenses. Prices of certain older  
insurance linked plans subject to capital gains tax or  
penalty. Distribution free of UK taxes. A Periodic premium  
plan. Simple provides insurance. A Offered  
price includes all charges except agent's commission. x  
Previous day's price. # p/s refer to # suspended.  
\$ Yield before Income Tax. £ Ex-income tax. % Day interest  
to charitable bodies. ♦ Yield includes share price  
of NAV increase. # as dividend. € Funds not SIS  
recognized.

## FOREIGN EXCHANGES

## Dollar unmoved by data

**THE DOLLAR** did not react to yesterday's US economic data on leading indicators and factory orders, or to warnings from Mr Manuel Johnson, Federal Reserve Board vice-chairman, that inflation is too high. He said that although temporary factors have boosted inflation, there are also more fundamental factors at work.

A rise of 0.9 per cent in March US leading indicators reversed a fall of 1.0 per cent in February, while March factory orders rose 3.8 per cent, after falling 1.8 per cent in February. These reinforced recent indications of a recovery in US economic activity, but the dollar showed little reaction. Dealers are waiting for tomorrow's employment data amid expectations of a sharp rise in job creation. Market forecasts suggest that non-farm payrolls rose 320,000 in April, against a gain of only 26,000 in March. If this proves correct, it will underline Mr Johnson's remarks on inflation and increase speculation that the next move by the Fed will be to raise its monetary base.

At the London market the dollar showed small mixed changes, rising to DM1.6820 from DM1.6800; to FFrs6.6426 from FFrs6.6350; and to SFrs4550 from SFrs4545, but declined to Y158.30 from

Y158.56. The dollar's index fell to 63.3 from 63.4. Sterling remained resilient in spite of fears that the ruling UK Conservative Party will suffer large losses at today's local government elections. A bad result for the Conservative's is already discounted in the pound's value, supporting the view that sterling may weather the storm if the Party does slightly better than opinion polls suggest. On the other hand dealers believe there is limited room for improvement, with DM2.30 regarded as a strong resistance point.

Starling finished 1 pfennig higher at DM2.7650 in London last night and also gained 30 points to \$1.6435. The pound rose to FFrs6.2725 from FFrs6.2450; and to SFrs6.3925 from SFrs6.3850, but eased to FFrs6.25 from Y158.50. It is understood advanced to 0.2 to 0.71.

The D-Mark had a weak undertone on fears about the market.

**EMS EUROPEAN CURRENCY UNIT RATES**

	Em central rate	Conver- gence adjusted rate	% change from last adjusted for divergence	Diversion rate
May 2				
1 week	1.0862 - 1.0922	1.0862 - 1.0922		
1 month	1.0862 - 1.0922	1.0862 - 1.0922		
3 months	1.0862 - 1.0922	1.0862 - 1.0922		
12 months	1.0862 - 1.0922	1.0862 - 1.0922		

Changes are for Em, diversion points change denotes a weak currency. Adjustment indicated by Financial Times.

## POUND SPOT- FORWARD AGAINST THE POUND

	May 2	Day's spread	Cash	One month	% p.p.	Three months	% p.p.
US	1.6370 - 1.6440	1.6340 - 1.6440	0.00 - 0.0050	0.50	-0.05 - 0.05	0.50	-0.05 - 0.05
Canada	1.5132	1.5122 - 1.5142	0.00 - 0.0050	0.50	-0.05 - 0.05	0.50	-0.05 - 0.05
Australia	1.4172	1.4162 - 1.4182	0.00 - 0.0050	0.50	-0.05 - 0.05	0.50	-0.05 - 0.05
Belgian Franc	7.78965	7.78965	0.00	0.11	-0.32	0.11	-0.32
Danish Krone	2.04769	2.04769	0.00	0.11	-0.32	0.11	-0.32
Euro	1.0000	1.0000	0.00	0.00	0.00	0.00	0.00
French Franc	2.30268	2.30268	0.00	0.11	-0.32	0.11	-0.32
Irish Pound	0.76315	0.76315	0.00	0.11	-0.32	0.11	-0.32
Italian Lira	1.12000	1.12000	0.00	0.11	-0.32	0.11	-0.32
Swiss Franc	1.32700	1.32700	0.00	0.11	-0.32	0.11	-0.32
Spanish Peseta	126.950	126.950	0.00	0.11	-0.32	0.11	-0.32

Commercial rates taken towards the end of London trading. Six-month forward dollar 1.025 - 1.03000. Six months

1.024 - 1.02800. Forward premium and discounts apply to the US dollar.

## STERLING INDEX

	May 2	May 3	Previous
1 week	97.1	97.1	96.9
2 weeks	97.1	97.1	97.0
1 month	97.1	97.1	97.1
3 months	97.0	97.1	97.1
6 months	97.0	97.1	97.1
1 year	97.0	97.1	97.1
2 years	97.1	97.1	97.0
3 years	97.1	97.1	97.1
4 years	97.1	97.1	97.1

## CURRENCY RATES

	May 2	Bank rate %	Special* Bank rate %	European Central Bank rate %	Bank rate %
1 week	1.0862 - 1.0922	1.0862 - 1.0922	1.0862 - 1.0922	1.0862 - 1.0922	1.0862 - 1.0922
1 month	1.0862 - 1.0922	1.0862 - 1.0922	1.0862 - 1.0922	1.0862 - 1.0922	1.0862 - 1.0922
3 months	1.0862 - 1.0922	1.0862 - 1.0922	1.0862 - 1.0922	1.0862 - 1.0922	1.0862 - 1.0922
12 months	1.0862 - 1.0922	1.0862 - 1.0922	1.0862 - 1.0922	1.0862 - 1.0922	1.0862 - 1.0922

\*European Central Bank calculations. All 31 May rates are for May 1.

Forward premiums and discounts apply to the US dollar.

## DOLLAR SPOT- FORWARD AGAINST THE DOLLAR

	May 2	Day's spread	Cash	One month	% p.p.	Three months	% p.p.
US	1.6370 - 1.6440	1.6340 - 1.6440	0.00 - 0.0050	0.50	-0.05 - 0.05	0.50	-0.05 - 0.05
Canada	1.5132	1.5122 - 1.5142	0.00 - 0.0050	0.50	-0.05 - 0.05	0.50	-0.05 - 0.05
Australia	1.4172	1.4162 - 1.4182	0.00 - 0.0050	0.50	-0.05 - 0.05	0.50	-0.05 - 0.05
Belgian Franc	7.78965	7.78965	0.00	0.11	-0.32	0.11	-0.32
Danish Krone	2.04769	2.04769	0.00	0.11	-0.32	0.11	-0.32
Euro	1.0000	1.0000	0.00	0.00	0.00	0.00	0.00
French Franc	2.30268	2.30268	0.00	0.11	-0.32	0.11	-0.32
Irish Pound	0.76315	0.76315	0.00	0.11	-0.32	0.11	-0.32
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Swiss Franc	1.32700	1.32700	0.00	0.11	-0.32	0.11	-0.32
Yen	107.13	107.13	0.00	0.00	0.00	0.00	0.00

Commercial rates taken towards the end of London trading. Six-month forward dollar 1.025 - 1.03000. Six months

1.024 - 1.02800. Forward premium and discounts apply to the US dollar.

## EURO-CURRENCY INTEREST RATES

	May 2	Short term	12 days	Month	One Month	Three Months	One Year
US	1.8145	1.8145	1.8145	1.8145	1.8145	1.8145	1.8145
Can. Dollar	1.6145	1.6145	1.6145	1.6145	1.6145	1.6145	1.6145
D. Krone	0.47 - 0.50	0.47 - 0.50	0.47 - 0.50	0.47 - 0.50	0.47 - 0.50	0.47 - 0.50	0.47 - 0.50
Euro	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
French Franc	2.30268	2.30268	2.30268	2.30268	2.30268	2.30268	2.30268
Irish Pound	0.76315	0.76315	0.76315	0.76315	0.76315	0.76315	0.76315
Italian Lira	1.12000	1.12000	1.12000	1.12000	1.12000	1.12000	1.12000
Swiss Franc	1.32700	1.32700	1.32700	1.32700	1.32700	1.32700	1.32700
Yen	107.13	107.13	107.13	107.13	107.13	107.13	107.13

Lobby term deposit rates: one year 9.1 - 9.2 per cent; three years 9.1 - 9.2 per cent; five years 9.1 - 9.2 per cent; ten years 9.1 - 9.2 per cent; short term 9.1 - 9.2 per cent.

Forward premium and discounts apply to the US dollar.

## EXCHANGE CROSS RATES

	May 2	Days	12 Days	Month	Year	12 Months	3 Years

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## **WORLD STOCK MARKETS**

**NOTES**—Prices on this page are as quoted on  
the individual exchanges and are last traded  
prices, (a) preliminary, (b) Dealings suspended,  
Ex dividend, (c) Ex scrip issue, (d) Ex rights,  
Ex etc.  
Matrix Exchange closed May 2.

# **FINANCIAL TIMES**

EUROPE'S BUSINESS NEWSPAPER

*4pm prices May 2*

## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

**Continued on Page 43**

## **NYSE COMPOSITE PRICES**

12 Month  
High Low Stock Div. Yld.E 1988 High Low  
**Continued from previous Page**

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest 12 months. Dividends are paid, or will be paid, monthly in Canadian dollars. If more than one dividend is paid in a month, the highest amount is shown. Dividends are expressed as a percentage of the previous year's closing price. The year's high-low range and yield are divided by 52 to obtain the weekly average. Dividends declared are shown for the new stock only. Unless otherwise noted, all dividends are annual distributions based on the latest declaration.

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**NASDAQ NATIONAL MARKET**

*3pm prices May 2*

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Swissair, TAP Air Portugal, Tim  
Airways, TWA, Varig, Delta

... BASEL  
with Crossair, Swissair

## AMERICA

## Interest rates overhang Dow's hesitant recovery

## Wall Street

**I**N SPITE of modest weakness in the Treasury bond market before next week's quarterly refunding, equities registered respectable gains, writes Janet Bush in New York.

The Dow Jones Industrial Average closed up 20.72 points at 2688.64 on moderate volume of 141.6m shares, building on an advance of 12.16 points on Tuesday and 11.71 on Monday.

Broader market indices rose roughly in line with the blue chips. The number of stocks rising outpaced those declining by 582 to 582.

The report concluded overall that the economy is expanding at a slow pace and that there has been some rebound in the manufacturing sector although no serious price pressure.

The Treasury market was weaker by three basis points but none provided clear justification for a move in interest rates.

Financial markets will now be looking at tomorrow's April employment release for further clues on economic activity.

Among featured stocks yesterday, American General, the fourth largest publicly owned insurance company, rose 57% to \$47.58 after putting itself on the block.

It expects to fetch more than \$750m. Torchmark, its smaller rival which had earlier made a 15.6% gain, also rose.

But dropped a \$6.3bn, 56% a share bid, said it would make another offer.

Eastman Kodak added 5% to \$37.74 after it reported first quarter net income had fallen 6 per cent from a year earlier, roughly in line with forecasts.

Boeing added another 5% to \$72.24, continuing its sharp rise since it announced very good results on Monday.

PepsiCo, on Tuesday on news that Burger King is switching its allegiance from Coca-Cola, added 5% to \$66.56 after it announced that it was raising its quarterly dividend by 20 per cent to 30 cents a share.

Ames Department Stores rose 3% to \$22 after a federal bankruptcy judge gave interim approval for the retailer to get hold of \$25m.

pressures have suggested that there is some justification for the US Federal Reserve to tighten monetary policy.

Internationally, there is talk of the possibility of a co-ordinated interest rate rise in Japan, West Germany and the US. The Group of Seven is scheduled to meet on Monday in Washington.

Yesterday's economic releases included a 0.8 per cent rise in US leading indicators in March, larger than the financial markets had expected. The Tan Book of reports on activity from regional Federal Reserve banks was also published.

The report concluded overall that the economy is expanding at a slow pace and that there has been some rebound in the manufacturing sector although no serious price pressure.

The Treasury market was weaker by three basis points but none provided clear justification for a move in interest rates.

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## Canada

FOR THE third consecutive session there was little movement in Toronto share prices which closed mixed in dull trading.

The composite index gained 4.21 to 5,840.34 but declines led advances 265 to 287. Volume was 21.3m shares compared with 15.3m shares.

Ten of the 14 sub-indices were higher including consumer and industrial products shares, mining issues and energy stocks. Golds dropped 1.56% and banking stocks were also lower.

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## EUROPE

## DAF hampers Amsterdam as most bourses advance

**D**ISAPPOINTING earnings tipped the Netherlands lower, with DAF leading the declines. Although other leading bourses made healthy rises, volumes remained thin, writes Our Markets Staff, Madrid.

AMSTERDAM saw DAF plummet to lows of F12.30 in active trading before edging up to close F1.50, or 16 per cent lower at F1.26. DAF's warning that it would make a loss in the first half of 1990 cast a cloud over the whole market.

"There have been so many disappointing earnings in Holland that there is little reason for the market to take off," said one salesman. The CBS Tendency index fell 0.2 to 115.8.

DSM, which reported a smaller-than-expected drop in first quarter earnings because of lower taxes and an extraordinary gain, fell to F1.13.10 before closing 30 cents higher at F1.13.70. Hollandsche Beton Groep, the builder which said in its annual report that an expected tax burden would offset encouraging prospects for pre-tax earnings, eased F1.50 to F1.20.

Retailer Ahold was 10 cents lower at F1.23.70 after saying it expected 1990 net profits to be substantially higher. Philips, due to announce first quarter results today, eased 30 cents to F1.70.

FEARNHURST rose as domestic traders decided that it was time to take stock on to their books after an improvement in Tokyo, and in anticipation of interest from Japanese investors once their Golden Week holiday is over. The DAX index closed 30.18, or 1.7 per cent, higher at 1,843.41 after a rise of 9.26, or 1.2 per cent, to 776.15 in the FAZ at mid-session.

Volume stayed relatively flat at DM4.9m, although it recovered from the DM3.7m low for the year which it

touched on Monday. Equities chose to ignore the continuing deterioration in the bond market, where the Bundesbank's average bond yield rose some two basis points to 8.05 per cent.

Equities saw their big rises in speculative, or more volatile situations such as Continental, up DM16.50 to DM30.50, and A.M. DB35 better at DM735. Lufthansa rose DM7 to DM18.50 and Nordflor DM12 to DM42.50.

Institutional stocks saw Daimler and Deutsche Bank in particular favour, rising DM18.50 to DM24.50 and DM20.50 to DM76. Daimler was talking about higher truck volume this year as the Hanover trade fair opened yesterday; cars and financials have been relatively weak sectors of the market in the past month or so; and front-line international stocks such as these two might be expected to top foreign investors' buying lists if they come back to German stocks soon.

PARIS rose quite strongly after a stuttering start, but volumes remained thin as many investors extended their May Day holiday. The strong finish in West Germany and the steadiness of domestic bonds encouraged the French market in the absence of corporate news, and the CAC 40 index finished near its day's high.

Trade was about FF2.2bn worth of shares up from Monday's very thin FF1.4bn.

Paragon had a record day, rising FF2.27 to FF2.87, with 123,750 shares traded; the gain was put down to bargain-hunting.

Elf Aquitaine, the oil group, gained FF6.20 to FF3.55 in a relatively busy trade after the emergency Opec meeting.

ZURICH featured Nestle and Survalence; the food company on good 1990 prospects and cancelled rights issue plans, and the quality control group

on the liberalisation of its capital structure.

Nestle bears rose SF7.150 to SF7.400, while Survalence saw its certificates fall SF7.60 to SF7.350 as its registered shares gained SF7.40 to SF7.650. The Credit Suisse index rose 3.1 to 530.3.

MILAN was narrowly mixed in thin trading after Tuesday's holiday, as few investors were willing to enter the market before Sunday's local elections.

Telecommunications issue Stet, which had been heavily sold by London investors in recent weeks, jumped Li.100 to Li.580. Stet has been oversold and is now looking interesting after underperforming the market by 10 per cent over the last month," said one analyst.

Agipelli holding companies drew demand with Li.11 closing Li.100 up at Li.27,900 and reaching Li.28,250 after hours. The Confindustria index rose 0.25 to 68.55.

OSLO rose after the previous day's wage agreement by public sector workers, who had been threatening strike action.

Firmer overseas markets and a slight rise in North Sea oil prices also boosted share prices, with the all-share index gaining 9.24 to 90.25 in thin turnover of Nkr1.500.

Eikem, the metals company, gained NKr22, or 9.7 per cent, to NKr251. After the market closed, Saga Petroleum said it had bought a 10 per cent stake in Eikem, raising its holding to more than 12 per cent.

Stockholm was pulled off its day's lows by a rise in the pharmaceutical company.

Elf Apatite, the oil group, gained SKr13 to SKr16 and its free A shares added SKr12 to SKr18 on the news that Loser, its anti-ulcer drug, had been approved for sale in Italy.

Volv Free B lost SKr7 to SKr31 after figures revealing an 8 per cent fall in its US sales in April.

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## SECTION III

# FINANCIAL TIMES SURVEY

**British pension funds have been fattened up by a decade in which the average annual return on investments far outstripped average inflation of 6.9 per cent.**

**Barry Riley analyses the success of strategies during the 1980s and asks: Can it possibly last?**

## From pluses to minuses

PENSION FUND trustees looking at their quarterly investment returns for the first three months of 1990 will find that the report features something that for more than a decade has come to seem quite unusual: a minus sign.

However, such trustees will have taken on board that individual quarterly returns are not to be taken very seriously. Moreover, British pension funds have been fattened up by one of the best years for investment ever known. The typical return was a little over 30 per cent in 1989, crowning what turned out to be a brilliant decade of the 1980s.

Over the 10 years, the average annual return was about 15.5 per cent, which compared handsomely with average inflation of 6.9 per cent and an average annual increase in pay of 9.5 per cent (the latter being the closest thing to a target return for the normal pension fund with benefits linked to final salaries).

A 10 per cent margin over earnings growth is astounding on the basis of historical experience. In the 1970s pension fund investment returns underperformed pay inflation by about 6 per cent a year, leaving excessive fund growth.

something of a financial mess.

Figures compiled by the WM Company, which has operated a performance measurement service since the mid-1970s, show that in 1980 the new money flowing into pension funds amounted to 15 per cent of their initial value, highlighting the large size of contributions by companies as they struggled to keep their battered schemes afloat. By 1989 it was only 5 per cent, corresponding roughly to investment income. Many companies have declared extended contribution holidays for themselves, which is a tribute to the success of investment strategies during the 1980s.

But can it possibly last? The real return (gross dividend plus capital gains minus inflation) on UK equities was 6 per cent in the 1960s, minus 1 per cent in the 1970s and 15 per cent in the 1980s. That is a highly erratic sequence.

The consulting actuaries who value pension schemes are faced with difficult decisions. If they recommend contribution levels based upon very low rates of return they will be accused by companies (and the Inland Revenue) of living in the past and encouraging excessive fund growth.

If, on the other hand, they assume that recent high rates of return will continue through the 1990s there could be a nasty crunch if future investment conditions turn out to be more typical of those experienced in the more distant past.

Recent performance has not, however, been merely a question of living off the fat of the land. Investment managers will claim, with some justice, that they have added value to the returns from the underlying markets. Back in 1978, for instance, sterling bonds (mainly gilt-edged) accounted for 22 per cent of the average pension fund, and UK property for another 19 per cent according to WM. These turned out to produce relatively poor real returns in the 1980s of about 8 and 4 per cent respectively.

But by the end of the decade gilts accounted only 6 per cent of portfolios and property some 5 per cent. Indeed, the rival Cape measurement service, which concentrates on

schemes managed externally by aggressive investment management firms, showed only 4 per cent in fixed income gilts and 3 per cent in property at the close of 1989.

Still, there is scope for arguing about the extent to which such trends were active or passive.

The drop in the proportion of gilts, for instance,

reflected in part the decision of the UK Government to buy back its bonds on a massive

scale. Property has been bid away by the corporate sector and international investors. But it is approaching a fascinating turning point, with vast volumes of bank-financed developments beginning to overhang the market. The institutions, including pension funds, will surely become big investors when they judge the buying opportunity has arrived.

Meantime, fund managers

have successfully chased the consistently higher returns available from equities, both in the UK and overseas. UK equity exposure rose from 48 to 58 per cent over the decade, according to WM, and the overseas equity content, limited by exchange controls up to 1979, rose more dramatically from 7 to 21 per cent.

Indeed, the typical externally-managed fund seems to have had a total equity content of about 88 per cent at the end of 1989, and if you include index-linked gilts and property, the total proportion in "real" assets was close to 90 per cent.

That is rather different from

the position in the US where pension funds are run more conservatively. According to a survey by Greenwich Associates of the 1,100 largest pension funds and endowments in America, worth \$1,800bn, equities accounted for some 45 per cent of the value of portfolios, and bonds represented more than a third.

Inflation has been lower in the US, and there is a greater proportion of defined contribution plans (money purchase in UK parlance) rather than defined benefit schemes with a final salary link. But US pension plans have been especially slow to diversify their investments internationally, and it looks as though British pension funds have secured much better returns in the 1980s.

The move overseas has not been accomplished with complete conviction, however. Shortcomings in the ability of London investment managers to handle global portfolios have been revealed, especially in their capacity to keep up with the stock market indices in Japan, the US and elsewhere.

During the 1980s, according to WM, UK pension portfolios underperformed the US market by 3.5 per cent a year and the Tokyo market by 2.5 per cent a year. But in the UK market the picture was much better:

against an index return of 23.5 per cent a year, pension funds recorded 22.2 per cent, which is the kind of gap to be expected given that real funds bear costs which an index does not have.

As it happened, 1989 was a good year for UK pension funds overseas, largely because of favourable stock selection in Japan. All the same, the general failure, in the longer run, of conventional balanced investment managers to beat the stock market indices either at home or abroad has provided a powerful marketing pitch for index fund promoters.

As a consequence there is an increasing interest by pension schemes in the establishment of core index portfolios, usually supplemented by specialist satellite portfolios which are intended to beat certain specific benchmarks. Specialist managers are required to work within much stricter guidelines than balanced managers.

There sometimes appears to be much more talk about such strategies than there is action. But something like 6 per cent of UK pension fund money may now be invested in formally indexed funds (with a further small proportion in less formally indexed core portfolios). About 2 or 3 per cent of funds also have specialist managers, which does not seem much, but there is a lot of marketing activity in this area.

The 90 per cent of money which is still in the hands of balanced managers could be quite rapidly eroded if the pattern of the US pensions industry is repeated. In the US more than \$250bn of pension plan money is now indexed, some of it in the fixed income market as well as in equities. Indexed equity assets account for about a fifth of the portfolios of the top 200 defined benefit plans in the US, and getting on for half of their equity investments.

Indexing has been greatly encouraged by the conditions of the 1980s. When markets are buoyant it is very difficult for active managers to beat the indices, and any UK pension fund which had put the whole of its money into an equity index fund 10 years ago would have handsomely outperformed all its peers.

This could have been only a theoretical exercise for the 1980s because index funds scarcely existed a decade ago, but it is an option for the 1990s. However, it is dangerous to extrapolate from past experience. Balanced managers can use skills such as market timing and allocation between different kinds of assets. These talents will offer the only way of making money if the returns on the equity indices continue to show minus signs for any length of time.

## Pension Fund Investment

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## PENSION FUND INVESTMENT 2

### Leading pension fund managers

	Value of segregated funds at December 31			Number of pension fund clients		
	1989	1988	% change	1989	1988	% change
	(£m)	(£m)		£m	£m	
MERCURY ASSET MANAGEMENT	23,616	17,754	49.9	33,82	580	553
PHILLIPS & DREW FUND MNGT**	14,242	10,820	34.1	16,25	196	186
BARCLAYS DE ZOETE WEDD INV MNGT	13,800	9,800	41.7	19,90	128	118
SCHRODER INVESTMENT MNGT**	11,800	8,700	36.8	22,20	133	130
COUNTY NATWEST INVEST MNGT***	9,484	7,840	20.7	12,29	106	122
ROBERT FLEMING ASSET MNGT	9,295	9,240	0.6	21,10	143	147
PRUDENTIAL PORTFOLIO MANAGERST	9,100	6,100	49.2	34,80	58	39
MORGAN GREENFELL INVEST MNGT	9,453	5,243	23.1	17,16	96	98
HENDERSON PENSION FUND MNGT**	5,484	4,817	11.1	8,83	168	195
BARING INVEST MNGT	5,228	4,284	22.8	8,78	116	103
GARTMORE INVESTMENT MNGT	4,447	2,700	64.7	6,72	114	105
LLOYDS INVESTMENT MNGT*	4,333	3,768	15.0	6,40	54	51
MIM	3,865	2,816	26.6	9,88	192	125
MIDLAND MONTAGU ASSET MNGT**	3,121	2,398	30.3	4,48	9	12
N.M.ROTHSCILD ASSET MNGT	2,700	2,700	0.0	8,07	75	61
MURRAY JOHNSTONE PENSION MNGT	2,585	2,100	26.9	4,70	55	57
KLEINWORT BENSON INVEST MNGT*	2,641	2,324	12.8	9,24	68	74
CAZENOVE FUND MANAGEMENT	2,650	1,770	46.6	5,50	60	59
HAMBROS BANK**	2,500	2,000	25.0	4,50	48	48
QUEEN ANNE'S GATE ASSET MNGT**	2,300	1,800	27.7	2,30	9	1
LAZARD INVESTORS**	2,000	1,800	11.1	4,10	36	34
CAPITAL HOUSE INVESTMENT MNGT	1,880	1,500	28.3	2,70	50	46
EAGLE STAR	1,758	1,485	19.7	11,80	23	22
HILL SAMUEL INVESTMENT MNGT**	1,617	1,605	7.4	16,48	36	33
BAILIE GIFFORD & CO INVST MNGT	1,578	1,042	51.3	3,49	38	35

Research by Jan Sutcliffe

\*Total funds managed by group, including non-pension funds

\*\*1988 data changed by the fund manager

\*\*\*1988 data changed by the fund manager

†Includes Prudential Staff Pension Fund

‡These figures exclude the Henderson Pensions Managed Fund which is valued at £77m and has 44 clients

§In September 1989 reconstructed as an investment management company to manage pension funds of the former Water Authorities; prior to September 1989, Queen Anne's Gate managed £1.8bn of the Water Authorities' superannuation fund; percentage increase in number of clients is therefore not applicable.

"PAST performance has no relevance in identifying future performance."

With this conclusion, which was based upon 50 investment management companies' house returns going back a decade, the consultancy firm Mercer Fraser recently tossed a bombshell into the manager selection process.

It is not the only pensions consultancy to have become embarrassed at the excessive emphasis upon league tables of short-term performance. It has become almost impossible for managers to win new mandates without an impressive performance over the previous two or three years.

Conversely, managers with a poor recent performance almost never pick up new business, and may well lose a lot of what they already have on their books.

Merger Fraser is not saying, of course, that all investment managers are likely to perform equally in the long run. But there is a cyclical element to the performance of many firms, so that after a bad patch they are quite likely to bounce back. It could be wrong to sack them at the bottom, as in fact often happens.

A more subtle problem is that success can easily lead to problems because good performance is unlikely to be repeatable across ever-larger funds. What may work on a small scale with a restricted team of people, may fail when large volumes of new business are taken on.

In the US some pension fund managers have the self-re-



Patrick Gifford (left) and Tim Gardner



Tim Gardner

straint to close their books to new business when they feel they are at full capacity, perhaps raising fees to compensate for the opportunity cost. But in the UK it seems to be very hard to prevent the marketing director from making the most of his opportunity.

In the UK a lot of new pension fund business was taken on by managers such as Robert Fleming and Henderson in the mid-1980s. Both are long-established, high quality houses. But many of their new clients (and some of their old ones) have been disappointed by their results in the late 1980s. These managers have been losing business again on a significant scale.

According to Patrick Gifford, chairman of Fleming International Investment Management: "We used a very good

performance record in the first half of the 1980s to take on more new business than we could comfortably accommodate."

At Henderson there has been a painful reassessment of internal structure. "We don't believe that large investment management teams work," admits Robin Hindle-Parker, chief executive of Henderson's pension side.

Moves to concentrate investment decision-taking among fewer people appear to be working, however, and Henderson's funds had a much better year in 1989.

The manager most at risk from growing pains must be Gartmore, which has come a short way in a long way in a short space of time on the back of excellent investment performance, increasing its pension funds under management five-fold in three years. The test will now be whether Gartmore can avoid a hangover of the kind suffered by Henderson.

In general, the quality of organisational management at City financial services firms is not high: they tend to rely on individual star rather than on solid structures. Moreover, there is a basic instability of ownership in many cases, which must cause anxiety among many of their clients.

Gartmore has just been sold to Banque Indosuez, although in view of the financial distress which has overtaken its previous owner, British & Commonwealth, the change may be viewed with some relief by many clients. Still, the deal has disrupted the situation of Gartmore's executives for a number of months.

Elsewhere, Morgan Grenfell has been taken over by Deutsche Bank, with imponderable implications for the corporate culture. Stresses involved in ownership of British fund managers by foreign banks came to the fore earlier this year at Phillips & Drew Fund Management. This was one of the great success stories of the 1980s, reaching the number two spot in terms of pension fund money under management. But its chairman, Keith

Percy, resigned after disagreements with his bosses at Union Bank of Switzerland. Ironically, he will shortly take up the position of chief executive of Morgan Grenfell Asset Management, swapping a Swiss owner for a German one.

Change in corporate control is a particular hazard in a "people" business such as fund management. At the smaller end of the size league, Ivory & Sime, once the leading pension fund "boutique", has become a sadly faded force in this field. It has suffered yet another exit, this time by another ex-Gartmore manager, while Globe Mercury is continuing in the bid for it by the British Coal pension fund for its parent, Globe Investment Trust.

The major City merchant banks used to offer a safe, traditional balanced management service but although Mercer Asset Management has continued to be an impressive flag bearer for this type of operation, a number of the smaller merchant banks such as Kleinwort, Rothschild, Hambros and Baring have been going through a generally difficult time in pension fund management. Business used to be won through personal contacts with company bosses, but nowadays the selection process is open and competitive, which has weakened the advantages of merchant banks.

There has been much more success, however, at Schroders which is one of the very few long-established merchant banks to have achieved top quartile performance over 10 years. Another strong showing has been achieved by Baring, while Robert Fleming remains

big, although it has been going through a bad patch, not helped by the fact that last year was bad for managers adopting its style of value-based stock selection in UK equities.

Prudential remains the only life assurance company to make a strong showing in segregated pension funds. It retains a good five-year performance, and clients are impressed by the breadth of its research-based investment expertise. Elsewhere Scottish Widows has now passed the £1bn mark in segregated funds, and Scottish Amicable remains important, although it had a difficult time last year, partly because of its small company orientation in stock selection.

The clearing banks are making an impression in index funds and other quantitative products, but they do not really stand out in active management. But its chairman, Keith

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## PENSION FUND INVESTMENT 3

For British investors, 1989 was the year of the European equity, says Nick Bunker

## Germany the star performer



Tokyo stock exchange: the fall in the Nikkei Index poses pressing questions for investors

FOR BRITISH fund managers, 1989 was, or at any rate should have been, the year of the European equity. Not only did the pound drop in the course of the 12 months by nearly 18 per cent against the D-Mark, and by only slightly less against the French franc, this was also happening at a time of strong corporate earnings increases in both those countries, against a background of Western European economic growth outstripping that of the US for the first time since 1982.

The result was the remarkable 53.1 per cent median investment return UK pension funds earned on European equities last year, according to Combined Actuarial Performance Services (CAPS).

Nor was this simply a function of the upward spurt in German equities seen after the fall of the Berlin Wall last November.

On the basis of market indices, rather than the CAPS universe of pension funds, European equities in general showed a 41.7 per cent return for the year as a whole. Within that, West Germany was indeed the star performer, with a return to sterling investors of 50.8 per cent; but the French equity market ran it pretty close, with a return of 55.9 per cent.

When the effect of this was combined with the strong performance of US equities last year, and the 23.4 per cent return on Japanese shares, the result was to make overseas equities in general the second-best performing asset category in 1989.

But, at first sight, it looks unfortunate that UK pension funds went into 1989 with only 19 per cent of their money invested in overseas assets. This was the second lowest proportion since 1985, and still a reflection of the switch many funds made out of overseas securities after the 1987 crash.

By the end of last year, though, the picture had altered dramatically. Overseas assets have climbed to 27 per cent of the average portfolio measured by CAPS.

The result was especially striking for the exposure of UK pension funds to European shares. At the start of last year, on average only 5 per cent of their assets were allocated to European equities. By December 31, the proportion had doubled.

Typically, pension fund managers put little new money into UK straight or index-linked gilts in 1989, and went light in Japanese equities, diverting their new cash flow more towards the European markets.

According to figures from the WM Company, almost 50 per cent of cash flow was allocated to continental Europe. Most striking of all, that means, according to CAPS, that by the end of the year "the continental European market (had) become the main area of overseas investment for pension funds", ahead of Japan.

There is a convincing bear case, however. Not only has the yen become one of the developed world's weakest currencies. It looks very much as though the conjunction of factors which underpinned the long bull market - the strong yen, falling oil prices, steady and minimal inflation - is ceasing to apply. Not that this makes Japan a bad place to invest in equities in 1990, just a more normal one.

US equities - home for about 6 per cent of UK pension fund assets, according to the CAPS survey - is a less urgent matter in 1990. True, apart from encouraging news recently from IBM, there are recent signs of flat corporate earnings growth this year, coming after 18 quarters of consecutive increases from 1987 onwards.

Given high and rising short-term interest rates in West Germany in particular, it is hard to see the authorities in the US easing monetary policy soon. This means - bearing a precipitate collapse in sterling -

it is also hard to see US stocks achieving again the 45.4 per cent median return they showed for UK pension funds in 1989.

But in view of the importance it has come to occupy for UK fund managers, the destiny of Europe is crucial. Centrally, by late April the West German market had retreated significantly from the peaks of valuation it saw in late March, when the FAZ Index had reached 530.9 points, or 35 per cent above its level before the Berlin Wall came down.

But that still leaves German equities looking exposed to further corrections, if the D-Mark bond market were to collapse again through the year. Bond yields have risen as a result of concerns about the inflationary potential of reunification. At bottom, though, it is hard not to see European equities as the most attractive investment prospect for 1990, given that GNP growth Europe-wide is likely to be average about 3 per cent this year.

In some markets - France especially - there is also the prospect of stronger near-term earnings growth than in 1989, and of increasing mergers and acquisition activity.

## UK EQUITIES

## Striking sign of commitment

IF THE CITY needed an unequivocal sign of the importance pension fund managers give to UK ordinary shares, it received an unmistakable one on Friday, April 20.

The £1.03 billion offer by the British Coal funds for Globe Investments Trust was not just another takeover bid. At a time when the stock market is still looking shaky, after dropping 10 per cent since January 1, the bid also comes as a striking reminder of just how strong a commitment pension funds now have to UK equities. The critical question for other investment managers though is whether British Coal has its timing right in putting such a large chunk of money into the market when the UK is still beset by so many macro-economic and political uncertainties. And some may argue, too, that UK equities are unlikely to show as strong a relative performance as they have done since 1978.

What is indisputable is the scale of the long-term benefits funds have reaped from UK equities. True, nearly half that performance - 17.4 per cent - came in the first three months of the year, and in 1988 UK equities ranked behind UK and overseas property, overseas equities and index-linked gilts.

Looked at over a long-term though, UK equities have outperformed all other asset groups on a five, six and nine-year view, and ranked second when using three, four, seven and eight-year time horizons. Most significant of all, for funds with sterling liabilities pegged to increases in wages and salaries, only twice in the last decade - in the British economy's boom years of 1987 and 1988 - have UK shares failed to outperform the other major inflation-proof UK asset category, real estate.

Hence the view of one leading fund manager, Robert Fleming's Mr Peter Seahrook, that a well-balanced portfolio should be "between 50 and 70 per cent invested in UK shares." In the case of the 131 pension funds Fleming manages in whole or in part, its recommended UK equity allocation has gone up from 57 per cent in mid-1985, to about 63 per cent now. Nor is this far out of line with the views of other fund managers. According to CAPS, at end-1989 the funds it examines had 57 per cent of their portfolios in UK equities, still a historic high, compared with an average percentage allocation in the low forties in 1982.

There are three factors, though, which complicate what looks, at first sight, like a relatively simple picture. The first, short-term issue surrounds the prospects for 1990. By late April, with retail price inflation poised to move above 10 per cent, wage demands showing little sign of moderation, and receding prospects of early

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Giles Weaver,  
Pensions Investment  
Managing Director,  
Prudential Portfolio  
Managers.

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*- The Queen's Croquet Ground*



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## PENSION FUND INVESTMENT 4

Michiyo Nakamoto on the slow development of pension funds in Japan, where life expectancy is the longest in the world

## Legal changes usher in a new era of competition

FOR A nation that boasts the longest average life expectancy in the world, Japan has been remarkably slow in developing pension funds. The total amount of corporate pension funds, for example, is only Y30,000bn.

Also, management of pension funds has been strictly regulated by government and has lagged far behind developments in comparable societies in the West. But with the introduction just this month of long-awaited legal changes, the potentially lucrative market for corporate pension funds is set to enter a new era of competition.

With the turn of the fiscal calendar in April, asset management companies have been allowed into a section of the corporate pension fund market that has been the sole preserve of a handful of trust banks and life insurance companies. The change will bring about 140 new contenders for new corporate pension fund business compared with only 17 trust banks - including nine that are foreign-affiliated - and 21 life insurance companies that were authorised to manage corporate pension funds under the old rules.

Typically, this liberalisation is not happening in a big bang sort of way, but cautiously, step by step. Newcomers are only being allowed to manage new money of employees pension funds that are at least eight years old. The new money that can be managed by investment fund managers must be in funds with at least Y1m in assets and should not exceed one-third of the total assets. The allocation of assets by fund managers will continue to be regulated by the Ministry of Finance which dictates asset mix guidelines, but these were partially relaxed in April.

In spite of these regulations, the rapid growth of the pension fund market, as the greying population in Japan continues to increase means that the opportunities are immense.

The Japanese have a longer life expectancy than any other people in the world. In 1986, the life expectancy at birth of Japanese males was 75.5 years, while it was 81.3 years for females. This compared with a life expectancy of 71.8 years for

men and 77.7 years for women in the UK in a somewhat earlier study there.

Furthermore, in spite of their longevity, it is only recently that the Japanese have become seriously alarmed by the problems facing their greying society and there is still plenty of scope for new pension business. Only a third of the 23.5m individuals who belong to the government-sponsored welfare pension scheme also belong to a corporate pension plan, says an official at the Pension Fund Association's Pension Investment Department. Only 9 per

cent of the 1.2m companies that qualify to establish a corporate pension fund, have done so.

Yasuda Trust and Banking,

one of the bigger players in the field, expects the Japanese pension fund market to grow at an annual rate of 15 to 20 per cent for the next two decades. Last year over 100 new corporate pension funds were added to the 1,400 that existed.

Nobody, including the asset management companies, expects much of the new business to go to the newcomers. Japanese pension fund sponsors have traditionally allocated management business to trust banks and life insurance companies with which they have strong and extensive ties, ranging from mutual shareholdings to straightforward business transactions. Industry insiders tell the story of a fund sponsor that kept as its fund manager, a company with a particularly bad performance record because it had supplied them with land it needed for a particular business.

Japanese asset management companies, most of which are affiliated with the large securities firms and well-established banks, have the advantage, at least, of being able to use the ties of their parent companies.

Foreign firms, however, will face substantial obstacles.

"We don't think we'll achieve instant overnight

success," says Mr Clifford Shaw, director and general manager of Warburg Asset Management in Japan, "but we already have our first client and we couldn't really ask for a better start."

Warburgs, together with Fidelity International and Jardine Fleming Investment Advisors, became the first foreign asset management companies to be chosen to manage a portion of the Pension Fund Association's funds.

Japan Bankers Trust, Barclays Trust and Banking and J.P. Morgan Trust Bank, will also manage a portion of its funds.

While it will be difficult for the newcomers, particularly the foreigners, to come in between the companies and the trust banks and life insurance companies, the Pension Fund Association's initiative will give at least a handful of foreigners the chance to prove their investment skills.

If the results of foreign firms turn out to be good," says Mr Andrew Dalton, president of Warburg Asset Management in Japan, "there will be a momentum for further and swifter change and it will be very difficult to resist that momentum."

There are some signs that Japanese pension fund sponsors have begun to seek higher returns for their investments.

The choice of manager," says the official at the Pension Fund Association. Performance rankings of the trust banks began to be published just a few years ago.

The Japan Bond Research Institute has started to publish detailed analyses of fund managers while a number of consultants which advise

sponsors on fund management performance have opened shop recently in Tokyo.

None the less, the doors to pension fund business are not going to swing open all of a sudden.

"Even among the sympathetic companies it's

going to take time," says Mr Brian Matthews, president of Jardine Fleming Investment Advisors in Japan.

But the phenomenal growth rate of Japanese pension fund market makes breaking into the business "an extremely attractive goal of ours," he adds.

For the asset management companies, their ability to break into the pension fund market will depend mostly on their ability to provide evidence of superior performance.

This may not be too difficult especially for the foreign firms used to more stringent demands on performance in their home countries.

In Japan the level of contributions by individuals and companies is much higher than the level of investment returns, whereas the opposite is true in the UK.

Japan's trust banks and life insurance companies have not exactly had a sparkling track record to show for themselves, mainly because they have had to do little more than beat the 3.5 per cent annual target on realised profits.

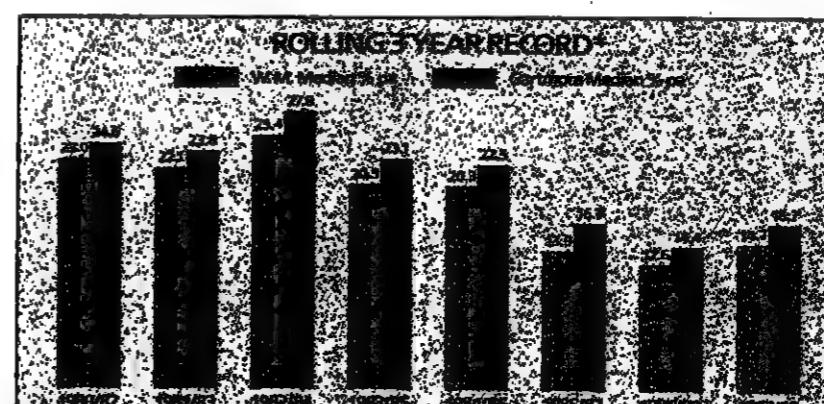
"Everybody has been saying our much the same," says Mr Stuart Matthews, financial analyst at Barclays de Zoete Wedd Securities in Tokyo.

The new element of competition introduced with the opening of the market should change all of this while the relaxation of asset mix regulations under the new laws, is likely to lead to greater differences in performance.

Under the new rules up to 50 per cent can be invested in equities or foreign securities or property, against 30 per cent under former rules. The remaining 50 per cent must be invested in principal secured assets.

The threat of competition has led the trust banks and life insurance companies to come out with new forms of pension fund investment schemes. Funds over eight years old with over Y50bn in assets, can manage new money in-house and Mr Dalton thinks foreign firms could be approached by individual companies to manage a portion of those funds in areas in which they have particular expertise, such as European equities.

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## CONTINENTAL EUROPE

## First steps on a very long journey towards a single market

ATTENTION in Europe has been focused on the establishment of a single European market since 1982.

Although development is patchy, there are definite signs of movement in the formation of a single financial market, urged on by Sir Leon Brittan, the EC Competition Commissioner.

Under his direction, moves are now in train for a single market for pension funds, though as yet these represent the first steps in what is certain to be a very long journey.

In a recent speech in Brussels, Sir Leon Brittan set out the objectives for this single market as follows:

■ Full freedom of cross-border membership of supplementary

pension schemes.

■ To ensure full freedom to provide the service of managing pension funds.

■ To open the possibility of creating a Community-wide pension fund.

Achievement of these objectives would open the door for UK fund management groups to market UK pension products, particularly individual pension contracts such as personal pensions, and to manage European institutional money.

However, there are a number of obstacles before these fund management opportunities can be realised to any great extent.

First, in most EC countries the vast majority of an individual's pension comes through the social security system.

Scope for supplementary pension provision by the private sector is often limited.

This is particularly so in countries such as France and Italy. The Netherlands is one country where supplementary provision is applied on a significant scale.

About a year or two ago, concern was being expressed in all leading European countries about the "Demographic Time Bomb" and its effects on the funding of social security systems.

Basically, the problem arises because the fall in the birth rate throughout Europe over the past decades is leading to an ageing population with fewer employed persons to support them.

And social security systems generally are financed on the "Pay-As-You-Go" system, with benefits paid from contributions from working people.

The combination of these two features is resulting in benefit costs rising dramatically.

ally, leading to steep rises in contributions required from the working population.

The standard answer put forward was to restrict social security provision and expand supplementary provision through the private sector operating on a pre-funding system.

Such a move to expand private-sector pension provision would open up investment opportunities for UK fund management groups, particularly global equity fund management.

However, like most problems not capable of a swift solution, the fears of the possible consequences have faded with time.

And other possible solutions are being considered, such as raising the retirement age - a solution not contemplated even a year ago.

Second, if supplementary provision is expanded, then in many EC countries this would most likely be done through insurance contracts from locally-based insurance companies.

Certain UK life companies are establishing themselves in the EC, particularly in Spain, because they consider there will be an expanding market for their life and their pension products and the accompanying investment management services.

The concept of self-administered private pension provision is not so widely accepted as in the UK.

And where it does operate, such as in West Germany, then it tends to be funded through book reserves, a pseudo form of Pay-As-You-Go, rather than pre-funded with a consequent need for investment management.

Other barriers to UK investment managers operating in Europe include the local taxation systems and local investment restrictions.

The International Committee of the National Association of Pension Funds feels that it is not possible to consider cross-border membership and pan-European pension funds until tax systems are harmonised - a pipe-dream at present.

Nevertheless, the NAPF feel that much could be done towards common financial arrangements if withholding taxes and other taxes on the income from EC investments are abolished for all recognised pension funds in the EC.

And the association also feels that local investment restrictions need to be eliminated.

These factors do not mean that there are no opportunities in Europe for UK fund management, but that progress will be extremely slow - a sufficient reason for UK management groups to get established early with the UK fund manager.

The final barrier is the general

attitude of Europeans towards equity investment. By and large, they tend to be risk adverse, favouring bond investments and adopting a conservative attitude towards equity investment.

The first and biggest task of UK investment managers is to sell the equity concept to European financial institutions and the investing public.

But, if this marketing exercise can be achieved, then it is more straightforward for the UK managers to sell their global equity investment expertise, because of the relative inexperience in this field of European investment institutions.

The implementation of the UCITS (Undertakings for Collective Investments in Transferable Securities) has provided UK investment management firms with the opportunity to offer retail fund management services and other fixed income securities.

The general proportion among UK investment management companies is that it is going to be more productive offering retail investment services than trying to break directly into the institutional market.

A retail base can be exploited for a subsequent launch into institutional investment services.

Other UK investment managers, such as Henderson Administration, have also established operations in other European countries, particularly Holland.

This country has a financial services operation with some resemblance to the UK situation, including private company pension provision.

Henderson is now investing

THERE ARE signs that US pension fund managers are spreading their wings and expanding their horizons into international markets after many years of careful investments at home.

US pension plans are traditionally cautious investors. Typically, at least 80 per cent of their assets are in bonds, with a further 15 to 20 per cent

past two years, with the main stock-market crash hitting stocks last year almost exactly two years after the 1987 crash, it is hardly surprising that pension funds should choose to impose ceilings on their stock market holdings.

Yet pension funds are increasingly looking to overseas markets. Although foreign markets often move in tandem with the US, as seen on Black Monday in 1987, this has been less pronounced in recent months.

The Japanese market has been extremely weak but West German German equities have surged ahead.

Although this may have proved painful to those exposed to Tokyo, in principle these deviations confirm the value of international diversification.

Foreign investments are often viewed as another way of spreading risks, and US investors are increasingly looking abroad for the possibility of better risk-return relationships.

According to the Pension & Investment survey funds in foreign holdings soared almost 45 per cent to \$38.5bn in the 12-month period. Of this, equities represented \$32.7bn, up 56 per cent from 1988, while foreign bond holdings increased just 5 per cent.

Foreign investments still totalled less than 3 per cent of the top 200 funds, however. There is still a long way to go before US pension funds are internationalised to the extent common in Europe or Japan.

Considering what has happened to equity prices over the

past six of the top 200 pension funds made initial foreign investments. Most of the first-time investors were public funds, such as the gargantuan \$54bn California Public Employees Retirement System, which moved straight into the number two spot this year by investing \$2.7bn overseas by the end of September.

The recent easing of a number of rules by the Securities and Exchange Commission promises to promote further foreign investments by pension funds.

The most significant change for US investors in Rule 144a is that the SEC has effectively lifted its restriction on holdings of private placements - formerly classified as illiquid securities - by mutual, pension and open-ended investment funds.

Previously, such investments were limited to about 10 per cent. Now, the board of each fund will decide what proportion of their portfolios will

be devoted to private placements.

The potential for growth in international markets is enormous. When asked how large the market could be, Mr Jonathan Auerbach, chairman of Crescendo International, which

specialises in international equities and is the first broker to sign up for the Portia system, answered: "How big is the world? We think that this is going to open up an extraordinary amount of business."

Another area of change this year is in real estate investment. In 1988, when fund managers started looking for alternatives to the manic-depressive volatility of equities, one of the areas where they expanded was real estate. However, in the past year the proportion of assets invested in real estate has fallen.

Given the overbuilt office markets in all large US cities and the overall decline in house building, it is hardly surprising the new-found popularity of real estate was short-lived.

Meanwhile, bonds remain the main alternative to equities for fund managers. While there is little question about the serious risks in buying fixed interest securities and cash to match pension liabilities, the need to raise earnings there are two main reasons that fund managers are willing to invest more than half their funds in purely nominal assets.

The first is that many US corporate pension funds are very generously resourced, to the point of being overfunded in relation to their liabilities.

US pension management is closely linked to the sponsoring company's general treasury operations, and there are a number of techniques for bringing overfunded pension assets back into the corporate balance sheets. This is both

widespread and respectable. Regarding pension fund purchases as general corporate resources, however, investing them in equities is viewed by some analysts as essentially equivalent to speculating with shareholder funds.

Second, companies are able and increasingly willing to replace their "defined benefit plans," in which pensions are

The recent easing of a number of rules by the Securities and Exchange Commission promises to promote foreign investments

linked to employee salaries, with "defined contribution plans", where pensions depend directly on the performance of the underlying assets.

The general trend in recent years has been towards defined contributions, with corporate sponsors using plan coverages as a means of recuperating for their shareholders the actuarial surpluses.

Last year, nevertheless, the assets of defined benefit plans among the top 200 pension funds grew by 20 per cent to \$1.164bn from \$972.8bn, according to Pensions and Investment Age.

Defined contribution plans grew 15 per cent to \$265.8bn from \$229.6bn. The greater buoyancy in value of the typical defined benefit plan's asset mix last year, with a greater equity content, was evidently the dominant factor.

Karen Zagor investigates the expanding horizons in the US

## Managers spreading their wings

past two years, with the main stock-market crash hitting stocks last year almost exactly two years after the 1987 crash, it is hardly surprising that pension funds should choose to impose ceilings on their stock market holdings.

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During the 12-month period,

With enthusiasm damped for US equity ownership, pension funds are increasingly looking to overseas markets

be devoted to private placements.

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## PENSION FUND INVESTMENT 6

Barry Riley examines concerns over the measurement of performance

# Figures that obscure the picture

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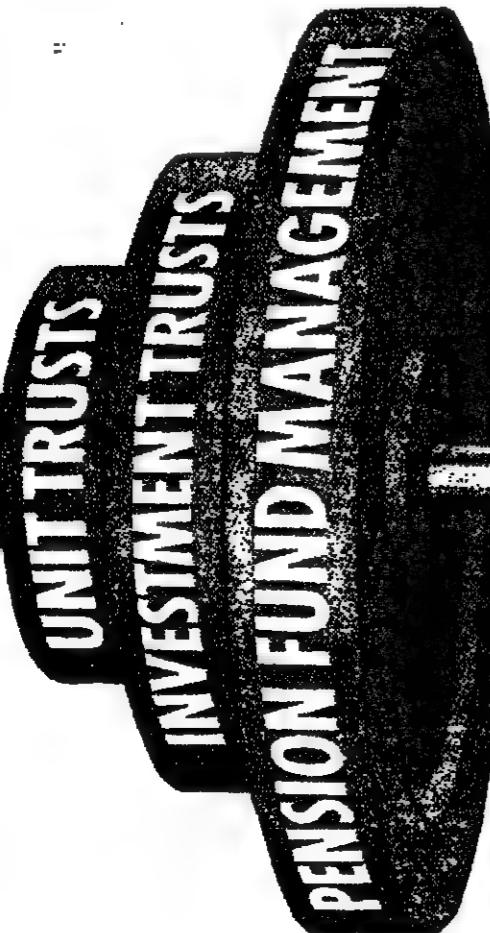
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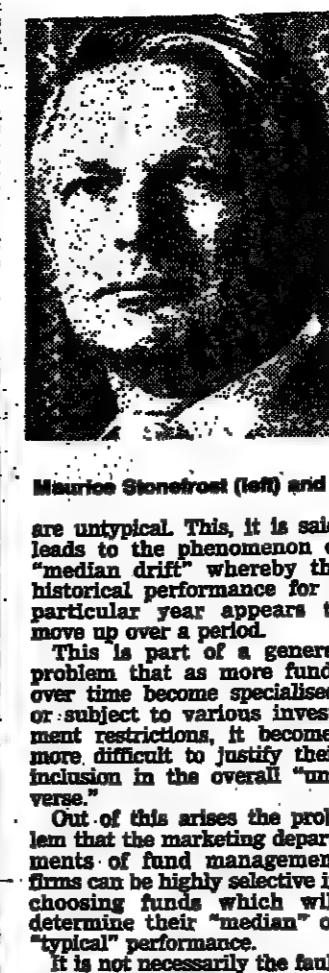


John Clamp: figures are sometimes misused

with various slight variations. To an extent, these technical disputes will need to be addressed by the NAPF committee. This is headed by Mr Maurice Stonefrost, who is in charge of British Rail's pension scheme. The committee has a year-end reporting deadline, and it is intended that its conclusions will be considered at the NAPF's annual investment conference next February.

Various subjects are potentially on its agenda. For example, there are complaints from the industry that the time-weighted rate of return calculations may not always be sufficiently precise, and the assumptions underlying them may vary, so that individual funds may get the wrong impression when they compare themselves to the indices and the medians.

Also, it is alleged that the coverage of the two main services may be distorted by the selective withdrawal of poorly performing funds on a retrospective basis by fund managers on the grounds that they



Maurice Stonefrost (left) and Clive Ginchrist

are untypical. This, it is said, leads to the phenomenon of "median drift" whereby the historical performance for a particular year appears to move up over a period.

This is part of a general problem that as more funds over time become specialised, or subject to various investment restrictions, it becomes more difficult to justify their inclusion in the overall "universe".

Out of this arises the problem that the marketing departments of fund management firms can be highly selective in choosing funds which will determine their "median" or "typical" performance.

It is not necessarily the fault of the measurement companies if their statistics are insufficiently robust to stand up to the test of high-pressure salesmanship. They are commercial organisations, and are not always in a strong position to tell their clients how to use the information they produce. But one task of the Stonefrost Committee is likely to be to seek ways of laying down consistent standards for the presentation of performance figures by managers.

Certainly there are jealousies within the pension fund industry which make performance figures highly sensitive, and indeed the NAPF has felt obliged to set the committee up on an independent basis. Some leading consultants are privately very upset at the whole idea of a public inquiry.

Yet Mr John Clamp, chief executive of Caps, is ready to admit that performance figures are sometimes misused by investment managers, clients and consultants.

He is happy to co-operate with the inquiry. "We positively welcome it. Anything that can be done to clear the haze and mist surrounding per-

formance measurement is from our point of view to be welcomed," says Mr Gordon Bagot of WM, also warning the investigation to continue.

In the wider world, the real significance of the Stonefrost Committee will probably come from its deliberations on the short-termism problem. Are managers assessed, and then hired and fired, on the basis of periods which are too short? If so, given the domination of the stock market by pension funds and other similar institutions, the misuse of performance measurement statistics may be seriously distorting the whole capital market by forcing managers to focus unduly on near term objectives.

Performance is conventionally measured on a quarterly basis. Nobody suggests that managers are hired and fired on such a timescale, but subtle pressures may be introduced. And certainly performance over a timespan of three to five years is highly influential in winning and losing business. Arguably even this is much too short a time horizon for judging the success or otherwise of pension funds.

"Trustees are supposed to be taking a sensible long-term view," says Mr Clive Ginchrist, chairman of the NAPF's investment committee. But he is concerned that, on top of the other pressures, the recent changes in accounting by companies for pension fund contributions, following the implementation of the accounting standard SSAP 24, will cause finance directors to seek to lift investment performance over the short run in order to increase earnings per share.

Quite a few different sectional interest groups within the pension fund industry will be waiting with keen interest to see what the Stonefrost Committee says.

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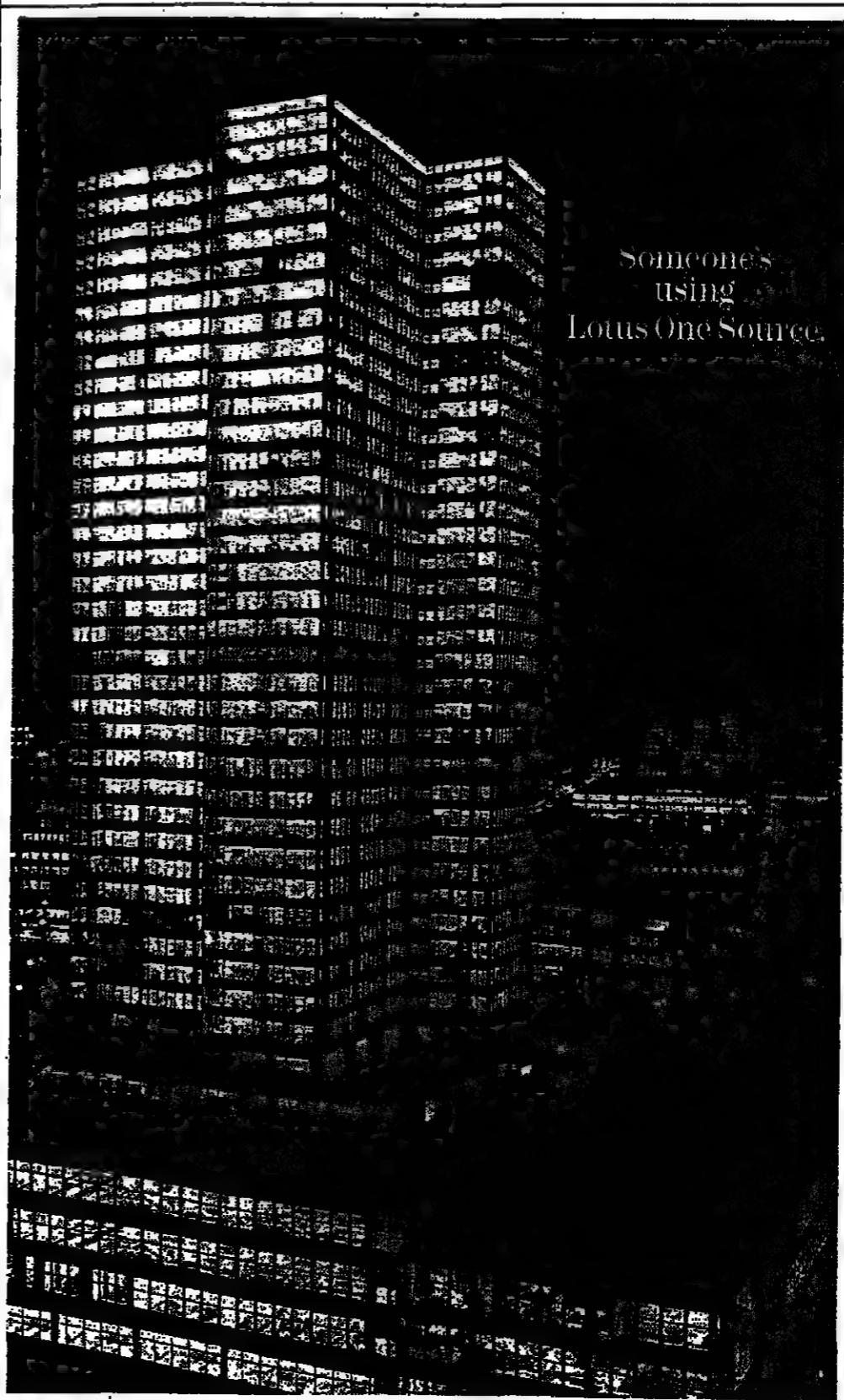
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## PENSION FUND INVESTMENT 7

Andrew Freeman discusses quantitative techniques

**Off-putting black-box image played down**

THE steady movement of pension funds into techniques of investment management which rely to some degree on quantitative analysis has continued over the past year. However, as the market becomes more sophisticated, specialists and traditional fund managers are battling for control of the quantitative label.

The essence of quantitative fund management is its use of rigour and discipline to control risk in search of the best returns. Managers and consultants suggest that up to £10m of new money in the UK alone has been invested in quantitative products over the past five years. The Edinburgh-based performance measurement group WM Company's figures show that UK equity index funds now total around £17bn. Barclays de Zoete Wedd Investment Management (BDZIM) has around £20m in this area.

The problem with any description of quantitative management is that what one fund manager calls Quant, another will dismiss as half-baked or as merely disguised for an unaltered traditional approach.

Increasingly, many balanced managers are incorporating a degree of quantitative analysis into an otherwise active approach. This usually



Paul Woolley: founder

involves some form of so-called screening, using price or value data to produce lists of recommended stocks from which portfolio selections are made.

To specialists, managers such as the recently-formed Pan-Anglo Investment Management, such an approach is rarely backed by a consistent quantitative discipline. They argue that Quant can only flourish when it is divorced from traditional asset management.

However, demand for purely passive investment products, such as index funds, is as strong as ever, and UK funds are showing more interest in international index funds.

Fund managers are in broad agreement that widely-defined quantitative management is still seeing substantial new flows, with most money going into index funds. Resistance from trustees has gradually waned under pressure from several powerful arguments.

First, traditional balanced managers have not performed well over the past five years against the various index benchmarks. Second, there are persuasive cost-saving arguments. Third, Quant managers have proved more adept at marketing and have played down the off-putting black-box image of their business in favour of simpler arguments.

Within indexation, managers describe a trend towards international equity products where the recent performance figures make the case compelling. Most UK funds would improve the performance of their international assets by indexing at least a portion of their funds.

Consultants, accessed by some fund managers of taking a long time to advocate Quant to clients, are now incorporating indexation in their

long-term advice and asset-liability studies.

There is resistance from many funds, however, mainly because of an abiding fear of the Japanese market. Japan was mainly responsible for the strong performance of international markets in the 1980s, but its short-term collapse this year might serve further to put off hesitant funds.

According to Mr Robert Browne of County NatWest Investment Management (CNIM), the development of pure Quant products is proving a slow, but steady process. "As indexation is shown to have delivered, trustees will start to ask what is next," he says.

Others agree. However, they also agree that trustees are still a thoroughly conservative group, with a tendency to see Quant products as risky.

Mr Paul Woolley, founder of the specialist Quant manager GMO Woolley, identifies a spin-off from the trend towards indexation. His company runs £80m for around 40 clients, many of which are US-style specialist managers around an indexed core fund.

GMO Woolley has an active Quant style, using models to identify under-valued assets. For example, it runs a value-driven UK equity product

which, in addition to multi-variable analysis and optimisation, exploits the insight that returns on equity have a strong tendency to regress to the mean. In other words, both negative and positive growth rates on individual stocks tend to be extrapolated too far into the future by most investors.

It is widely accepted that short-term asset allocation decisions do not add consistently to long-term performance, but the relative scarcity of experienced asset allocation advisers has made this a difficult area for many trustees. The temporary decline of fixed-income instruments as a key asset class for pension funds has been a welcome trend, simplifying the asset allocation question.

The cultural problems once faced by Quant managers operating within a larger traditional investment house have diminished somewhat as more applications for Quant have become accepted.

In back-testing this approach, Barings found a negative correlation with its traditional balanced management and decided the volatile screening model could be used to increase diversification.

A surprising number of trustees would still query a Quant approach, and according to consultants, there are cases where a fund has indexated most of its assets while retaining balanced managers to handle the rest of the portfolio.

Specialists might disagree, arguing that Quant cannot be squared with traditional management. Trustees will see plenty of argument before that debate is finished.



Michael Banton: the investment process is very clear

**DERIVATIVES****Pushed into the limelight**

AT THE annual conference of the National Association of Pension Funds next week, fund managers will be tempted to put their cash into the high returns of futures and options with the launch of two dedicated funds. Changes in the law have made derivatives a viable investment for pension funds and the market is eager to encourage them.

The Rudolf Wolff Futures Trust and Excalibur, a futures fund created by Paine Webber, are both due to be launched at the pension funds conference in a bid to entice fund managers into an unfamiliar area.

The Robert Fraser Guaranteed Futures fund is already talking to some of the biggest pension funds since its launch at the beginning of the year. It is an uphill climb to overcome the innate conservatism of fund managers.

Nevertheless, derivatives products have been thrust to centre stage this year since UK regulators drafted rules for the creation of futures funds and Mr John Major, the UK Chancellor of the Exchequer, altered the tax treatment of futures. These developments have increased the appeal of pension funds to the multi-billion dollar derivatives market.

Above all, the tax changes have removed a psychological barrier to the involvement of fund managers in the futures markets. The changes which were laid out in the recent UK Finance Bill, should remove the uncertainty from managers' minds that they will be

futures markets which will cut down the costs of dealing for pension funds.

Mr Trevor Pullen, director of Prudential Portfolio Managers, the investment arm of the insurance company, says the changes will allow him to take a shorter-term view of the market. It will mean he can leave his painstakingly constructed portfolios of equities intact and move his exposure with the use of futures.

Mr Pullen estimates that commissions in the stock market cost him an average of 2.5 per cent per transaction, while in the derivatives markets they are closer to 0.1 per cent, meaning futures are a much more cost-effective way for him to manage his holdings.

While the tax changes will enable pension funds to do much more with derivatives for their own accounts, new regulations on futures funds will open up to them the \$30 billion world market in managed futures. The rules allow the creation of authorised futures funds in the UK - products which have achieved immense popularity in the US.

Pension funds will be able to create these funds and sell them to retail investors, but they will also be encouraged to invest in funds targeted at institutional clients. The Robert Fraser, Rudolf Wolff and Excalibur funds have all been set up to exploit this new area and are being marketed heavily.

These three funds have been set up outside the new regulations as unauthorised futures funds which means they can be sold only to institutional investors. The new funds are cashing in on the wave of interest in futures funds before the new regulations become law at the end of the year.

The Robert Fraser fund which is already in existence is directed at the most conservative of pension funds since it offers them a chance to customise the risk profile for individual institutions. This is a key to hooking the interest of the pension funds since they remain extremely wary of futures contracts. In addition, the fund provides a guarantee for a return of principal after four years, which is a comforting element for managers.

It will take some time for pension funds and unit trusts to throw themselves wholeheartedly into the futures and options markets, but their interest is certainly real. When James Clegg, the UK brokerage house, held a seminar recently to explain the draft regulations on futures funds, it attracted more than 60 pension fund and unit trust representatives.

The creation of futures funds could prove a lucrative area for pension funds since these instruments have proved so popular abroad. Until recently, the only way to sell them to individual investors in the UK was to set them up offshore.

Last year Mercury Asset Management, a subsidiary of SG Warburg, raised \$50m in six weeks for an options income fund it created in Luxembourg.

The company is understood to have tried hard to set up the fund in the UK, but was thwarted by tax and regulatory obstacles. With this sort of money now available to UK pension funds, it is not surprising they have all started to position themselves for the onset of a totally new market.

Deborah Margreaves

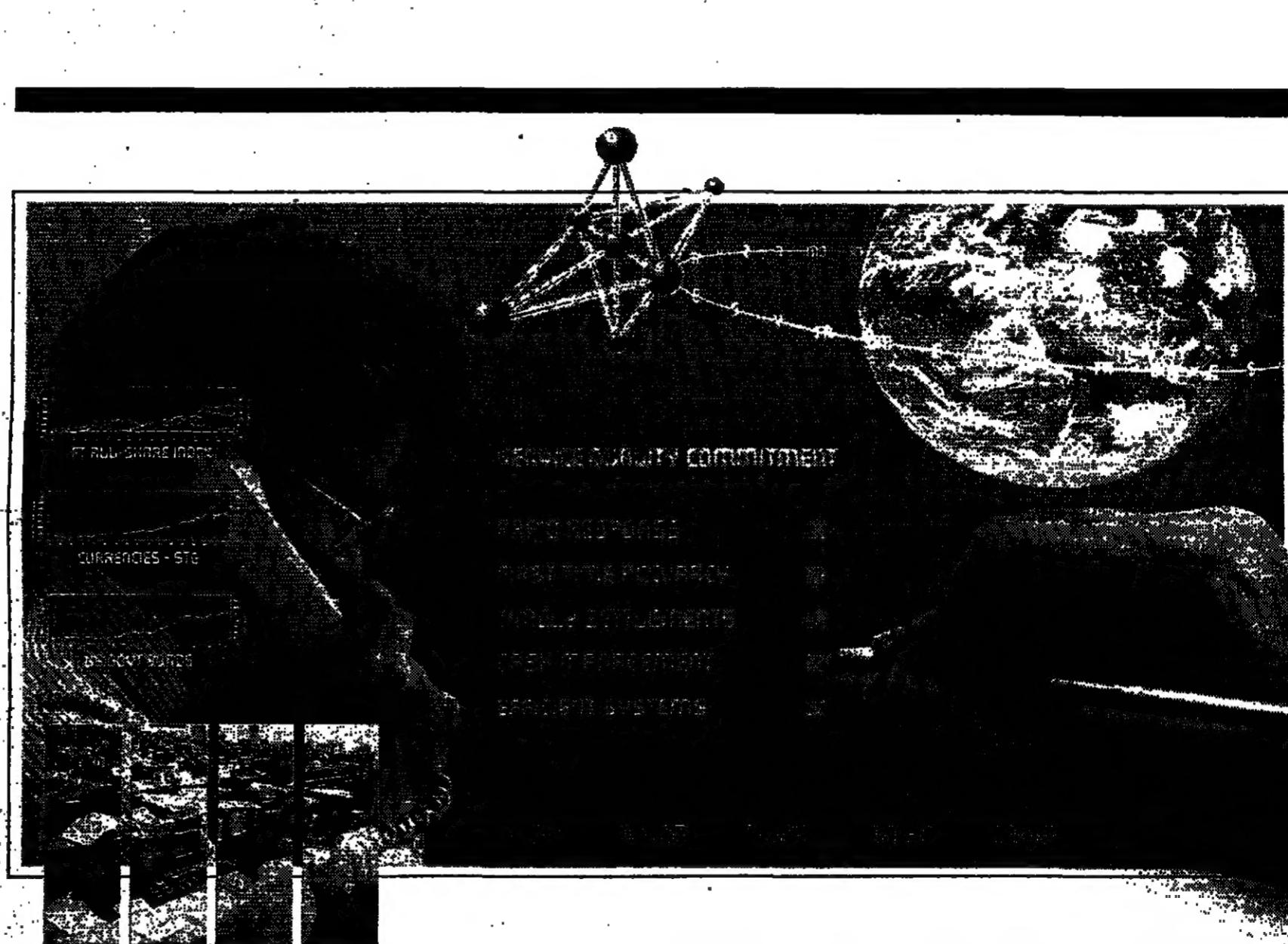
Trevor Pullen

stuck with a large tax bill for their futures transactions.

The problem for pension funds and unit trusts focused on their tax status and left them with the responsibility to prove they were using the markets for hedging purposes and not trading. By trading futures, fund managers were previously liable to pay corporation tax on gains.

Mr Major has now removed the spectre of a tax charge from pension funds and unit trusts and has made trading income from futures and options transactions exempt from tax. In doing this he went even further than London's markets had hoped in clearing the pitch for a large-scale involvement by pension funds.

The changes mean pension funds can make anticipatory hedges without holding the underlying instrument. For instance, they will be able to buy call or put options without holding the underlying stock - often a much cheaper way to gain exposure to the equity market. In addition, commissions are much cheaper in the



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## PENSION FUND INVESTMENT 8

The field in pooled funds is beginning to open up, says Peta Hodge

### No longer a two-horse race

SINCE 1988 the fight for new pooled managed fund business was widely reported to be a two-horse race, with Provident Mutual leading Confederation Life by a neck. Now, perhaps, the field is beginning to open up.

It is no longer the race with the biggest prizes. According to the CAPS survey of UK pooled pension funds (formerly the William M. Mercer Fraser survey of pooled pension funds), the median return achieved in 1989 by the 60 or so funds it monitors, was 23.3 per cent.

Although this is more than three times average salary inflation over the period, it is considerably less than the 35.5 per cent achieved by the median segregated fund monitored by CAPS.

This is a decided change from the 1988 position when the median pooled pension fund, monitored by Mercer Fraser achieved 12.3 per cent compared with the CAPS seg-

regated median of 11.7 per cent.

Similarly, in 1987 the median pooled fund outperformed the segregated median by 1.6 per cent.

The reasons for last year's relative underperformance by pooled funds are largely histori-

cal and manage the vast bulk of pooled pension fund money.

This life office domination has resulted in an average asset allocation which is slightly more conservative than that pursued by the average segregated fund.

An underweighting in equities and higher holdings of fixed interest gilts during 1989 lead to relatively sluggish performance by pooled funds.

On the other hand, these funds enjoyed the benefits of relatively higher property holdings during 1987 and 1988.

The importance of asset allocation is born out by the top and bottom performing funds in the CAPS universe. Fidelity, with a return of 44.4 per cent, and London Life, with just 22 per cent.

Fidelity benefited from its overweighting in equities, particularly overseas, where it increased its holding from 23 per cent to 38 per cent during

the year. Its overseas stock selection over the period was also particularly good.

Second and third performing fund over the year, Britannia Life (formerly known as FS Assurance), with a return of 42.2 per cent and Midland Montagu with 40.1 per cent, were both 95 per cent in equities at the end of 1989. Both invested more heavily in the domestic market than Fidelity, with 66 per cent and 67 per cent respectively.

Another possible factor in the outperformance of these funds – and one which will perhaps cause trustees of small pension funds to pause before investing in them – is their size.

With Britannia Life's fund at £17m, Fidelity at £11m and Midland Montagu's at just £2m at the end of 1989, they are some of the smallest in the CAPS universe.

As such, they have much more flexibility than their

heavyweight competitors. It is impossible to know whether they will be able to produce this kind of performance if and when they reach the size of Scottish Widows' £23.85m fund.

The new providers of pooled funds also have a credibility problem. Take the case of a merchant bank, with several £bn-worth of pension fund money under segregated management, running a pooled fund of less than £20m.

How is a trustee to be convinced that the pooled fund forms an important enough part of the manager's business to receive continued attention?

Mr Philip Nash, joint managing director of Fidelity Pension Management, agrees that size is important: "If you're managing a £100m fund, that is perceived to be a substantial amount."

A £10m pooled fund is not emotionally of the same weight. Which in Fidelity's case does not really make

LIFE OFFICE	POOLED FUNDS		Type of units
	Size at December 31 (£m)	% change	
Scottish Widows**	3,330.0	2,577.0	22.2
Provident Mutual	2,616.0	1,996.8	30.9
Legal & General	2,386.0	1,688.0*	38.8
Scottish Amicable	1,985.0	1,382.0	22.3
Standard Life**	1,495.6	1,032.0*	44.8
Confederation Life	1,465.0	807.3	81.5
Sun Life	888.8	708.7	25.7
Prudential	825.3	685.7	-28.8
Norwich Union	726.7	514.6	41.2
Eagle Star	623.0	496.0	25.5

Notes: types of units: Mar-Managed, E-Equity, M-Mixed, Pr-Property, C-Cash, SB-Split Bond, D-Diversified, R-Risked, P-Pooled Interest, Dep-Dependents, I-Insurance, L-Life Insurance, DFC-Diversified Fund, PM-Provident Mutual, O-Offices, SC-Specialist Companies.

\* Scottish Widows SEI valued at £64.4m (£21.4m) with Mixed Unit not included in the above.

\*\* Standard Life series 1 & 2 with 6 Units (P, C, Int, L, M, E) not included in the above.

Source: Willis Consulting Ltd

same because we're using exactly the same investment procedures and investment personnel."

There is also the question of track record. Mr Nash considers that while 12 months' sparkling performance is helpful, trustees have longer-term horizons. Fidelity cannot yet consider itself an established player.

Although Confederation Life and Provident Mutual plummeted into the fourth quartile in the year to December 31, 1989, over the 10-year period, they are still in the top five funds (based on a universe of

23), along with Alexander Steward, Guardian Royal Exchange and Scottish Widows.

All five attracted large amounts of new business during 1989. This was particularly true at Confederation Life where funds nearly doubled during 1989, and at Provident Mutual, where funds increased to £2.61bn in 1989.

Interestingly, Confederation Life's 1990 new business figure is 20 per cent up on this time last year – which suggests trustees do indeed take a long-term view.

Mr Colin Wilkinson, director

of group life and pensions at Confederation Life, maintains it would be wrong to make too much of last year's under-performance. "It is exactly what you would have expected of our style of manager. We are interested in fundamental value – what we rely on is that, over time, well run, well-financed companies will outperform."

Last year the market wasn't interested in fundamental value. It was driven by fear and greed, and in particular takeovers and rumours of takeovers."

Mr Wilkinson says that Confederation Life's fundamental approach to stock selection and its conservative equity holding have already paid dividends in 1990. But this is no time for complacency.

During the 1980s the average pooled fund achieved high real rates of return, in spite of its conservatism towards UK equities – the decade's best performing sector. Of the top five funds over the period, only GRE maintained a higher than average weighting in this sector.

Whether pooled funds will find such high rates of return as easy to achieve during the 1990s remains open to doubt.

Mr Philip Nash certainly believes that pooled fund managers will face pressure for change over the next decade.

"Performance has always been relatively more important for pooled funds than for segregated funds – if you are receiving a personal service, aspects other than performance hold more weight. Smaller business have less sophisticated demands and so the bottom line is more important."

Much of the focus over buy-ins came from marketmakers and concerned the procedure adopted by the agent for informing the market that a buy-in was or would be occurring.

Much of the damage, however, was done to the corporate bond market as a whole. There seems little doubt in retrospect that liquidity in certain issues was adversely affected by the buy-in phenomenon.

Andrew Freeman looks at sterling bonds

### A sharp decline in interest

THE latest figures suggest that UK pension fund investment in sterling bonds has undergone a fundamental change over the last 10 years, with much of that change occurring since 1987.

The WM Company's Annual Review shows that in its pension fund universe of 1,553 funds, the percentage of 77 per cent of all UK pension funds allocated to the weighting of UK bonds as a proportion of total assets fell last year to its lowest level since the universe began.

The average fund now holds just 6 per cent of its assets in sterling bonds, compared with 21 per cent in 1980, 17 per cent in 1984, 15 per cent in 1987 and 10 per cent in 1987.

As an asset class, sterling bonds have had a negative cash flow allocation for the past three years. Some money has been put into international bonds, which now represent around 2 per cent of the average portfolio.

The vast majority of the cash, however, has been placed in international equities where exposure increased sharply to around 21 per cent of total assets compared with a mere 9 per cent in 1980.

There are several reasons for the sharp decline of interest in sterling bonds. Clearly, the high rate of US inflation and the continuing poor outlook have created an environment in which the capital value and performance of long-term fixed-income holdings have been seriously eroded.

Last year, UK bonds produced a mere 7.4 per cent annual return, compared with 38 per cent from UK equities and 40.8 per cent from overseas equities. Even cash returned 14.2 per cent.

From a longer-term perspective, the performance figures are more respectable, but the average is distorted by an unusually strong return in 1982.

By contrast, UK equities have consistently produced real returns over the past decade.

However, factors within the sector have also reduced the attraction of sterling bonds to investors.

The UK government's buy-in programme of its own long-term debts, while driving yields down, sent gilt issues to unrealistically tight levels, had a negative effect on confidence as investment funds debated the potential damage to liquidity.

Further, and more fundamentally, the widely predicted surge in non-gilt issuance by supranational and corporate borrowers stimulated a change in investment patterns. Within sterling bond portfolios, the percentage of non-gilt assets rose from a previously insignificant 5 per cent on average to between 25 and 40 per cent depending on market conditions.

This enforced greater reliance on non-gilt instruments created portfolio management problems for fund managers and investors alike. For example, a fund wanting to shift its position on the yield curve could not rely on instant implementation.

In particular, the corporate bond market lacks a large core of liquid issues which would allow quick switching activity. The growing interest outside the UK in Eurosterling bonds has only added to the tendency for at least part of most issues to be locked away by investors intending to hold the bonds to maturity.

Many research analysts have produced detailed arguments suggesting that investors in sterling bonds have ignored the value of non-gilts versus gilts.

Among the evidence is compelling data showing that spreads of corporate bonds over gilts often reach levels which are not justified by either historic corporate

borrowers began asking themselves whether they could exploit the discounts at which their debt was trading.

Syndicate officials, finding themselves with little new issue business as the fundamentals declined, were only too pleased to help borrowers to buy back some proportion of all their issues, trading significantly below par.

The result was a series of buy-ins by borrowers as diverse as Trusthouse Forte, Barclays Bank, Hanson and the Rank Organisation, most of which aroused comment as some marketmakers found themselves short of stock. Where a buy-in was of a complete issue, there was usually little controversy because each party in the transaction had a tangible benefit.

The borrower enjoyed a windfall capital gain free from punitive tax, the investor sold the bonds for a higher price than that prevailing in the market and the buy-in agent earned precious fees.

Controversy, however, centred on partial buy-ins where borrowers did not clarify their intentions towards the rest of the issue in question.

Investors faced the possibility that they would be left holding the illiquid rump of an issue, unable to sell it and forced to carry the paper to maturity.

This proved particularly damaging because many funds had been tempted to second-guess the corporate market by investing in issues they thought might be the subject of a buy-in.

Much of the focus over buy-ins came from marketmakers and concerned the procedure adopted by the agent for informing the market that a buy-in was or would be occurring.

Much of the damage, however, was done to the corporate bond market as a whole. There seems little doubt in retrospect that liquidity in certain issues was adversely affected by the buy-in phenomenon.

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#### UK Equities

JCFM	CAPS	CAPS
Median	Median	Upper Quartile
% p.a.	% p.a.	% p.a.
1989	40.4	35.7
1988/89	24.9	22.3
1987/89	20.3	17.6
1986/89	22.3	19.9
1985/89	22.9	19.9

#### UK Pension Funds: Total (ex. Property)

JCFM	CAPS	CAPS
Median	Median	Upper Quartile
% p.a.	% p.a.	% p.a.





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## PENSION FUND INVESTMENT 9

## PERSONAL PENSIONS

## Rush did not materialise

LIFE ASSURANCE companies have had a virtual monopoly in the provision of personal pensions since the earliest versions were launched in 1956.

Over the next 30 years the plans were honed and adjusted in the light of changing legislation and consumer demands to evolve into the highly sophisticated and flexible schemes available today, with over 100 life offices in the market.

A revolution overtook the personal pensions market in the mid-1980s as Mr Norman Fowler, then Secretary of State for Social Services, revised the way in which pensions could be provided to individuals. He made sweeping changes which affected people in company pension schemes, giving them the right to leave a company scheme and start their own personal pension.

In spite of two false starts, new-style personal pensions were launched in July 1988, along with the facilities for providers, previously excluded, to offer personal pensions for the first time. These included banks, building societies and unit trust groups.

The anticipated rush of new providers into personal pensions has not materialised. Doubly handicapped by a market saturated by the life offices, and restricted to levying only single contribution charges on their pension plans, the unit trust groups have been slow to respond to the opening up of this market. And in spite of the long track records of some of the corporate pension fund managers,

very few of them seem interested in the retail sector.

For any new provider, the costs of entering the retail pensions market can be high. However, there are other ways of getting a toe-hold in this potentially lucrative sector without incurring large start-up costs. Phillips & Drew Fund Managers, the second largest corporate pension fund manager, has entered it indirectly by providing fund management for Devonshire Life's own life and pensions plan. Devonshire was taken over last year by American Express, and changed its name to Accutax.

Other corporate managers have established links with the retail market by offering a range of funds to life offices which have ready-made distribution outlets and administration systems. With this arrangement everyone benefits: the unit trust groups get access to the personal pensions market at minimal cost, and life companies are able to offer a much wider range of funds.

Skandia Life, for example, offers a range of 220 funds via its links with 12 different unit trust groups. Buyers of the personal pension cap switch not only between a unit trust group's funds, but also between different unit trust groups.

One of these, Fidelity, is on the list of both Skandia and Professional Life, which Skandia took over last year as Framlington Life. In addition, Fidelity is one of only a handful of unit trust groups that have entered the personal pensions market in its own right.

Fidelity, along with Midland Bank and N.M. Rothschild, came into the retail market in the very first opportunity in July 1988. It is not worried about the market being saturated by the life offices, seeing itself as a niche player. It offers a single contribution plan with a minimum of £2,000 which can be topped up with a maximum of £200, thereby limiting the costs.

Garmore, which came into the market in November 1988, does not use its range of retail unit trusts for personal pensions – it uses a separate range managed by the same team that manages the corporate pension fund side.

Garmore offers two novel concepts on its personal pensions. It offers a programmed series of switches throughout the term of the pension up to retirement. The older the individual, the less is invested in equities as more is moved into cash. There is no extra charge, and the individual can override the automatic switching.

Janet Watford  
Editor, Money Management

WITH THE Financial Services Act bedded down and, by all accounts, working smoothly for occupational pension schemes, the main regulatory issue facing such schemes comes from a different direction: the Social Security Bill.

The plan to limit investment by pension schemes in their "parent" companies to 5 per cent of scheme assets is likely to cause problems for a minority of schemes, particularly those which have invested in property which takes them above the 5 per cent ceiling.

Concern about self-investment has arisen from the potential conflicts of interest that can arise when the company is subjected to an unwanted takeover bid.

"Our conclusion was, don't get yourself into that position," says the National Association of Pension Funds, which brought out its own guidelines on self-investment 18 months ago.

The Government's definition of self-investment is widely drawn: besides taking in shares, loans and property investment, it includes any money owed by the company to the scheme, for instance because it is late with contribution payments. This contrasts with the definition in the NAPF's own guideline, which recommends a maximum of 2 per cent – but effectively covers only shares in the company.

The 5 per cent ceiling could cause a problem for a significant minority of schemes. On the one hand, divesting them-

selves of shares between now and the expected implementation of the 5 per cent rule – the end of 1991 – should cause few problems, says the NAPF. However, property investments are less easy to shift. Without adequate transitional arrangements, schemes caught in this position could be forced in sales – to the detriment of their members.

Part of the problem is that little is known about how many schemes will be affected, and how seriously. The NAPF's latest information suggests that the problem does not run deep.

Around two out of every five trust deeds allow self-investment, and a quarter of funds go in for some form of self-investment (in the wider sense), it says.

Most fall below the 5 per cent ceiling, though a handful have invested anything between 5-20 per cent of their funds in their company. The Government is to undertake its own research during the summer.

Self-investment, meanwhile, is largely outside the scope of the Financial Services Act. The act is likely to come into play only if an investment infringes the requirement for "suitability" – an unlikely occurrence. "It would have to be fairly

other reasons for non-intervention, as at Pearl Assurance.

Pearl succumbed to a predatory offer that some thought unduly cheap. It was thought to have hidden its light under an acquisitive bushel. Yet its earnings performance was arguably too good to make intervention justifiable. Since Pearl was an insurance company there was the old misgiving about dole-etting dogs.

Conflicts of interest may also play a part. Fund managers in merchant banks have rarely been active interventionists, partly because they have been reluctant to alienate the bank's corporate finance clients, actual and potential. And while such redress ought in theory to have disappeared as a result of the creation of Chinese Walls, fund managers admit in private that the constraint still exists.

There are, then, limits to the extent to which the institutions will turn themselves into successful productivity chasers

been that of soft commissions – that is, arrangements under which investors direct their business to particular brokers in return for specific services. Such arrangements bring concerns that investment managers might lose sight of their clients' interests, and that some of the services on offer have not been as closely linked to helping investment managers make decisions on behalf of the clients they have should

been. The Securities and Investments Board last autumn shied away from proposing a ban of soft commissions, but suggested fuller disclosure of these arrangements to clients. It also proposed a ceiling of 25 per cent on the proportion of business an investment manager conducts with soft commission brokers rather than so-called "traditional" brokers.

The SIB is due to publish its latest thoughts on this subject during the coming weeks. The most significant change is expected to be the abandonment of the 25 per cent ceiling – something which the SIB admitted from the start was arbitrary in any case, and which has aroused accusations of anti-competitive rule-making.

In a further change of tack, the proposal that trustees should themselves be required to direct investment managers to give business to a particular broker in return for performance measurement information such as that provided by WM, is expected to be dropped.

The SIB's objective of encouraging disclosure of soft commission arrangements, though, has received widespread support.

Meanwhile, many occupational pension schemes have recently been experiencing their first taste of the Financial Services Act at close quarters. IMRO has directed its regular inspection visits to these schemes for the first time – reflecting the fact that this is not covered by the regulators to be a high-risk area.

IMRO's conclusions after its first series of visits was that most schemes are well run, although some need to improve their operations. The most common complaints are inadequate record keeping and a failure to ensure that all staff are adequately trained.

## Richard Waters on the regulation of pensions

## Self-investment concern

**RELATIONS** between institutional investors and the companies whose shares they own have never been devoid of tension. But at the start of the 1980s they appear to be at a notably low ebb.

Mr David Hopkins, former chairman of M & G Investment Management, has referred to "a deplored decline in relations between the City and industry during the last three years." His remarks have been echoed by other leading figures in finance and industry.

Some degree of tension is probably an inevitable consequence of the divorce between ownership and control in industry. That said, the sourness that characterises relations between the City and industry is a legacy of an exceptionally frenetic takeover period in the 1980s. The market in corporate control in Britain is the least constrained in the world – and since Mr Norman Tebbit's brief tenure as Trade Secretary, references to the

Monopolies and Mergers Commission have been governed largely by competition criteria instead of more nebulous considerations of public interest.

This policy rests on the assumption that UK's economic interests are best served

by allowing companies to be controlled by those who value them most highly. The results are sometimes disconcerting even for free market industrialists and fund managers.

What good does it do Bowtree, which has successfully built up new confectionery brands over long periods in the UK, to be taken over by Switzerland's Nestlé, whose own efforts to build brands in the same market have been notably less successful? What is Mr

Roland Franklin, best known for his role in the disastrous secondary banking fiasco at Kaysers Ullmann in the 1970s, able to offer DRG, a paper and office equipment group that was regarded as having largely put its house in order?

Such questions can be raised in numerous other cases. And the investment institutions are usually blamed for accepting the predator's offer on the basis of short-term performance criteria. But the real problem lies in the difference between the basis of company valuation in the takeover market and the much lower valuations that apply when shares are being traded day to day.

The knowledge that the maximum for control of the target

company will disappear if the bid fails, causing the share price to fall sharply, means that fund managers cannot lightly spurn a contested offer, especially when it is made as at DRG or Rowntree, in cash.

This is not the only way in which the chain of accountability from managers to owners works in a haphazard fashion. Many fund managers acknowledge that they have been too prone to rely on takeovers as a last-ditch remedy for problems that could have been addressed through more direct intervention in the boardroom. Cases such as T & N, the construction materials and motor components group where the Prudential spearheaded a boardroom coup, are rare.

Misused opportunities are easier to identify. Distillers, Plessey, Chloride and Stourhouse are obvious examples of companies that might have benefited from earlier institutional intervention. And there are still a number of diversified companies that might benefit from the kind of treatment that Sir James Goldsmith's Hoylake consortium had hoped to impose on BAT Industries.

Many institutions are unhappy about the SmithKline Beecham merger. Few, on the other hand, second-guess management on such a large strategic move in a sophisticated industry. Even when the institutions do have the expertise to tackle management on an equal footing, there may be

other reasons for non-intervention, as at Pearl Assurance.

Pearl succumbed to a predatory offer that some thought unduly cheap. It was thought to have hidden its light under an acquisitive bushel. Yet its earnings performance was arguably too good to make intervention justifiable. Since Pearl was an insurance company there was the old misgiving about dole-etting dogs.

Conflicts of interest may also play a part. Fund managers in merchant banks have rarely been active interventionists, partly because they have been reluctant to alienate the bank's corporate finance clients, actual and potential. And while such redress ought in theory to have disappeared as a result of the creation of Chinese Walls, fund managers admit in private that the constraint still exists.

There are, then, limits to the extent to which the institutions will turn themselves into successful productivity chasers

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## PENSION FUND INVESTMENT 10

Barry Riley examines the charging structures of external managers

# Gloomy outlook for more transparent fees

**HOPES THAT** that the charging structure of external managers of UK pension funds would become more transparent, or "cleaner," are being dashed.

When the stock market's Big Bang reforms were implemented in October 1986 there were expectations that double charging practices would be terminated. Before Big Bang many pension fund managers dealt in bulk for several clients at the lowest commission rate, then charged a higher rate appropriate to smaller deals when parcelling the shares out to individual client portfolios, a practice known as aggregation or continuation. After Big Bang this ceased to be possible because the fixed commission scale was abolished. The expectation was that managers would be forced to charge much higher "clean fees."

Generally, it has not happened, although several managers have offered alternative charging scales. Last June, for example, Hill Samuel announced a scale of clean fees, about twice as high as its nominal basis.

Average published direct fees charged by UK pension fund investment managers are about 0.2 per cent. That compares with a figure nearly twice as high in the US. But UK schemes are not getting a cheap deal. Most of the gap is filled by extra charges. However, most British managers include custody as a bundled service, whereas US pension plans pay separately.

It is hard to blame fairly for the confused state of affairs in the UK. Managers must be largely responsible. But all too often their clients have their own good reasons for burying costs within their funds.

"We prefer to collect our fees in an open way," says Mr Colin Day, chairman of the pension fund business at Henderson Administration. "But clients don't always want it like that. Also, you can't always stand out against double charging on principle in a commercial market place. Clients don't like getting an invoice."

Consultant Mr David Hager, of Bacon & Woodrow, has collected some fascinating statistics on the charging jungle. He finds that a £100m fund managed by one of the 10 largest managers will probably be pay-

ing a nominal fee of about 0.15 per cent, but total costs to the client will in reality be nearly twice as high, at 0.31 per cent.

These figures include stockbroking commissions as part of the costs. It may not be entirely fair to regard these as expenses of investment management, in that they are not received by the managers. But it is possible to avoid them, at least in the UK, by dealing on net basis directly with market makers. This would eliminate the possibility, however, of partially clawing back "soft" commissions in the form of services provided by the brokers or paid for by them. Even excluding commissions, costs for the £100m fund are around 0.25 per cent, or over half as much again as nominally quoted.

One extra charge commonly imposed is on overseas dealings in their favour than in their dealings with stockbrokers.

Fierce competition brought commissions crashing – and they have stayed low in spite of the aftermath of the stock market shake of 1987, which has generally seen reduced trading volume (and hence less income for brokers). It is not surprising that stockbrokers' complaints are getting louder.

The large brokers in particular are getting frustrated with their inability to secure the sort of commission flow which would make life a little more comfortable. The top three agency brokers – James Capel, Warburg Securities and Barclays de Zoete Wedd – together account for less than 30 per cent of customer business in UK equities. That sort of market share, at current trading volumes, does not produce the sort of income to support a top-class research and sales team.

Back-of-envelope sums illustrate their predicament. Total commission income of all brokers this year may be little more than £250m, according to some estimates. That means that a leading firm with a market share of just under 10 per cent would receive commissions of just £25m – scarcely return for the hefty costs of running a top-quality sales and research team.

The large brokers want a bigger slice of the cake. They look with envy at the market concentration that exists in the market-making business,

foreign equity portfolios rapidly. Mr Hager is critical of the practices that have emerged. There is, he says, overuse of unit trusts. He fears that the recent limited approval by the Securities and Investments Board of soft commissions will add a new legitimacy to a controversial practice.

Unless a line is drawn, clients are likely to find that more of their portfolios are directed into doubled-charged investments. Some managers are setting up unit trusts for foreign bonds and even UK gilt-edged. The next step could be that many UK equities will be handled through "specialised" unitised funds. There is more transparency in the alter-

native approach of putting most of the money in core index funds, and the balance with specialised active managers. Fees here are more honest, and have become highly polarised.

Something of a cut-throat battle is going on between index fund managers. According to Mr Hager: "There are a number of people in the market who will not be undercut." Anything down to 0.03 per cent has been negotiated, although for overseas index funds the fees are a little higher, in the 0.10 to 0.15 per cent range for larger funds.

Specialised active managers are at the other end of the scale. Fidelity, in particular,

has aroused the grudging admiration of other managers for its insistence on high fees, often over 0.5 per cent, and see no reason why pension fund managers should be different.

At this end of the market performance counts for everything, and indeed there is increasing discussion of the merits of performance-related fees. At present such fees are thought to apply only to about 5 per cent of funds, and a much lower percentage of overall pension fund assets.

The common practice is to set a base fee level and link bonuses either to index targets, for specialised funds, or to league table objectives (such as top quartile performance) for balanced managers.

These arrangements appeal to corporate clients who are used to sharing risk with suppliers in other fields, and see no reason why pension fund managers should be different.

But the incentive effects of performance-related fees will always be controversial.

One "boutique" which has placed a particular stress on performance-related fees is Newton Investment Manage-

Total costs of investment management to the client				
	£10m fund	£100m fund		
All managers on Bacon & Woodrow Database				
£	% of fund	£	% of fund	
Direct fees	36,000	0.36	174,000	0.17
UK commissions	1,000	6.00	55,000	22,000
Overseas charges	3,000	8.00	52,000	18,000
Overseas commissions	2,000	n/a	9,000	n/a
Unit trust fees	58,000	0.58	330,000	0.23
Administration	2,000	n/a	n/a	n/a
Total	47,000	0.47	224,000	0.22
Total excluding commissions	47,000	0.47	224,000	0.22

Sources: Bacon & Woodrow

Brokers' complaints are getting louder, says Richard Waters

## Frustrated by the flow of commissions

SINCE 1986, institutional investors have had much running in their favour with stockbrokers.

Fierce competition brought commissions crashing – and they have stayed low in spite of the aftermath of the stock market shake of 1987, which has generally seen reduced trading volume (and hence less income for brokers). It is not surprising that stockbrokers' complaints are getting louder.

The large brokers in particular are getting frustrated with their inability to secure the sort of commission flow which would make life a little more comfortable. The top three agency brokers – James Capel, Warburg Securities and Barclays de Zoete Wedd – together account for less than 30 per cent of customer business in UK equities. That sort of market share, at current trading volumes, does not produce the sort of income to support a top-class research and sales team.

The brokers' arguments run as follows. Without more commission income, they are unlikely to be able to sustain a high research service. Top class analysts are increasingly shifted on to corporate finance work to earn their keep.

That, the argument runs, is bad for clients for several reasons. The analyst is no longer able to devote as much time to institutional clients. He loses the confidence of institutions, which in turn makes him less attractive to companies, who talk to him less, leading to a declining spiral in which the analyst loses his prominence.

Institutions like competition. But if it is too fierce, they may simply not be able to get a good service anymore. It can't be in their interests to see the best analysts spend more and more of their time in corporate finance," warns one large broker whose analysts are heading that way. "The best institutions are sensitive and aware of the potential danger."

With commission rates

unlikely to rise, greater market share remains the goal. With more of the business achieved two ends – lifting income and helping to squeeze less successful firms out of the market. That in turn eases the competitive pressure, and is more likely to lead to the long-term return to higher commissions for which brokers hope.

Investors continue to be largely unmoved by brokers'

### The large brokers want a bigger slice of the cake

concerns. They continue to complain that the average UK research offered by brokers is sub-standard (while acknowledging that there is very high-quality work around in some quarters). They argue that if stockbrokers let their costs run out of control after Big Bang and are now paying the penalty, that is their own fault.

Furthermore, while they make little on UK equities, brokers still make a healthy living from foreign stocks and derivative products, and it is investors who ultimately bear that cost.

The true cost to institutions of their dealings with brokers

is not immediately evident, says SKL, a company which has been assessing dealing costs in the US for the past 10 years and is about to launch a similar service in the UK. According to the company, investors may have paid lower commissions in the US in recent years, but other dealing costs have risen to compensate. Institutions can only really evaluate the costs of their dealings with broker/dealers if they look at the complete picture, SKL says.

Such ideas, if they catch on, could help to keep securities firms' profits under pressure for some time to come.

While this is going on, there is little sign of institutions putting more effort into cutting out the middleman and researching stocks themselves. As one broker comments: "Their cost pressures are as intense as ours."

The test of this is the extent to which institutions deal net, without paying commissions. The indications here are that the amount of business done net is not rising, but if anything declining. The Stock Exchange's annual survey of transactions in UK equities shows that 24 per cent of client deals (by value) was undertaken without commission in June 1989. A year before, the figures was higher, at 27 per

cent. This picture is confirmed by brokers, who say they continue to notice no decline in the proportion of business which is carried on commissions with it.

Meanwhile, brokers are being forced to pay more attention to the desirability of continuing with unprofitable business.

Such tactics are all part of the effort to encourage investors to pay more. Unless they do, claim brokers, the quality of research in London will inevitably decline.

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